COMMAND AND GENERAL STAFF COLLEGE

FOUNDATION NEWS

PREPARING LEADERS FOR THE 21ST CENTURY

No. 19/Fall 2015

CGSC '101' – The Department of Military History

– page 8

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- Celebration of International Friendship
- The Army University
- International Hall of Fame
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Fort Leavenworth Ethics Symposium

An intellectual forum co-sponsored
by the U.S. Army Command and General Staff College
and the CGSC Foundation, Inc.

2016 Ethics Symposium April 18-21, 2016
Symposium Announcement and Call for Papers

The United States Army Command and General Staff College, Combined Arms Center at Fort Leavenworth, Kansas and the CGSC Foundation, Inc. will co-host a symposium entitled, "The Ethics of Humanitarian Military Operations and Intervention." The symposium will include a variety of guest speakers, panel sessions, and general discussions.

This year's symposium will explore the ethical implications of committing the military in non-traditional roles. For the past several decades a growing debate has emerged regarding the roles of the military and the commitment of forces. This debate is largely in response to the rising number of crises around the world. These events often present widespread, complex problems that require significant resources and expertise. Many have come to view the U.S. military as the nation's "Swiss Army Knife," an organization rich in talent and capabilities, able to project worldwide to solve many wide-ranging challenges.

Proposed Program: With this in mind, we are issuing a call for unpublished papers for the conference. We will invite authors to present their paper with audience discussion. The symposium will feature a reception on arrival day, a keynote speaker and discussion panels during the week. Send initial abstracts for consideration on, but not limited to, these topic areas:

National Interests • Failed States • Preventing Genocide and Mass Atrocity
Disease • Hunger • Natural Disasters • Displaced Populations

Dates/Deadlines: Dec. 4, 2015: Deadline for Abstract Submission
Dec. 18, 2015: Notification of Selection • March 25, 2016: Deadline for Papers for Presentation

Download the detailed announcement and call for papers at www.leavenworthethicssymposium.org

The General of the Armies
John J. Pershing
Great War Centennial Series

General of the Armies John J. Pershing Great War Centennial Series – Verdun: The Bleeding of Nations

The sixth lecture of the General of the Armies John J. Pershing Great War Centennial Series will be conducted Wednesday, March 9, 2016, in the Marshall Auditorium of the Lewis and Clark Center. The reception begins at 5:30; the presentation will begin at 6 p.m.

The title of this lecture is "Verdun: The Bleeding of Nations" and will be presented by Dr. Richard Faulkner from CGSC's Department of Military History. Dr. Faulkner will lead a discussion on the battle of Verdun, possibly one of the costliest battles in world history and certainly in World War I.

All lectures in this series are free and open to the public.

For more information contact the CGSC Department of Military History:

Dr. Jim Willbanks
Director, CGSC Department of Military History
email– james.h.willbanks.civ@mail.mil
phone– 913-684-2056
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The Women's Conference
inspire • educate • motivate

2016 Women's Conference

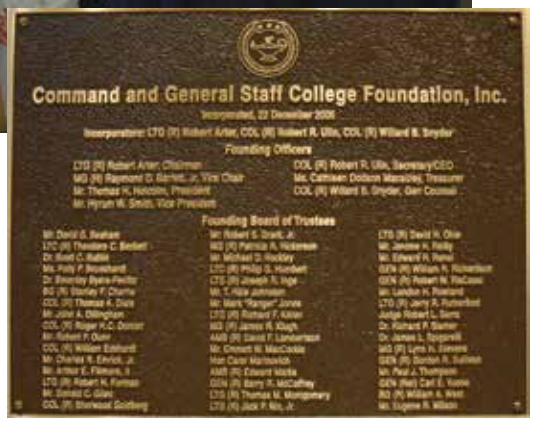
The CGSC Foundation will host the 2016 Women's Conference, March 2-3, at the Frontier Conference Center.

Online registration for the Women's Conference begins Jan. 13, 2016. For more information and to register visit www.cgscfoundation.org/2016-womens-conference.

The conference is intended to provide an event for women associated with the military – active duty Soldiers, government employees and spouses of active duty, National Guard, reserves and retired military. The conference will offer classes that will inspire, educate and motivate them. An added bonus is the opportunity to network and just have some fun!

PHOTO BY MARK H. WIGGINS

Members of the CGSC Foundation's "Founding Trustees" at the plaque dedication ceremony Aug. 12, 2007. The plaque now hangs in the atrium of the Lewis and Clark Center.



Here's to 10 years... and many more

by Michael D. Hockley

IN THIS COLUMN, I JOIN OUR CEO, Doug Tystad, in highlighting the Foundation's ten-year history of service to the U.S. Army Command and General Staff College. The Foundation may be young and relatively small, but we remain busy in support of our mission!

I first became involved with the Foundation when the founding Chairman, Lt. Gen. (Ret.) Bob Arter asked me to become a Trustee shortly after the Foundation was established. At the time, I was involved on a number of boards and committees in addition to my legal duties as a partner with Spencer Fane, so making a commitment of time and talent to a new organization seemed a bit overwhelming. But, for those of you who know General Arter, this was a request I could not refuse. In retrospect, I am glad that I joined the board as a founding trustee.

The CGSC Foundation began as a suggestion from the commandant, then Lt. Gen. David Petraeus, to pick up the mission of the voluntary alumni association and move to a formal educational foundation that supports the College. With Lt. Gen. (Ret.) Arter as Chairman, Col. (Ret.) Willard Snyder as General Counsel, and Col. (Ret.) Bob Ulin as the founding CEO, the Foundation conducted the first board meeting on Dec. 22, 2005. Our articles of incorporation and charitable education foundation status were completed and we officially began operations in April 2006.

Our vision in establishing the Foundation was to provide support to the College as a partner in the education of military leaders. Our trustees, from our founding trustees, whose names appear on the bronze plaque in the Lewis and Clark atrium, to our current trustees, have all been dedicated to our mission and our vision. Without our trustees, the Foundation would not be possible; I have been honored to be among their members.

During our ten years of service, we have conducted a number of special events and programs, all designed to highlight the important mission of the College. An example of a program that has grown out of our partnership with the college is the National Security Roundtable Program in which senior business leaders are paired with CGSC students to discuss current international issues relevant to national security.

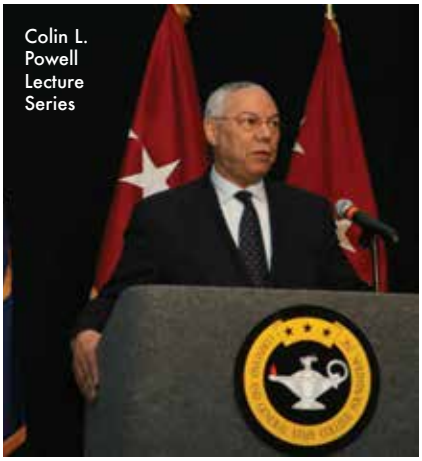
We have been fortunate to receive significant support from dedicated corporate sponsors such as the Perot Foundation, Flint Hills Resources, the Kauffman Foundation, Association of the U.S. Army, JE Dunn Construction Company, TriWest Healthcare Alliance, and many others. We have likewise received significant individual support from benefactors such as Hyrum Smith, Lt. Col. (Ret.) Dante De Mio, Landon Roland, and so many others. Finally, we couldn't have done all of this without the active advice and enthusiastic support of the College leadership, including the commandants and the deputy commandants as well as the faculty and staff of the College. We extend a heartfelt thanks to all of our sponsors and supporters. We could not perform our mission without your support.

We also look forward to a bright future. Our staff and trustees are working diligently to provide for the financial stability and predictability of our current and future programs. Please join us as we celebrate our accomplishments. We hope you will continue to support us as we begin our second decade of service to the College.

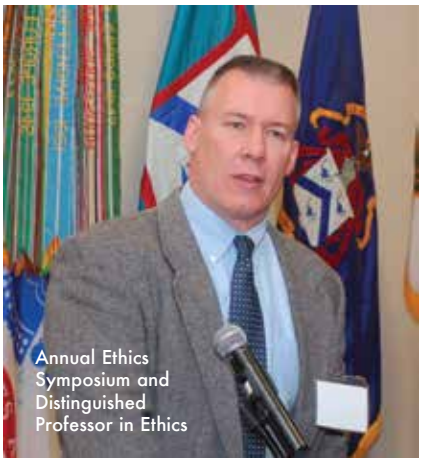
From its inception the CGSC Foundation has designed and executed many programs in support of the College:

PHOTO BY MARK H. WIGGINS

Distinguished Leadership Award



Colin L. Powell Lecture Series



Annual Ethics Symposium and Distinguished Professor in Ethics

Soldier and Family Support programs and events.

National Security Roundtable program

Celebration of International Friendship program

Proud of our history, working towards the future

by Col. Douglas L. Tystad, U.S. Army, Ret.

WELCOME TO THE FALL 2015 FOUNDATION NEWS! In this issue, we continue our focus on the college with our "CGSC 101" series highlighting the Department of Military History.

I have always thought highly of our military history department from the time I was a student through today. Some of the best classes that I took during my "Leavenworth experience" were those taught by the history department. Unfortunately, the three professors I remember most vividly – Drs. Bob Berlin, George Gawrych, and Chris Gabel – have all moved on to other pursuits or retirement but the current group of military history instructors are equally impressive. They help the students put their profession in perspective.

Also in this edition we have reports on the CGSC Foundation activities through the first part of October including the highly successful International Officer welcome event at the Kauffman Center for the Performing Arts in August, the Pershing Lecture Series and our support to CGSC Awards for Excellence at the Class of 2015 graduation. I hope you enjoy this edition and as always, I'd love tto hear from you either direct or through our website how we can do better.

As I was preparing for this edition, I looked at our office wall where we display the framed covers of past magazines. (You can also see them on our website.) These covers and pictures trace our history from the beginning of the of the Foundation in 2006 and remind us that we will celebrate our ten year anniversary in just a few months. We grew out of the loosely organized alumni association that started in the late 1990s and the need for an organization that could support the College in those areas where appropriated funding was either not authorized or not available. We couldn't be more proud of our beginnings, our successful support to the College thus far, and what we believe will be a very bright future.

You can help us celebrate by attending our programs. You can also watch for us on social media for contests offering CGSC Foundation gear and other items from our gift shop. Finally, we need your support through gifts of your time and talent or through contributions to the Foundation. With your support, we can continue to meet the mission of supporting the College in the development of military leaders of character and competence for service to the nation for years to come.

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The Command and General Staff College Foundation (CGSCF) was established December 28, 2005 as a tax-exempt, non-profit private corporation to foster a strong relationship between the military and private sector, to enrich the College's academic environment, enhance the institution's research activities, maintain contact with alumni, and encourage excellence in the faculty and student body to ensure the preparation of outstanding leaders for the Armed Forces of the United States and its allies by providing resources not available from public funds. The Command and General Staff College *Foundation News* is published by the foundation to inform members, alumni, students and other stakeholders about CGSCF plans and activities. The inclusion of U.S. Army, Fort Leavenworth and/or CGSC news and information in the foundation magazine does not constitute an endorsement by the Department of the Army, Fort Leavenworth or the CGSC.

The CGSC Foundation is an equal opportunity provider.

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ON THE COVER

Dr. Sean Kalic from the CGSC Department of Military History talks with students during a class break in October 2015. See the story about DMH on page 8.

FROM THE EDITORS

The Foundation has been busy and the new classes are well underway, so it's just a typical fall season at Fort Leavenworth. In this edition we continue our "CGSC 101" series that highlights the various teaching departments at the College with a feature on the Department of Military History. We also have a feature on the new Army University and our new commandant who is also the provost of Army U...and much more. We hope you enjoy this 19th edition of the Foundation News.

Note: [ ] is the state of residence

Our Vision

The CGSC Foundation vision is to support the development of leaders of character and competence for future service to the nation.

Our Mission

The mission of the CGSC Foundation is to support CGSC in educating leaders for the 21st century in the following six mission areas:

- Enrich the College's academic environment
- Foster a strong relationship between the military and the private sector
- Enhance the institution's research activities
- Promote leader development
- Encourage excellence in the faculty and student body
- Maintain contact with alumni

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We support the College in three areas:

- **Scholarship**
- **Outreach**
- **Soldier and Family Support**

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New deputy commandant 'dual-hatted' as first Army University provost

by Harry Sarles, CGSC Public Affairs

Brig. Gen. John Kem addresses the new CGSC class Aug. 10 at Fort Leavenworth's Lewis and Clark Center.

PHOTO BY DAN NEAL/CGSC PUBLIC AFFAIRS

BRIG. GEN. JOHN KEM OFFICIALLY ASSUMED responsibility as the first provost of Army University and deputy commandant of the Command and General Staff College in a ceremony Aug. 31 on the lawn of Fuller Hall on Fort Leavenworth, the new headquarters for Army University.

As provost, Kem is responsible for reorganizing the Army's education system into a university structure creating more educational opportunities for soldiers and providing valid academic accreditation for training and educational experience received while on active duty. Kem also oversees the Army Press, which includes *Military Review* and the Combat Studies Institute. (See the Army University article on page 10.)

As part of his deputy commandant duties, Kem is responsible for the operations of the Command and General Staff College, the Command and General Staff School, School of Advanced Military Studies, School for Command Preparation and the Army Management Staff College at Fort Leavenworth, as well as the Western Hemisphere Institute for Security Cooperation at Fort Benning, Ga., and the Warrant Officer Career College at Fort Rucker, Ala.

Kem comes to Fort Leavenworth again, having just relinquished command of the Northwestern Division, U.S. Army Corps of Engineers. Among his many assignments over a long career, Kem has served in the Pentagon in the Office of the Chief Legislative Liaison; as the director of engineering for the NATO Training Mission in Afghanistan; command of the 16th Armored Engineer Battalion in the 1st Armored Division; as a battalion and brigade operations officer in the 3rd Infantry Division and as an assistant professor at the U.S. Military Academy. He has deployed in support of Operations Desert Shield/Storm, Enduring Freedom and Iraqi Freedom.

Kem returns to Fort Leavenworth where he and his father both attended CGSC.

"I'm proud to be back," Kem said. "First, as my role as the deputy commandant...and in my new role as provost of Army University. The provost here over time will not exactly be like all the other provosts we are used to (at the colleges and universities) where our sons and daughters go to school because the Army does things a little differently. We have to take the Army side, the education and training of the Army, and blend it together. It's an important concept."

To read Brig. Gen. Kem's full biography, see: http://usacac.army.mil/organizations/cace/cgsc/leadership

Former Deputy Commandant promoted, reassigned

PHOTO**FLASH**

PHOTO COURTESY CGSC PUBLIC AFFAIRS

On June 5, the former CGSC deputy commandant and deputy commanding general, leader development and education, Brig. Gen. Christopher P. Hughes, was promoted to major general and relinquished responsibility of his duties here in a ceremony in front of the Lewis and Clark Center. Hughes had been the deputy commandant of the College since Oct. 7, 2013.

Maj. Gen. Hughes took his oath of office from Lt. Gen. Robert B. Brown, commanding general of the U.S. Army Combined Arms Center and Fort Leavenworth, as his wife Marguerite and Command Sgt. Maj. Michael Clawson observed. After his promotion, Maj. Gen. Hughes was given his relinquishment orders. Hughes now serves as chief of staff, U.S. Army Pacific, Fort Shafter, Hawaii.

FEATURE

The DMH faculty gather for a photo outside the Lewis and Clark Center on Fort Leavenworth.

PHOTO COURTESY DMH

CGSC '101' – Department of Military History

by John Curatola, Ph. D., Associate Professor

Who We Are

The Department of Military History (DMH) is one of the smallest teaching departments at the Command and General Staff College. Comprising 32 people, almost all members of the DMH teaching faculty possess doctoral degrees in history. Most of our faculty members are also retired or former members of the U.S. armed forces. Additionally, many of these faculty members are combat veterans of Vietnam, Operation Desert Storm, Operation Enduring Freedom or Operation Iraqi Freedom.

DMH has 28 staff and faculty members at the main campus on Fort Leavenworth and an additional five faculty at the satellite campuses at Redstone Arsenal and Forts Belvoir, Gordon, and Lee. Currently, only two DMH faculty members are active duty U.S. Army officers. The remainder of the faculty are civilian employees. In addition to U.S. Army veterans, the faculty includes former commissioned officers from the United States Marine Corps, the United States Navy and the United States Air Force, as well as civilian academics, who joined the faculty from various civilian universities around the country.

What We Do

DMH is one of five teaching departments at CGSC, and is responsible for educating field grade officers by using military history to establish a historical consciousness with an aim to shape the officers' decision-making process, creative thinking and problem solving skills as they prepare to confront the complex and uncertain security environment of the twenty-first century. The history curriculum is not "history for history's sake," but designed to provide officers frames of reference about the past. The overall objective is to illustrate how and why changes occur in military organizations to begin to understand how military organizations transform in peace and war. In order to accomplish this goal, DMH instructors teach four 16-person staff groups each academic year. In addition to the history curriculum, DMH instructors also teach topics such as oral and written communication, critical and creative thinking and ethics. Additionally, DMH instructors are active in teaching team activities, such as exercises.

In addition to teaching, many DMH faculty also serve as chairs of, or readers for, CGSC Master of Military Arts and Sciences (MMAS) theses committees. In this role, DMH faculty serve as functional area experts for students writing theses in addition to their regular course of instruction.

How We Do It

DMH's 60-hours of course instruction covers more than four centuries of military history, comprising three thematic blocks of instruction (H100, H200, and H300). Students learn about social, economic, political and technological factors leading to changes in warfare. Specifically, the course of instruction begins with the rise of the modern state in 16th century Europe and closes with the post 9-11 environment asking questions about the future of warfare.

In H100, the first thematic block,

PHOTO BY MARK H. WIGGINS

Dr. Shawn Faulkner, right, from the CGSC Department of Military History provides instruction on the handling and functioning of the French "Chauchat" machine gun from World War I during the Society for Military History Annual Meeting April 4, 2014. Fort Leavenworth's Combat Studies Institute provided the weapons display and the CGSC Foundation sponsored the overall event.

DMH faculty member Dr. Terry Beckenbaugh works the classroom.

PHOTO COURTESY DMH

PHOTO COURTESY DMH

Some of the DMH faculty in full academic regalia on graduation day. – Left to right: Dr. Mark Gerges, Dr. Alex Bielakowski, DMH Director Dr. James Willbanks, Professor Emeritus Dr. Christopher Gabel, Dr. Jonathan House, and SAMS Professor Dr. Steve Bourque.

Dr. Clay Mountcastle, far right, escorts his CGSC history students from the Fort Lee satellite campus on a tour of the Civil War battlefield in Petersburg, Va.

PHOTO COURTESY DR. CLAY MOUNTCASTLE/CGSC- FORT LEE, VA.

Dr. Janet Valentine lecturing about the Korean War at the Dole Institute for Politics, University of Kansas, Lawrence, Kan.

PHOTO COURTESY DMH

DMH examines the relationship between war and society. These twelve lessons emphasize the development of standing professional armies and their service to the state. Frederick the Great of Prussia is featured as an excellent example regarding the development of standing professional armies. In this lesson, officers learn how the Prussian army became the "paradigm army" at the end of the 18th century during the age of limited warfare. Additionally, officers examine the rise and fall of Napoleon with a focus on his development of operational art, organizational flexibility, combined arms and logistical constraints within the French army from 1803-1813.

Beyond the study of "great captains," officers read and discuss the works of 19th century military theorists Carl von Clausewitz and Baron Antoine-Henri de Jomini. Both men were veterans of the Napoleonic Wars and participated in various campaigns, but each developed fundamentally different theories on war, its nature, its function, and its relationship to the state. These lessons provide context to the link between the military and the government it serves, while also illustrating the complexities of this association.

In the last few lessons of H100 officers learn how the Industrial Revolution and its associated technology changed the character of warfare. Looking at both the American Civil War and World War I, students gain an appreciation for the horror that industrialization brought to the battlefield. These lessons address how armies dealt with, or in some cases failed to deal with, new levels of lethality inherent in modern war.

Continued on page 28

FEATURE

The Army establishes The Army University

Special to the Command and General Staff College Foundation

THE U.S. ARMY ESTABLISHED THE ARMY UNIVERSITY on June 12, 2015. The Army University represents a revitalization of the U.S. Army's professional military education system, and is the first major step in transforming the Army into the innovative force needed to build the Army of 2025 and beyond.

The Army University is not a single building or campus in a single location. Its many professional military education programs are organized into a university system that will mirror many of the successful state universities around the nation.

The Army University directly integrates 70 separate U.S. Army Training and Doctrine Command (TRADOC) internal school programs under one university system while also synchronizing instruction with more than 100 additional TRADOC institutions to leverage capabilities for training and research.

Some of the programs included are the Sergeants Major Academy at Fort Bliss, Texas, the Army War College in Carlisle, Pa., the Warrant Officer Candidate School at Fort Rucker, Ala., and the Command and General Staff College (CGSC) at Fort Leavenworth, Kan.

Lt. Gen. Robert B. Brown, the Army University executive vice chancellor and commander of the Combined Arms Center and Fort Leavenworth said, "As you look, we've been moving this way for quite a while. This is the most significant thing to happen since General Sherman put the schools here. It's not a bunch of buildings going up, brick and mortar. It's a mindset of increasing the academic rigor. It's our leadership in the Army giving 110 percent, increasing the commitment to developing leaders, Soldiers and the great professional (Department of the Army) Civilians."

ArmyU leadership structure

Just as the state universities are led by a board of directors, so too is the Army University. The board consists of:

• The secretary and chief of staff of the Army who provide the strategic vision, ends, and priorities and lead its board of directors.

• The commanding general of the Training and Doctrine Command at Fort Eustis, Va., is the University Chancellor and provides the strategic direction, institutional policy and execution, and reports directly to the Army chief of staff and board of directors.

• The commanding general of the Combined Arms Center at Fort Leavenworth is the Executive Vice Chancellor for Training and Education providing oversight of academic quality and support programs, University finances, future development of the University system, and public representation for the University.

• The commandant of the Army War College, Carlisle, Pa., is the Vice Chancellor for Strategic Education and is responsible for the integration of strategic education throughout the Army University. The Vice Chancellor for Strategic Education retains academic governance over the War College.

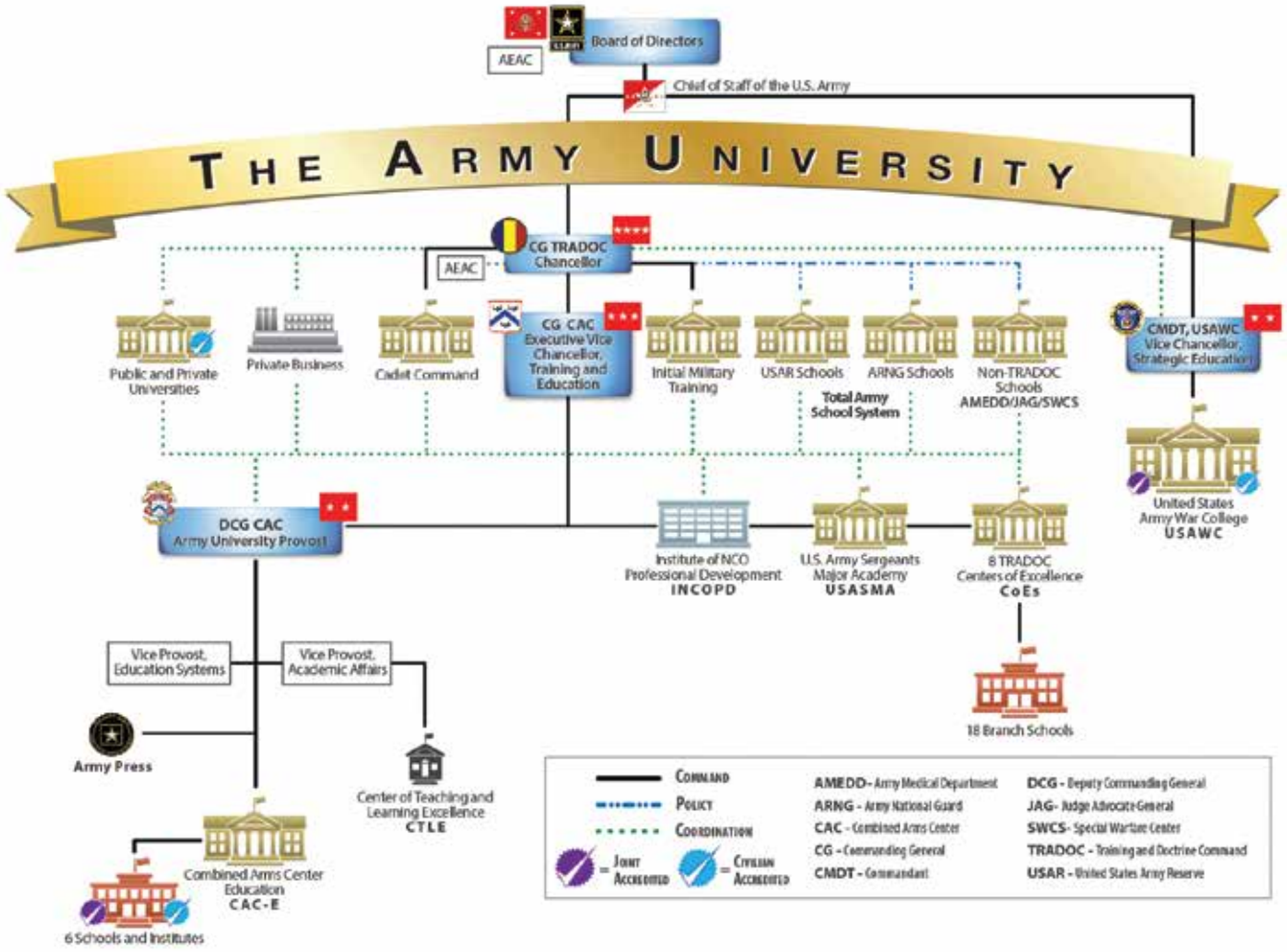
• The deputy commandant of the Command and General Staff College is the University Provost, and is responsible for long-term continuity, excellence, and vitality of the University's academic programs. The provost also manages the Army Learning Coordination Council to synchronize education activities across the Army.

The Army continues to modernize its Professional Military Education (PME) to improve the quality of the education that Soldiers and its Civilians receive. The result will be an education system that has:

• Updated business and governance practices
• Expanded public/private partnerships
• Improved professional research and publication opportunities
• Increased nationally recognized standards
• Professionalized curriculum development
• A world-class faculty.

How will this affect CGSC?

Col. John Rogers, the Army University deputy vice provost for Learning Centers feels in its current incarnation, the University does not



directly affect CSGC so much as it affects the environment in which CGSC operates.

"The ArmyU Provost is dual-hatted as deputy commandant of CGSC, but that connection manifests as a synchronization function," Rogers explained. The college is a critical part of the officer PME progression, and as such has a tangential relationship with the PME progression of the other three cohorts – Civilian, Warrant, and Enlisted.

"Staffs at all levels operate best when all involved cohorts can speak the same language and complement each other's efforts. Synchronization of professional military education, including CGSC, sets conditions for this to occur," Rogers added.

Brig. Gen. John S. Kem recently became the first provost of the Army University and the deputy commandant of the Command and General Staff College. During his Assumption of Responsibility ceremony, Kem said he was very excited to be back at Fort Leavenworth in his unique role as the first provost and that he understands the many challenges that lie ahead.

"The Army does things a little differently than its civilian partners," Kem said. "We have a few more things to factor into our plan as we transition to the university concept such as the Army's current education and training systems. It's an involved and very important process," Kem added.

Army University will serve as the single point of contact for all Army education matters to address the educational needs of the Army while providing individual Soldiers and Civilians the opportunity to accomplish their own respective academic goals.

Over the next two years, the Army University will develop new processes to facilitate student and faculty collaboration and exchanges with civilian universities, establish universal transcripts, centralize and improve faculty development programs, and implement common core curriculum across the spectrum of Army education.

Some parts of the Army University structure are already in place and operating. Army University is scheduled to be established as a provisional Army organization in December and achieve initial operating status by summer 2016. The following year the Army University expects to be fully operational.

FEATURE

Three officers join International HOF

by Jennifer Walleman, Fort Leavenworth Lamp

DURING A CEREMONY MAY 18, THREE INTERNATIONAL OFFICERS were inducted into the Fort Leavenworth International Hall of Fame. Their photos now hang among photos of leaders they once walked past while attending the Command and General Staff College years ago.

The inductees include Gen. Iqbal Karim Bhuiyan, chief of army staff, Bangladesh Army, CGSC class of 1989; Gen. Kiyofumi Iwata, chief of staff, Japan Ground Self-Defense Force, CGSC class of 1994; and Maj. Gen. Dobran Bozic, chief of the general staff, Slovenian Armed Forces, CGSC class of 2001. The inductees join 257 international officers from 69 countries inducted into the hall of fame, chosen from more than 7,000 international CGSC graduates.

Maj. Gen. Dobran Bozic, chief of the general staff, Slovenian Armed Forces, CGSC class of 2001, delivers remarks during the IHOF ceremony in the Lewis and Clark Center May 18.

PHOTOS COURTESY CGSC PUBLIC AFFAIRS

Lt. Gen. Robert Brown, commanding general of the Combined Arms Center and Fort Leavenworth, said that CGSC's relationship with the international military is a critical part of the program.

"These international students just bring a wealth of knowledge, useful perspectives, different perspectives often that are extremely useful for us," Brown said. "It's just impressive talent, and they serve as ambassadors for their nations while they are here…Through the interaction in and out of the classroom, we learn about each other, different cultures and certainly our international students learn about our culture as well."

According to his biography, Karim started his infantry career in 1976. He commanded three infantry battalions, an infantry brigade and three infantry divisions. He also took part in counterinsurgency operations in Bangladesh and participated in Operation Desert Storm where he received the Liberation of Kuwait medal. He attended the Defense Institute of International Legal studies in Rhode Island, and participated in a workshop on Initiative for Conflict Management at the JFK School of Government at Harvard University. Karim became the chief of the Bangladesh Army in 2012.

Thirty-two officers from Bangladesh have graduated CGSC since 1978 and Karim is the fifth Bangladesh graduate to make general officer and second Bangladeshi officer to be inducted into the International Hall of Fame.

Speaking on his behalf at the ceremony was Brig. Gen. Mohammad Shamsuzzaman, defense military naval and air attache, Bangladesh.

"Let me begin by saying how honored I feel to represent the chief of army staff of Bangladesh Army," Shamsuzzaman said. "I'm fully aware of this institution's great role of preparing mid-level officers for senior leadership roles in their respective nation's armies. General (Karim) Bhuiyan is a prime example."

Shamsuzzaman relayed a message from Karim.

"It has been almost 26 years since I graduated from this institution in 1989," Bhuiyan wrote. "Since then, as expected, much has been changed at Fort Leavenworth but the friendship, which I developed here remains the same even today. I still acknowledge the strong bonding I developed here during my tenure in CGSC. Now, did I ever think that one day I would be inducted into the International Hall of Fame during my CGSC? No, not at all. I can still remember my commandant stated that some of us would be chief of army staff one day, but I never believed that it would be me."

Karim said that CGSC provides a firm foundation for officers to work for a better future, which will help them as they face a changing operational environment. He said countries need to work together and share intelligence to pave the way for the future.

According to his biography, Iwata graduated from the National Defense Academy in Japan in 1979 and was

Left, Lt. Gen. Robert B. Brown, Fort Leavenworth commander, presents a gift for IHOF inductee Gen. Iqbal Karim Bhuiyan, chief of army staff, Bangladesh Army, CGSC class of 1989. Brig. Gen. Mohammad Shamsuzzaman, defense military naval and air attache, Bangladesh, accepts the gift on his behalf during the ceremony May 18.

Right, Gen. Kiyofumi Iwata, chief of staff, Japan Ground Self-Defense Force, CGSC class of 1994, and his wife pose for a photo beside the IHOF portrait wall in the Lewis and Clark Center after his induction ceremony earlier.

commissioned as an armor officer. He has commanded a tank battalion, a tank regiment, Japan's 7th Division, and Japan's Northern Army. He joins 134 officers from Japan who have attended CGSC since 1932. Out of those, 104 became general officers. Iwata is the fourth Japanese officer inducted into the International Hall of Fame.

Iwata joked that his nickname was "party animal" while attending CGSC, a time he looks back on fondly.

"I came to the realization after enduring my many world experiences that my experience at Fort Leavenworth actually laid the foundation of confidence I have between the United States Army, its members, and the cavalries from the United States and all of the other countries," Iwata said. "I am standing here today to not only show my appreciation to my alma matter for inducting me into the hall of fame, but to also reveal my small contribution and express my vision for the future for you, the student of today."

Iwata said that 70 years ago, the Japanese and U.S. forces were at war in Okinawa and the Philippines. Through rehabilitation efforts after the war, Japan has built a peaceful and democratic nation, Iwata said.

"It is no exaggeration to say that the post-war history of Japan is in fact the history of the Japan-U.S. alliance," Iwata said. "Four years ago the biggest earthquake in history hit our country and many precious lives were lost. To this day, Japan's people still remember the heartwarming messages...The United States deployed its forces to our country and saved many lives and provided comfort and hope in that operation."

Iwata said he gained leadership experience at CGSC and learned to continuously remain positive to fight his way through obstacles. He said he encourages his men and women to do the same and shared a piece of advice with students that he was given when he first arrived at Fort Leavenworth: maintain a well-balanced life and make good use of time.

According to his biography, Bozic started his career as a reserve officer in 1984 and then became an active officer in the Territorial Defense Force. In 2007, he commanded the largest Slovenian armed forces contingent in Kosovo and was the deputy commander for the Multinational Task Force West in Kosovo. He commanded the Slovenian contingent for ISAF in 2011 and mentored an Afghan National Army Corps commander. He is a veteran of the 1991 War for Slovenia and has written several works on military science. Bozic joins 20 other officers from Slovenia who have graduated from CGSC since 1996 and is the first to obtain the rank of general officer and the first to be inducted into the Fort Leavenworth International Hall of Fame.

"I promised myself I would never say [it was the best] year of my life," Bozic said. "It was really a great year. I'm sorry for you that it is almost done. After 15 years, 20 years, you will see that it was really great — great for the faculty, great for the school, great for the friends, great for the sponsors and great for the friendship. Many times during my deployments I have friends, international friends and American friends, and it makes my life much easier."

For more photos of the ceremony, visit the CGSC photo album at: https://www.flickr.com/photos/usacgsc/sets/72157653038630866

FEATURE

CGSC Class of 2015 graduates June 12

by Mark H. Wiggins, Managing Editor

THE 2015 CLASS OF THE Command and General Staff Officers Course of the U.S. Army Command and General Staff College graduated June 12, in a ceremony in Eisenhower Hall of the Lewis and Clark Center. The graduating class of 1100 included mid-career officers from the U.S. Army, as well as a small contingent of U.S. Navy, Marine Corps and Air Force officers. The graduating class also included 69 international officers and 16 federal government civilian employees from other agencies of the U.S. government. Gen. Daniel B. Allyn, 35th Vice-Chief-of-Staff of the Army, was the guest speaker for the ceremony.

Army Vice Chief of Staff Gen. Daniel B. Allyn presents Capt. (Promotable) John Q. Bolton with the General George C. Marshall Award for the top U.S. graduate of CGSC Class of 2015.

PHOTO BY MARK H. WIGGINS

As with each class distinguished graduates were recognized at the beginning of the ceremony. Twenty awards for the class were presented, of which 11 were sponsored by the CGSC Foundation.

Visit the CGSC Foundation photo gallery for photos of all the award winners and the overall ceremony: http://www.cgscfoundation.org/newsroom/photo-gallery/

For a complete list and description of CGSC graduation awards see: http://www.cgscfoundation.org/newsroom/cgsc-graduation-awards/

Awards sponsored by the Foundation and the 2015 class recipients:

The General George C. Marshall Award (Top U.S. Graduate)
Capt. (P) John Q. Bolton, Aviation

The General Dwight D. Eisenhower Award (Top International Graduate)
Maj. Shi Ming Wong, Singapore

The Colin L. Powell Interagency Student Award
Mr. Cheyenne D. Kiel, Defense Intelligence Agency

The General George S. Patton Jr. Award (Master Tactician)
Maj. Jesse L. Wood, Field Artillery

The Major General James M. Wright Award (Master Logistician)
Maj. Bruce U. Roett, Ordnance

The Major General Hans Schlup Award
Maj. Zainal Azli Bin Ismail, Malaysia

The Birrer-Brookes Award for Outstanding MMAS Thesis
Maj. Shi Ming Wong, Singapore

The Homeland Security Studies Award
Assistant Chief Patrol Agent John R. Modlin, U.S. Customs and Border Protection

The Lieutenant Colonel Boyd McCanna "Mac" Harris Leadership Award
Maj. Andrew R. Atkins, Judge Advocate General

The Simons Center Interagency Writing Award
Maj. Christian A. Carr, Civil Affairs

The Brigadier General Benjamin H. Grierson Award for Excellence in Strategic Studies
Maj. Shi Ming Wong, Singapore

Other awards not sponsored by the CGSC Foundation:

The General Douglas MacArthur Military Leadership Writing Award
Maj. Gregory M. Blom, U.S. Air Force

The General John J. Pershing Award
Maj. Joseph Davison, Engineer

The Excellence in JC4I Writing Award
Maj. Michael Kim, Armor

The Iron Major Award
Lt. Cmdr. Tiko Crofoot, U.S. Navy
Maj. Audrey D. Hurdle, Civil Affairs
Maj. Oleksii Tsariuk, Ukraine

CGSC also recognized Dr. Phillip G. Pattee, from the Department of Joint, Interagency and Multinational Operations as the U.S. Army Training and Doctrine Command (TRADOC) Educator of the Year.

West Point Glee Club performing on stage at the Kauffman Center for the Performing Arts.

PHOTOS BY RICK PHILLIPS / PHILLIPS PHOTOS & GRAPHICS

Second annual Celebration of International Friendship a great success

by Mark H. Wiggins, Managing Editor

THE CGSC FOUNDATION IN PARTNERSHIP WITH THE Greater Kansas City Chapter of People to People and Operation International from the Leavenworth/Lansing (Kan.) Area Chamber of Commerce hosted the second annual "Celebration of International Friendship" Aug. 21, at the Kauffman Center for the Performing Arts in downtown Kansas City.

The event was conducted in honor of the 2015-2016 class of international military officers studying at the U.S. Army Command and General Staff College at Fort Leavenworth. This class began Aug. 10 and is comprised of 109 officers from 90 countries.

Speakers included the master of ceremonies, Doug Tystad, CEO of the CGSC Foundation; and Tricia Beaham, wife of the late David Beaham who was a founding trustee of the CGSC Foundation and a champion of the International Military Student Division at CGSC. Jim Fain, director of the International Military Student Division of CGSC, introduced the international officers, and CGSC Deputy Commandant Brig. Gen. John Kem also made remarks during the program. Cadets from the West Point Glee Club (U.S. Military Academy at West Point) provided the musical entertainment for the evening.

Members of the West Point Glee Club from the U.S. Military Academy at West Point, N.Y.

"There are so many that we have to thank for putting on the evening. I want to start with a few here," said Foundation CEO Doug Tystad. "First and foremost, I want to thank Ann Soby for planning and running the event, she was a rock despite a lot of little surprises in execution. Special thanks to the West Point Glee Club for providing the entertainment – Col. Greg Ebner and

Left to right: Matthew Hughes, Liz Wegman, Mary Eisenhower, Bill Bland, and Brian Hueben. Mary Eisenhower is the Chairman Emeritus of People to People International and was one of the speakers for the evening.

Ms. Connie Chase and all the cadets – what a performance!

"I also need to thank Ms. Gabrielle Reilly, one of our trustees and the honorary Chair for the event; Joan Cabell, our development director, for finding our corporate and individual sponsors; Mark Wiggins for communications/publicity and program work with the Kaufmann Center; and finally the Kauffman Center staff who were so great in their assistance with planning and conducting the event."

Tystad also wanted to recognize the partner organizations – People to People and "Operation International" from the Leavenworth/Lansing Area Chamber of Commerce. "Their ideas and energy were key to the success of the event," said Tystad.

The Foundation also thanks all of the sponsors of this event, especially Clive Palmer, presenting sponsor and owner of Queensland Nickel. Without their support it could not have happened. – See a full list of sponsors on page 17.

More photos from the event are on the Foundation's Facebook page at https://www.facebook.com/CGSCFoundation.

Top, L-R: Jeff Wheat and Gabrielle Reilly with daughter Maddie, son Brandon and friend Austin Vince. Gabrielle was the honorary chair for the planning committee for the event. She is also secretary of the board of the CGSC Foundation.

Middle left, Mongolia.jpg – Lt. Col. Khadbaatar Batbayar and Mrs. Purevdulam Myagmarjav from Mongolia. Middle center, Lt. Col. Julius Skeete and Mrs. Debra Skeete from Guyana. Middle right, Command Sgt. Maj. and Mrs. Michael Clowser.

Bottom left, West Point Cadet/Glee Club Member Michael Bidwell with his family from Kansas City – Michael and Carolyn Bidwell. Bottom right, L-R: Susanne Larsson, Benny Hill, Edith Hill and Farshid Ovji. Mr. Hill is a noted entrepreneur in the Kansas City area, owner of DuraComm and one of the main sponsors of the evening.

Special thanks to the sponsors of our second annual Celebration of International Friendship

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CGSOC graduating class an example of WHINSEC diversity

PHOTO**FLASH**

PHOTO COURTESY CGSC PUBLIC AFFAIRS

The Western Hemisphere Institute for Security Cooperation's Command & General Staff Officer Course Class of 2015 that graduated Wed., May 27, epitomizes the essence of diversity.

The 65 students in the course represented 13 nations: Belize, Canada, Chile, Colombia, Costa Rica, the Dominican Republic, El Salvador, Mexico, Panama, Paraguay, Peru, Uruguay and the U.S.A.

Thirty-seven of the U.S. students come from the four military branches; one student is a U.S. Marshal. The international contingent includes military and law enforcement leaders. Of the five women in the class, three are U.S. Army, one is from Costa Rica and the other from Panama.

U.S. Army Lt. Gen. Kenneth E. Tovo, the Military Deputy Commander of U.S. Southern Command, Miami, Florida, addressed the graduates, sharing his own similar experiences and advising them they are now prepared to meet the challenges of senior staff positions and command of units. He told them, "Hemispheric success is a cooperative effort that begins here at WHINSEC."

The CGSOC is the Army's middle-management course, taught in its entirety in Spanish at WHINSEC. The Institute course mirrors the course taught at the Command & General Staff College in Fort Leavenworth, Kan.

PHOTO**FLASH**

PHOTO BY ROBIN KRASNESKY, LEAVENWORTH YOGA CO-OP

Foundation provides support for Soldier and Family Fitness programs

Comprehensive Soldier and Family Fitness (CSF2) is designed to build resilience and enhance performance. CSF2 does this by providing hands-on training and self-development tools so that members of the Army Family are better able to cope with adversity, perform better in stressful situations and thrive in life. As part of this program, the Command and General Staff College offers classes that address fitness in five crucial areas: emotional, social, family, physical, and spiritual. Yoga is one fitness practice that uniquely complements this approach to holistic well-being. The classes are funded through support from the CGSC Foundation and made possible by generous grants from JE Dunn Construction Company and Northrop Grumman Corporation.

Embassy staff in Singapore present CGSC award

PHOTO**FLASH**

Lt. Col. Wong Shi Ming, CGSOC Class of 2015 (second from left) recently received the chair representing his receipt of the Birrer-Brookes Award for the best thesis submitted for the Masters of Military Arts and Sciences degree for his class. He was officially recognized for this award and several others during the class graduation ceremony on June 12, 2015. (See the graduation story at http://www.cgscfoundation.org/cgsc-class-of-2015-graduates-june-12)

U.S. Air Force Col. Robert Meeks and Mr. Eugenio Marcelino from the Office of Defense Cooperation, U.S. Embassy Singapore, made the chair presentation to Wong on Oct. 8. Wong's commander, Brig. Gen. Ong from the 3rd Singapore Division, was also on hand for the presentation.

For the full story see: http://www.cgscfoundation.org/embassy-staff-in-singapore-present-cgsc-award

PHOTO BY PRUDENCE SIEBERT, FORT LEAVENWORTH LAMP

Nine-year-old Gabriel Williams and 11-year-old McKenzie Williams listen to librarian Susan Plotner read "How I Became a Pirate" during the Ike Skelton Combined Arms Research Library's International Talk Like a Pirate Day celebration Sept. 18.

PHOTO**FLASH**

PHOTO BY TIFFANY KONCZEY AND MALLORY OWENS, CARL LIBRARY

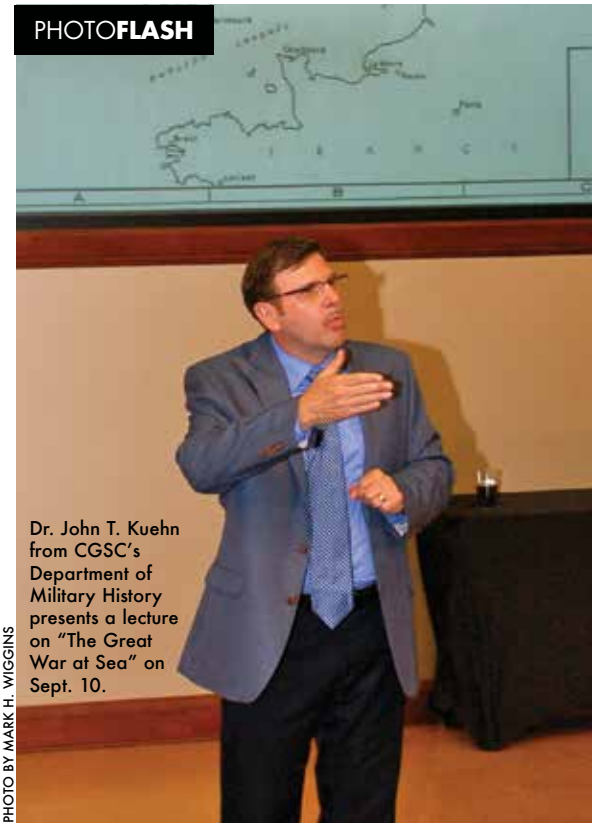
Kids listen to storys and hope they win prize drawings at the Pirate Day Celebration Sept. 18.

Library hosts Pirate Day event

On Sept. 18 the Ike Skelton Combined Arms Research Library hosted a celebration of International Talk Like a Pirate Day with pirate storytime and costume contests, door prizes and booty bags. Library staff dressed in pirate costumes and led the event that they've been hosting since 2003. The CGSC Foundation supplied door prizes awarded during the pirate costume contest and by ticket drawings. The prizes featured an assortment of pirate goodies, including stickers, temporary tattoos, coins and other pirate-related items. The CGSC Foundation support for this program is made possible by generous grants from JE Dunn Construction Company and Northrop Grumman Corporation.

See the full story and more photos at http://www.ftleavenworthlamp.com/article/20150924/NEWS/150929740

PHOTO**FLASH**



Dr. John T. Kuehn from CGSC's Department of Military History presents a lecture on "The Great War at Sea" on Sept. 10.

PHOTO BY MARK H. WIGGINS

Pershing lecture focused on 'The Great War at Sea'

The fourth lecture of the General of the Armies John J. Pershing Great War Centennial Series was conducted the evening of Sept. 10, in the Marshall Auditorium of the Lewis and Clark Center. Dr. John T. Kuehn from CGSC's Department of Military History presented a lecture on "The Great War at Sea." Dr. Keuhn led a discussion on strategy and major themes of sea power and their relevance during the war at sea in World War I. For more photos of the lecture see the Foundation's photo gallery at http://www.cgscfoundation.org/newsroom/photo-gallery/.

The CGSC Department of Military History hosts this lecture series with support from the CGSC Foundation. The lecture series intended to foster understanding of this world-changing conflict during its 100-year commemoration. All lectures in the series are free and open to the public.

For more information contact the CGSC Department of Military History:
Dr. Jim Willbanks
Director, CGSC Department of Military History
email– james.h.willbanks.civ@mail.mil
phone– 913-684-2056

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PHOTOS FROM THE CGSC BELL YEARBOOK– 1994

USMC Maj. Lawrence Nicholson, back row/far right, with his 1994 CGSC Staff Group 20B by the Lamp of Knowledge in front of Bell Hall on Fort Leavenworth.

PHOTO**FLASH**

USMC Maj. Lawrence Nicholson, right, and family, CGSC Class of 1994. Maj. Andrew Nicholson, CGSC Class of 2016, is center, top.

USMC Maj. Andrew Nicholson, CGSC Class of 2016.

PHOTO BY MARK H. WIGGINS

First Marine to follow in father's CGSC footsteps

USMC Maj. Andrew "Drew" Nicholson, a student in the current CGSC Class of 2016, was a sixth grader at Bradley Elementary School on Fort Leavenworth when his dad, then a major, now Lt. Gen. Larry Nicholson, was a CGSC student in the class of 1994. Lt. Gen. Nicholson assumed command of the III Marine Expeditionary Force in Okinawa, Japan, Sept. 11, 2015.

There have been other father-son alumni of CGSC from the Army and even among international officers, but according to Col. Jay Johnson, Commanding Officer of the Marine Corps Element at CGSC, this is the first time in CGSC history that a Marine father and son have attended. Marines have been attending CGSC since 1912.

Foundation-supported summer reading programs a big hit for kids

PHOTO**FLASH**

PHOTO BY PRUDENCE SIEBERT/FORT LEAVENWORTH LAMP

The Ike Skelton Combined Arms Research Library at Fort Leavenworth kicked off its youth summer reading program with a party May 29.

Kids had the opportunity to get a "swag bag" and start their summer reading logs. The summer program theme was "Read to the Rhythm" and different rhythm-inspired stations were set up all around the library for them to enjoy. The CGSC Foundation has sponsored this program for several years and this year provided the balloon man for the kickoff party. Balloon artist, Gene Hernandez from "Imagine! Magic Productions," made everything from flowers and umbrellas to swords and parrots, and in keeping with the summer's theme, guitars.

The CGSC Foundation's support for this program is made possible by generous grants from JE Dunn Construction Company and Northrop Grumman Corporation.

For more information about the summer reading program at CARL contact 9193-758-3053.

For more photos from the kickoff party visit the CARL Facebook page.

Simons Center director, founding officer and trustee retires

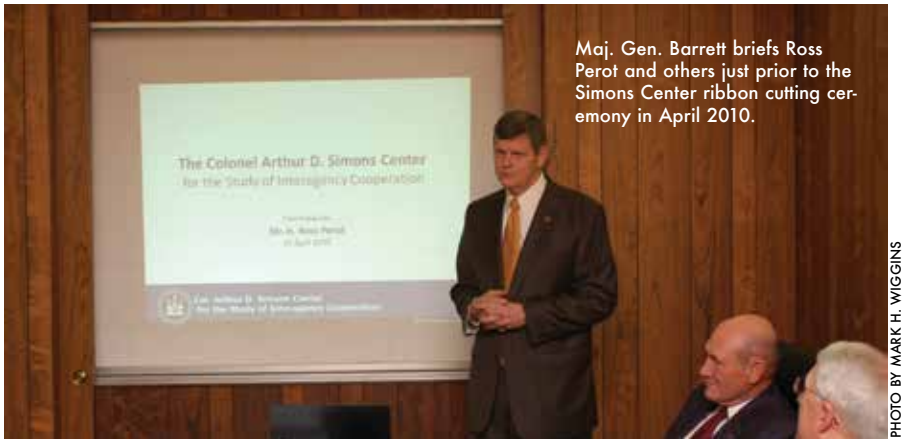
by Mark H. Wiggins, Managing Editor

MAJ. GEN. RAYMOND D. BARRETT, JR., CURRENT DIRECTOR of the CGSC Foundation's Simons Center for Interagency Cooperation, has announced his retirement from his position after five years with the Center and 10 years total involvement in the CGSC Foundation.

Barrett was a founding officer and trustee of the CGSC Foundation, which was formed in December 2005, serving a four-year term as vice chairman and trustee. He subsequently was selected as the deputy director of the Simons Center, which began organizing in 2009 and opened its doors in April 2010 with a formal ribbon cutting ceremony. He has been the director of the Center since Fall 2013. He will step down from the job officially on Sept. 11, 2015. He held the position of Interim CEO from April to October 2013 after the founding CEO, Bob Ulin retired.

Ray has been the guiding force for the Center since inception and has grown the reputation and reach of the Simons Center throughout the interagency partner community. Ray has negotiated a number of internships with universities such as University of Kansas, Penn State, Park University, interagency partners, and the most recent this past summer with Missouri State University.

Under Ray's leadership the Simons Center has conducted important cybersecurity initiatives focusing on the interagency aspects of the problem such as conducting the first-ever Cybersecurity Seminar for private and public sector leaders in the Kansas City metro area in 2012 and a follow-on seminar for CEOs in May 2015. In addition, Ray's oversight of the Simons Center's publications series have garnered the Center a great reputation as a major influence in helping build the body of knowledge in interagency operations, leadership and cooperation. *The InterAgency Essay, InterAgency Paper* and *InterAgency Study* publications are highly sought references for those studying or wanting to publish their work in the interagency arena. The capstone publication, the *InterAgency Journal*, is now kept both digitally and in hard copy by many libraries with interagency and national security focused collections. Since 2010, Ray has guided several research projects



Maj. Gen. Barrett briefs Ross Perot and others just prior to the Simons Center ribbon cutting ceremony in April 2010.

PHOTO BY MARK H. WIGGINS

PHOTO COURTESY CGSC PUBLIC AFFAIRS

Simons Center Director retired Maj. Gen. Ray Barrett, presents School of Advanced Military Studies (SAMS) Class 12-01 student, Maj. Jonathan Graebener, with the Simons Center Interagency Writing Award during the SAMS graduation ceremony May 17, 2012.

PHOTO BY MARK H. WIGGINS

Maj. Gen. (Ret.) Barrett heads a discussion panel during the CEO Cybersecurity Roundtable at the Kauffman Foundation conference center on May 14, 2015.

that have led to special editions of the *InterAgency Journal* or published as a stand alone *InterAgency Study.* Topics have ranged from weapons of mass destruction; prevention of mass atrocities; southwest border security; the role of political advisors in military operations; economics in counterinsurgency operations and much more. In October 2011 under Ray's guidance and leadership, the Simons Center also published a book entitled *Interagency Handbook for Transitions.* The handbook is the result of the "3rd Annual Interagency Symposium –Interagency Transitions in Iraq, Afghanistan, and Beyond" conducted in Spring 2011 at the U.S. Institute of Peace in Washington, D.C., in which senior leaders from across the U.S. interagency community participated in a discussion on how to overcome the "messy" transitions in which they so often struggled. The handbook has been a staple in classrooms for military officers studying the problem.

Along with the publications efforts, Ray has led the development of the Simons Center website to become a valuable online resource for researchers and others looking for interagency news, information and reference materials. In July 2015, he led the launch of a newly redesigned site to further increase its capabilities and contributions to the interagency community.

Major General Barrett began as a distinguished military graduate of the University of Texas Army ROTC program in 1972, was commissioned as an infantry officer and proceeded to take on the various leadership roles of infantry officers, starting as a platoon leader; then company command and so on. Most notably, he commanded 3rd Battalion, 15th Infantry Regiment with the 24th Infantry Division during Desert Shield and Desert Storm; and 2nd Brigade, 2nd Infantry Division in the Republic of Korea. He subsequently served as Chief of Staff of the 24th Infantry Division at Fort Stewart, Georgia; and as Assistant Division Commander, 2nd Infantry Division, again in the Republic of Korea. He then served as the Deputy Director for Operations, Headquarters U.S. Pacific Command at Camp Smith, Hawaii and was Deputy Chief of Staff for Operations and Training at the Army's Training and Doctrine Command. Major General Barrett was also the 31st Commanding General of the United States Army Training Center and Fort Jackson, S.C.

Barrett holds a Bachelor of Business Administration (Accounting) from the University of Texas at Austin, a masters in Business Administration (Management) from the University of Dayton, and Masters of Military Arts and Science from the U.S. Army Command and General Staff College. His is a graduate of the Army's Airborne, Air Assault and Ranger schools, as well as the U.S. Army Command and General Staff College, School of Advanced Military Studies and the Army War College.

After retiring from the Army in 2004, Ray worked with HNTB Corporation, an international Engineering, Architecture and Planning firm, as vice president. With HNTB he was involved in strategic planning, leadership development and business development. He ultimately left that position and came to work at the Simons Center in 2009.

In his leadership role with the Simons Center, Ray has been personally recognized as an interagency subject matter expert by the Department of State, the Diplomatic and Consular Officer Retired association, the Peace Keeping and Stability Operations Institute and the Foreign Service Institute. We have been fortunate to have someone of Ray's stature and capability during the formative years of the Simons Center. While he is an avid fisherman, he isn't truly "going fishing" as our headline might lead you to believe. He plans to stay committed to the CGSC Foundation and the Simons Center and be a resource as needed while he takes time to pursue other interests.

The CGSC Foundation board of trustees and staff, along with the Simons Center staff and advisory council, wish Maj. Gen. (Ret.) Raymond D. Barrett, Jr., a fond farewell. We hope to see him often at future Foundation and College events.

For more photos see the online story at http://www.cgscfoundation.org/simons-center-director-retires/.

PHOTO BY ELIZABETH HILL/SIMONS CENTER

Simons Center farewells graduate fellow

by Elizabeth Hill, Simons Center

The Simons Center recently bid farewell to another extremely accomplished Graduate Fellow. From May to July 2015, James Gilmore conducted research and wrote an original paper as the first graduate student enrolled at Missouri State University in Springfield, Mo., to intern at the Simons Center. Gilmore's primary research effort was focused on the Army's development and use of simulations and modeling for determining requirements, experimentation, training and support of operational planning and whether it could benefit the interagency decision making process in foreign affairs.

This project required researching and interviewing modelers at the TRADOC Analysis Center, National Simulation Center, and Athena Project at Fort Leavenworth, Kan. Gilmore's work will be published by the Simons Center in an upcoming *InterAgency Journal*.

"I really appreciated my internship with the Center. Not only was it enjoyable to work on an historic military installation, but it gave me long periods of uninterrupted time to focus my research and thinking," said Gilmore. "I also enjoyed meeting some very accomplished professionals in a wide variety of specialties and was amazed at the time they took to talk with me, show me their programs and help me really understand some of the Army's best modeling and simulation."

While working with the Center, Gilmore also completed his master thesis, entitled "Gaming and Aggressive Tendencies: The Effects of Conflict Simulations on Behavior and Political Decision-Making." On Aug. 7, he graduated from Missouri State University with a master's degree in Global Studies. Later this summer Gilmore will travel to Dalian, China where he will teach geography at Liaoning Normal University for a year.

The Simons Center appreciates Gilmore's great work with the Simons Center and wish him well in China.

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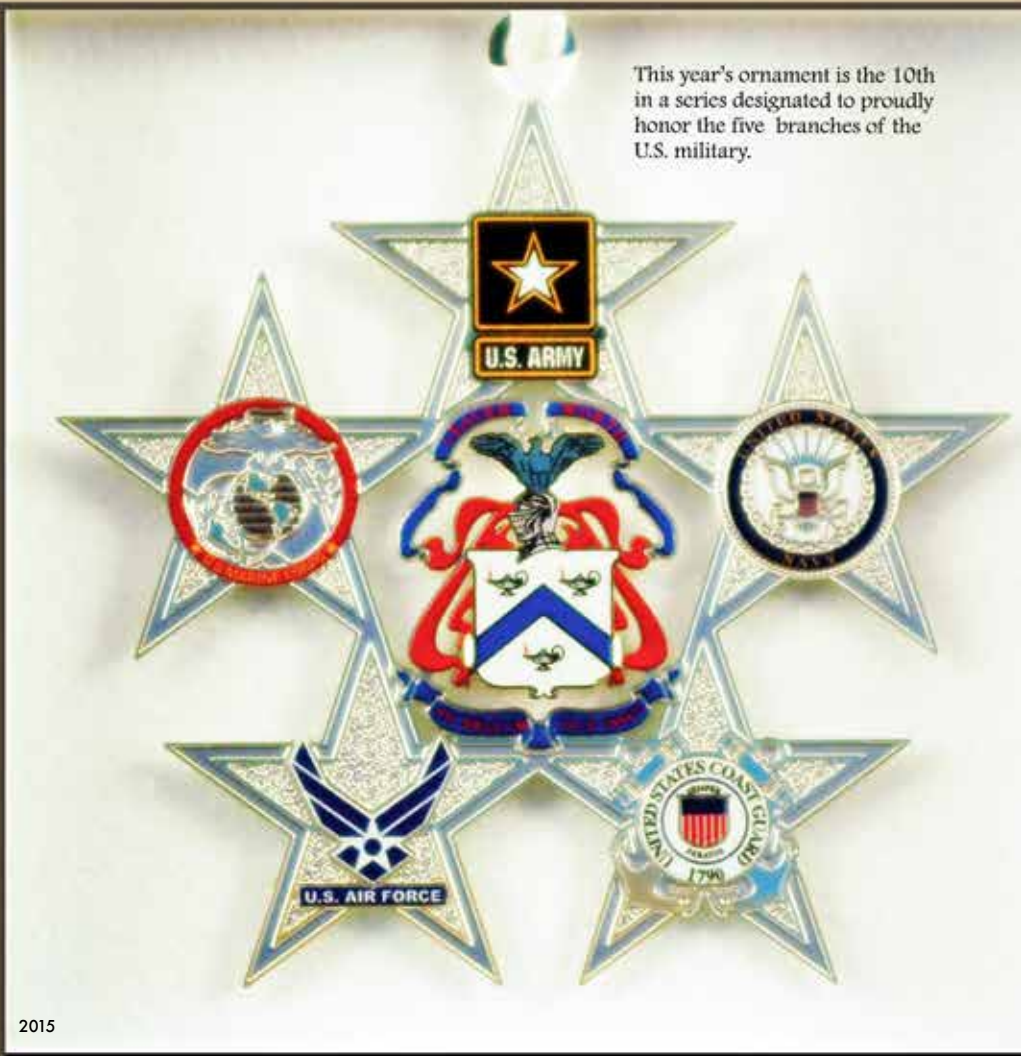

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Report from Dr. Daniel M. Bell, Jr. General Hugh Shelton Distinguished Visiting Professor of Ethics

Editor's Note: The General Hugh Shelton Distinguished Visiting Professor of Ethics is sponsored by the CGSC Foundation through an enduring grant from the Perot Foundation.

Dr. Dan Bell, the General Hugh Shelton Distinguished Visiting Professor of Ethics, makes a presentation to CGSC students at the Fort Belvoir satellite campus in January 2015.

PHOTO BY MIKE BIZER, TEACHING TEAM 30, CGSC SATELLITE CAMPUS, FORT BELVOIR, VA.

THROUGHOUT 2015, THE ETHICS PROGRAM AT CGSC has continued to develop with Dr. Daniel M. Bell, Jr., the CGSC Foundation-sponsored General Hugh Shelton Distinguished Visiting Professor of Ethics, playing a significant role in that development. Dr. Bell continues to serve and is nearing the completion of his third year in the position.

Dr. Bell continues to work closely with the CGSC leadership department implementing and evaluating the ethics curriculum. Dr. Bell regularly presents to students in the ethics curriculum at several of the CGSC satellite campuses and has led numerous workshops for faculty teaching in the ethics curriculum at Fort Leavenworth and the satellite campuses.

Recognizing that many of the faculty members who teach in the ethics curriculum have areas of expertise other than ethics, the faculty development workshops are designed to give the faculty an opportunity not only to clarify the concepts of individual lessons, but also discuss and clarify how the individual lessons in the curriculum work together. The intent of the lessons is to build a coherent and compelling vision of military moral leadership that is anchored in a robust personal and professional identity nurtured by the moral foundations of this country and the military. Over the course of several days, faculty members engage such topics as the moral foundations of the U.S. military, the just war tradition, different moral visions and the challenge of leading and fighting in a diverse and morally conflicted world. In previous years, this faculty development workshop was offered at Fort Leavenworth. Beginning in January 2015, the faculty development workshop was offered at Redstone Arsenal and Forts Belvoir and Lee.

Another focus this year has been fine-tuning the current ethics curriculum. In particular, special attention has been given to identifying readings that are both accessible and engaging. Toward this end, the Dr. Bell has been engaged to develop readings for the Soldiers on various topics associated with the lessons in the ethics curriculum.

Dr. Bell has also served as a consultant and reader for various proposals and initiatives for the Center for the Army Profession and Ethic (CAPE) and the Chaplain Corps related to the on-going effort to clarify and strengthen the Army Ethic.

A central part of the Dr. Bell's responsibilities is participation in the planning and execution of the Annual Fort Leavenworth Ethics Symposium, sponsored by the CGSC Foundation. The fourth symposium was conducted in April 2015, with the theme "The Professional Ethic and the State." Dr. Bell opened the conference with an address entitled, "The Profession of Arms and the Moral State We are In: The Shared Mission of Ordered Liberty." Papers and presentations from the conference are available at www.leavenworthethicssymposium.org.

The coming year promises to be quite busy as the Dr. Bell continues to work with the leadership department in fine-tuning the ethics curriculum and as planning continues for the 7th Annual Fort Leavenworth Ethics Symposium in April 2016.

FEATURE

Golden Pen Awards includes two Simons Center authors

by Elizabeth Hill, Simons Center for Interagency Cooperation

ON AUGUST 21, THE U.S. ARMY COMMAND AND GENERAL STAFF COLLEGE awarded 33 Golden Pen Awards to faculty members in recognition of their published scholarly works. The program is a peer-to-peer recognition with administration of the program and review of submissions conducted by volunteers from the college faculty. There are three categories of winners: golden, silver and bronze.

The Golden Pen is awarded for book or book-length series or articles, minimum of 40,000 words. The Silver Pen is awarded for a chapter of a book, an article, or a stand-alone monograph that is not part of a degree-awarding program. The Bronze Pen is awarded for a short article, undocumented article, encyclopedia article, book review, op-ed piece, or letter to the editor, or a body of work consisting of no more than five publications.

Included among the awardees were two authors whose work was published in the Simons Center's *InterAgency Journal.* Lt. Col. David S. Eaton, Department of Joint, Interagency and Multinational Operations, and Gustav Otto, Defense Intelligence Agency, were awarded a Silver Pen for their article "Interagency: Nice to Talk About… Hard to Do," which was published in the summer 2015 edition of the *InterAgency Journal.* (See: http://thesimonscenter.org/iaj6-3-summer-2015) All editions of the *InterAgency Journal* are available online. For hard copies visit the Simons Center and CGSC Foundation offices. Reference copies are also kept at the Ike Skelton Combined Arms Research Library.

For more photos of the award ceremony see: https://flic.kr/s/aHskiWcknW

Editor's Note: This article is edited from the original published in the Fort Leavenworth Lamp, Aug. 20.

The following personnel were awarded the Golden Pen and certificate for a published book or book-length article:

Lt. Col. Matthew B. Dale, Combat Studies Institute, *Staff Ride Handbook for the Battle of New Orleans, December 23, 1814 to January 8, 1815.* Combat Studies Institute Press, Fort Leavenworth, 2015.

Dr. James H. Willbanks, Department of Military History, *A Raid Too Far: Operation Lam Son 719 and Vietnamization in Laos*, Texas A&M Press. College Station, Texas, 2014.

The following personnel were awarded the Silver Pen and certificate for their significant articles in a major publication:

Dr. David A. Anderson, Department of Joint, Interagency and Multinational Operations, "Behind the Economics and Consequences of Genocide," a chapter in *Through the Joint, Interagency, and Multinational Lens: Perspectives on the Operational Environment, Vol 1*, The CGSC Press, 2015.

Dr. Richard V. Barbuto, DMH, "The Battle of Plattsburg, 1814," a chapter to be published in *Decisive Battles*, Combat Studies Institute Press, 2015.

Dr. Richard E. Berkebile, DJIMO, "What is Domestic Terrorism? A Method for Classifying Events from the Global Terrorism Database," an article in *Terrorism and Political Violence*, February 2015.

Dr. Thomas G. Bradbeer, Department of Command and Leadership, "Tinker, Sailor, Aviator, Spy," an article in *Military History*, March 2015.

Lt. Col. David S. Eaton, DJIMO, and Gustav Otto, Defense Intelligence Agency, "Interagency: Nice to Talk About, But Still Hard to Do," an article published in *InterAgency Journal*, Summer 2015.

Dale C. Eikmeier, DJIMO, "Waffles Versus Pancakes, the Difference Between Operational and Tactical Level War Gaming," an article to be published in *Joint Force Quarterly*, Issue 78, 2015.

Dr. Joseph R. Fischer, DMH, "Cowpens, 1781," a chapter to be published in *Decisive Battles*, Combat Studies Institute Press.

Col. Thomas E. Hanson, CSI, "A Forty Minute Korean War: the 1984 'Soviet Defector Firefight' in the Joint Security Area," an article in *On Point: The Journal of Army History*, Spring 2015.

Dr. Gregory S. Hospodor, DMH, "Buena Vista, 1847," a chapter to be published in *Decisive Battles*, Combat Studies Institute Press.

Dr. Michelle A. Miller, Department of Tactics, "Academic Advisors of Military and Student Veterans: An Ethnographic Study," an article to be published in *The Journal of Continuing Higher Education.*

Bruce J. Reider, Army Management Staff College, "External Support to Insurgencies," an article in *Small Wars Journal*, Oct. 28, 2014.

Lt. Col. Gregory K. Sharpe, DJIMO, and Maj. Kenneth C. Rich, DJIMO, "Assured Access to Space: An Examination of the Space Domain as a Tool for National Power," a chapter in *Through the Joint, Interagency, and Multinational Lens: Perspectives on the Operational Environment, Vol 1*, The CGSC Press, 2015.

Dr. Barry M. Stentiford, School of Advanced Military Studies, as editor and author of the preface and introduction to *Jim Crow: A Historical Encyclopedia of the American Mosaic*, Greenwood, 2014.

Dr. James H. Willbanks, DMH, "Victory and Defeat in Vietnam," an article in *The West Point History of Warfare*, United States Military Academy and Rowan Technology.

The following personnel were awarded the Bronze Pen and certificate for a significant book review, op-ed piece, or letter to the editor:

Dr. David A. Anderson, DJIMO, for his body of work featuring two book reviews in the *Strategic Studies Quarterly* and *Joint Forces Quarterly*.

Rick Baillergeon, DTAC, for a body of work consisting of four book reviews in *Infantry Magazine*, *On Point* and *Military Review*.

Allan S. Boyce, Department of Logistics and Resource Operations, for his body of work featuring two book reviews in *On Point*.

Dr. Harry D. Dinella, DJIMO Fort Belvoir, Va., campus, for his article on Souda Bay Mediterranean strategic access in *Defense and Foreign Affairs: Strategic Policy*.

Col. Thomas E. Hanson, CSI, for his body of work featuring two book reviews in *Military Review*.

Gary R. Hanson, DJIMO, for his article, "A Proposal for Title 10 Command and Control for Multistate Complex Catastrophes" in the *Air Land Sea Bulletin*.

Maj. Scott Hopkins, Air Force Element, for his body of work featuring two book reviews in *Military Review*.

James L. Kennedy, DLRO Fort Belvoir, Va., campus, for his body of work featuring a book review and two newspaper articles in *Military Review* and the *Fort Belvoir Eagle*.

Lee O. Lacy, Directorate of Distance Education, for his article, "The Crucible of Decision: Harry S. Truman and the Atomic Bomb," in *ARMY Magazine*.

Harold A. Laurence IV, DJIMO, for his body of work featuring two book reviews in *Military Review*.

Richard A. McConnell, DTAC, for his body of work featuring two book reviews in the *Joint Forces Quarterly* and *Airpower History*.

W. Kenna McCurry, DTAC, for his body of work featuring four book reviews in *Military Review*.

Mark V. Montesclaros, DJIMO Fort Gordon, Ga., campus, for his body of work featuring four book reviews in *Military Review* and *H-Net Reviews*.

Dr. Dean A. Nowowiejski, Dean of Academics, for his body of work featuring three book reviews in the *Journal of Military History* and *Military Review*.

Robert J. Rielly, DCL, for his body of work featuring two book reviews in *Military Review*.

Ronald T. Staver, DDE, for his body of work featuring two book reviews in *Military Review* and *Armor* magazine.

Dr. James H. Willbanks, DMH, for his body of work featuring three book reviews in U.S. *Military History Review* and *Military Review*.

Forrest A. Woolley, DDE, for his body of work featuring a book review in *Military Review* and an article in the *Military Police Professional Bulletin*.

Harold A. Laurence IV, DJIMO, for his body of work featuring two book reviews in *Military Review*.

PHOTO**FLASH**

PHOTOS BY DAN O. NEAL, CGSC PUBLIC AFFAIRS

Know your world – Jamaica

For years one of the highlights of each CGSC class has been the "Know Your World" presentations by students from the many countries who have attended CGSC. On Sept. 16, Maj. Murphy Price from Jamaica made a presentation about his country and traditions to attendees in Eisenhower Auditorium of the Lewis and Clark Center.

Continued from page 9

In the second block of instruction, H200, officers study the interwar period (1919-1938) as well as select technological and doctrinal transformations that occurred during World War II. In 10 lessons officers study specific revolutions in military affairs and trace the evolution of these transformative events from the interwar period through the Second World War. Lessons highlight advancements in mechanized, aerial, and naval warfare, while providing officers with an appreciation for how various nations (Germany, France, Great Britain, The Soviet Union, Japan, and the United States) developed, applied, and adapted doctrine in the period 1919-1945.

In H300, the final block of history instruction, DMH focuses on military innovation since 1945. In eight lessons, officers examine and discuss nuclear warfare and the return of limited war. Furthermore, H300 introduces officers to the concept of "people's war" by looking at Maoist thought and by reviewing its application to the various phases of the Vietnam War. With this background, officers gain an appreciation for the rebuilding of the U.S. armed forces after the disappointment of the Vietnam experience. These lessons also include the development of the Air-Land Battle doctrine that proved stunningly successful in the first Gulf War.

In addition to the standard history curriculum, DMH faculty also teach more than 30 courses during the springtime elective period. Subjects in the history electives include topics such as German military history, the Indian Wars, women at war, the Korea and Vietnam Wars, as well as the world wars. In addition to these classes, DMH faculty are also responsible for teaching prerequisite courses for students attending the School of Advanced Military Studies (SAMS). In preparing students for SAMS, DMH teaches classes regarding the great campaigns in military history and the development of military thought.

Honors and Awards

DMH annually recognizes student excellence with two departmental awards. The Arter-Darby Military History Writing Award is awarded for the best Master of Military Art and Science thesis in the field of military history. DMH awards the Arter-Darby to an officer whose work reflects the best research, organization, and argument in a thesis length manuscript. In addition to the writing award, DMH also presents the Father Donald W. Smythe Award in History to the best individual officer in the military history course based on aptitude, class participation and writing ability.

Outreach

In addition to the teaching mission at CGSC, the faculty of DMH are regularly involved with civilian universities, other military services and professional organizations. Members of DMH routinely present their research, provide lectures, or serve on panel discussions throughout the globe. In the local area, DMH faculty are regularly featured at the National Archives in Kansas City, the Kansas City Public Library, Civil War Round Tables, the Dole Center for Politics and the Hall Center for Humanities at the University of Kansas, the University of Missouri at Kansas City, and at the Liberty Memorial National World War I Museum. These local engagements are well received, draw large audiences and earn high praise.

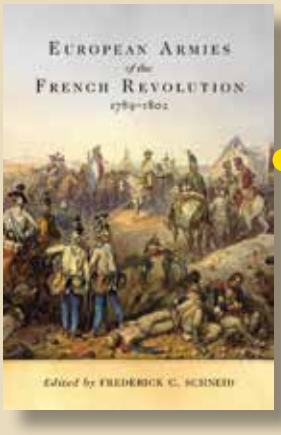
DMH is also involved extensively with the national and international history communities. Many of the department's faculty have been featured on CSPAN, lectured at various Civil War battlefields, and presented papers at other national and international universities. Department members are routinely sought to speak at the Naval War College, the National War College, West Point, the Office of History for the Secretary of Defense, and the Center for Naval Analysis. The department's faculty are also engaged with many civilian colleges such as Texas A&M University, University of Wisconsin, Southern Mississippi University, the Australian National University, the National University of Ireland, and the Graduate Institute of International Development in Geneva, Switzerland, to name a few.

In addition to engagements in military and civilian academia, the faculty has also published more than 60 books, monographs, or guides in various forms, with many receiving scholarly acclaim. Most recently DMH published Generals of the Army, a collection of short biographies of American 5-star generals with the University Press of Kentucky. Additionally, the department has a forthcoming book entitled Decisive Battles that will soon be available through Army University Press.

Furthermore, in April 2014, DMH worked closely with the Command and General Staff College Foundation as it sponsored the annual Society for Military History (SMH) conference in Kansas City. SMH is the premier scholarly association for the study of military history and is widely recognized for its academic excellence. At this highly lauded event, Marine Corps General Anthony Zinni presented the keynote address to more than 500 scholars. Beyond helping to plan and manage the 2014 SMH conference, many members of the department contribute to the SMH by sitting on various committees, holding seats on advisory boards, or serving as elected trustees for the professional organization.

Our Future

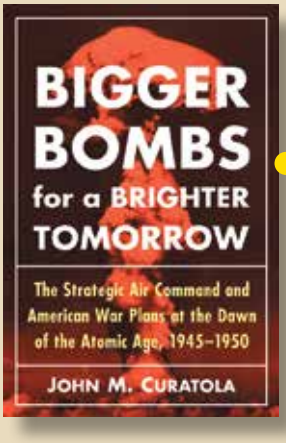
As the international security environment continues to shift and evolve, the overall mission of the Department of Military History to educate field grade officers to be agile, innovative and adaptive leaders remains steadfast and of the utmost importance. For the future, DMH remains committed to using the study of military history as a means to enhance officers' critical thinking ability in an effort to inform their professional military judgment as they operate in complex and uncertain environments. The highly qualified and professional faculty of DMH stands ready to support and fulfill our mission as we maintain the legacy of the U.S. Army Command and General Staff College as a premier institution around the world.



European Armies of the French Revolution, 1789–1802
Edited by Frederick C. Schneid; 288 pages; University of Oklahoma Press, 2010. Available on amazon.com and barnesandnoble.com - hardcover only - $34.94.

In nine essays by leading scholars, *European Armies of the French Revolution, 1789–1802* provides an authoritative, continent-wide analysis of the organization and constitution of these armies, the challenges they faced, and the impact they had on the French Revolutionary Wars and on European military practices. The volume opens with editor Frederick C. Schneid's substantial introduction, which reviews the strategies and policies of each participating state throughout the wars, establishing a clear context for the essays that follow. CGSC's Dr. Ed Coss contributed the chapter on the British Army.

Dr. Ed Coss is a professor of history at the Command and General Staff College, Fort Belvoir satellite campus. He is a Fellow of the Royal Historical Society and the 2010 Civilian Army Educator of the Year.



Bigger Bombs for a Brighter Tomorrow:
The Strategic Air Command and American War Plans at the Dawn of the Atomic Age, 1945–1950
by John M. Curatola; 277 pages; photos; notes; index; McFarland & Company, 2015. Available on amazon.com, barnesandnoble.com (late November 2015) and mcfarlandbooks.com - paperback from $32.55.

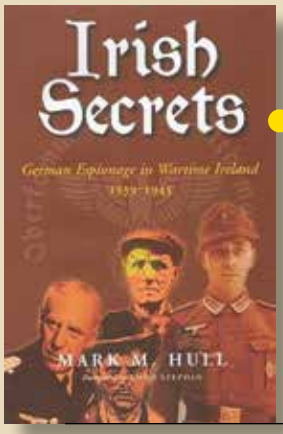
After World War II, the United States felt secure in its atomic monopoly. With the American "Pax Atomica" in place, the free world held an apparent strategic advantage over the Soviet bloc and saw itself as a bulwark against communist expansion. But America's atomic superiority in the early postwar years was more fiction than fact. From 1945 until 1950, the U.S. atomic arsenal was poorly coordinated, equipped and funded. The newly formed Atomic Energy Commission inherited from the Manhattan Engineer District a program suffering from poor organization, failing infrastructure and internal conflict. The military establishment and the Air Force's Strategic Air Command little knew what to do with this new weapon. The Air Force and the AEC failed to coordinate their efforts for a possible atomic air offensive and war plans were ill-conceived, reflecting unrealistic expectations of Air Force capabilities and possible political outcomes. This lack of preparedness serves as a case study in the tenuous nature of American civilian-military relationships.

John M. Curatola is a retired Marine Corps officer and a history professor at the U.S. Army Command and General Staff College at Fort Leavenworth, Kan.

Concrete Hell: Modern Urban Warfare From Stalingrad to Iraq
by Louis A. DiMarco; 320 pages; photos; maps; bibliography; glossary; Osprey Publishing, 2012. Available on amazon.com (hardback - $20.57; Kindle - $8.69) and barnesandnoble.com (hardback - $20.61; Nook- $8.99).

Throughout history cities have been at the center of warfare, from sieges to street fighting, from peace keeping to coups de mains. Sun Tzu admonished his readers of *The Art of War* that the lowest realization of warfare was to attack a fortified city. Indeed, although strategists have advised against it across the millennia, armies and generals have been forced nonetheless to attack and defend cities, and victory has required that they do it well. In *Concrete Hell* Louis DiMarco has provided a masterful study of the brutal realities of urban warfare, of what it means to seize and hold a city literally block by block. Such a study could not be more timely. We live in an increasingly urbanizing world; a military unprepared for urban operations is unprepared for tomorrow. Di Marco masterfully studies the successes and failures of past battles in order to provide lessons for today's tacticians.

Louis DiMarco teaches military history and elective courses on the history of modern urban warfare and modern warfare in the Middle East at the U.S. Army Command and Staff College, Fort Leavenworth, Kan. DiMarco has written and lectured on a variety of military affairs topics including urban warfare and counterinsurgency. DiMarco retired from the Army in 2005 as a lieutenant colonel.



Irish Secrets: German Espionage in Wartime Ireland 1939-1945
by Mark M. Hull; 383 pages; Irish Academic Press, 2004. Available on amazon.com and barnesandnoble.com – paperback - $29.50.

Irish Secrets graphically tells the little-known history of German military espionage activity in Ireland - despite Ireland's neutral stance - before and during the Second World War. This book explores why German intelligence ultimately failed, and proposes that the German effort represented a genuine threat to the Irish state and the Allies alike, which seriously threatened the official position of Irish neutrality. It makes for a gripping account of the intelligence war and highlights the brilliant, creative success of Irish military intelligence in waging a counter-espionage campaign that effectively neutralized the German threat. Drawing from newly released intelligence files in several countries, in-depth interviews conducted with the participants, and on other previously unpublished primary sources, Hull conclusively rewrites what is presently known about a fascinating aspect of the Second World War.

Mark Hull is an associate professor at the U.S. Army Command and General Staff College at Fort Leavenworth, Kan., where he teaches both war crimes law and history courses. He earned his undergraduate degree from The Citadel, doctorate from University College Cork in Ireland, and Juris Doctorate from the Cumberland School of Law. Prior to teaching at CGSC, Dr. Hull worked as a criminal prosecutor and served as a brigade intelligence advisor to the U.S. Army 1st Infantry Division military transition team from 2006-07 in Iraq. He is an elected Fellow of the Royal Historical Society.

PHOTO**FLASH**

Maj. Gen. Wayne Grigsby, left, presents Air Force Lt. Col. Matthew Gaetke with the award for the best Advanced Military Studies Program monograph.

PHOTO COURTESY CGSC PUBLIC AFFAIRS

SAMS class graduates 126

The U.S. Army School of Advanced Military Studies (SAMS), one of the schools within CGSC, graduated 126 officers, including 15 international officers from 11 countries, and six federal civilian employees representing four federal agencies at the Lewis and Clark Center May 21, 2015. Maj. Gen. Wayne Grigsby, a former SAMS director and current commander of the 1st Infantry Division at Fort Riley, Kan., was the guest speaker for the ceremony.

All the graduates received the Master of Military Art and Science Degree. Individual award recipients for the class were:

• Iron Planner –
Maj. Al LeMaire, U.S. Army
(top physical fitness award)

• Colonel Arthur D. Simons Center Interagency Writing Award –
Ms. Heather C. Smith-Taylor,
U.S. Agency for International Development

• ASLSP Best Monograph –
Lt. Col. Sean C. Williams, U.S. Army

• AMSP Best Monograph –
Lt. Col. Matthew Gaetke, U.S. Air Force

• Colonel Tom Felts Leadership Award –
Maj. Joshua Glonek, U.S. Army

The CGSC Foundation provides support for all the awards presented. The Foundation's Simons Center supports the Interagency Writing Award.

PHOTO**FLASH**

Foundation hosts youth leadership group visit to Fort Leavenworth

The CGSC Foundation and Fort Leavenworth Public Affairs hosted a group of high school students involved in the Overland Park Rotary Club's Youth Leadership Institute on July 15.

The group's visit to Fort Leavenworth afforded them the opportunity to see first-hand the history of the old post and how military leaders are educated at the U.S. Army Command and General Staff College. Foundation President Mike Hockley volunteered the Foundation's assistance to the Youth Leadership Institute as part of the Foundation's outreach activities for the College.

For the full story with photos
see http://www.cgscfoundation.org/youth-leadership-visit/

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