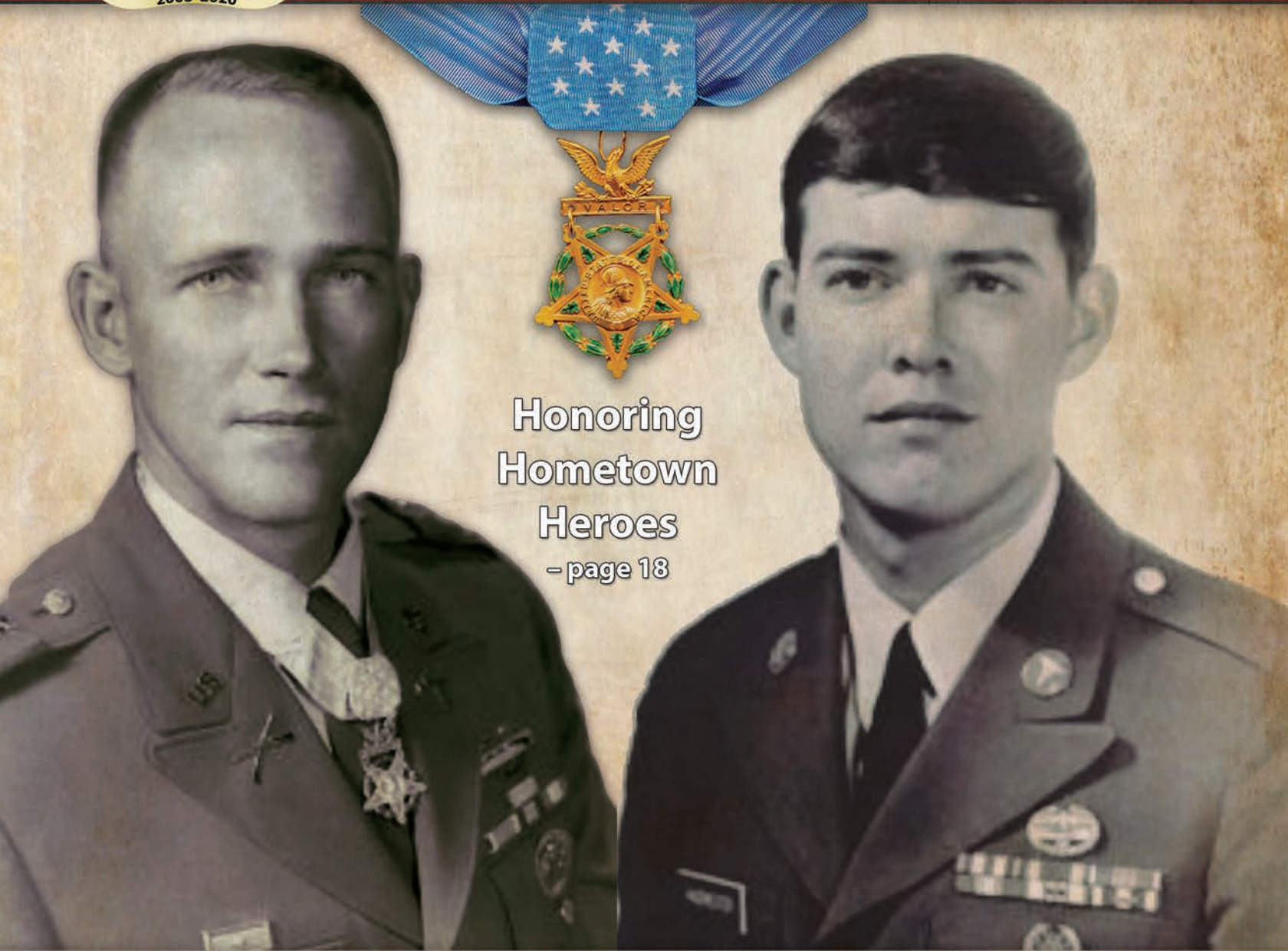




COMMAND AND GENERAL STAFF COLLEGE FOUNDATION NEWS

No. 26/Spring 2020



Honoring Hometown Heroes

- page 18



INSIDE:

- The passing of former Foundation President Hyrum Smith
- Foundation Scholarship winners announced
- Q & A with the Commandant
- International Hall of Fame



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Down, but not out

by Michael D. Hockley

DURING THE PAST SIX MONTHS, THE FOUNDATION CONTINUED TO SUPPORT THE COLLEGE IN A VARIETY OF WAYS, INCLUDING the induction of two new members into the International Hall of Fame, co-hosting a National Security Round Table, hosting Ambassador Canavan, the DACOR Distinguished Visiting Professor of Diplomacy, conducting several brown-bag lectures, and hosting visiting groups on College Walk and Talk tours. This edition of the *Foundation News* magazine highlights these activities and more.

Unfortunately, the Foundation had to cancel a number of programs scheduled for the 2020 spring semester due to the COVID-19 pandemic shelter-in-place order. Despite the order, the Foundation and the College reacted with agility and resilience to find ways to continue functioning and achieve their respective missions.

The College converted in March from a resident classroom curriculum to completing the remainder of this academic year through distance learning and virtual classrooms. The faculty did a marvelous job of modifying the curriculum mid-stream to make sure the current CGSS class will graduate on time with the skills and knowledge required to be successful in their next assignments.

The Foundation staff has worked from home since the shelter-in-place order went into effect and has continued to function seamlessly. For example, earlier last year the staff implemented a new competitive Scholarship Program for children and grandchildren of CGSC alumni who are Foundation Life Members. This spring during the shutdown and while working remotely the staff reviewed the applications and awarded four \$500 scholarships – two to high school seniors who will attend college this fall and two to current college students. We celebrate



Foundation Chairman Mike Hockley sports a patriotic mask he acquired during the COVID-19 pandemic.

the inaugural winners in this edition.

The staff has also continued to increase alumni participation and better engage students and faculty for our reserve components and our satellite campus classes. The Simons Center, which is celebrating its 10th anniversary this year, published the first edition of the *InterAgency Journal* for 2020. Finally, the staff is using the time working from home to plan an active fall semester when the shelter-at-home restrictions are lifted.

Although these are trying times, the Foundation continues to function at a high level to support scholarship at the College, to provide family assistance to the students, and to educate the community about the College's vital role in developing the Army's future leaders. To sustain the Foundation's operations, however, the Foundation relies upon private donors for funding. If you are interested in supporting the Foundation, please visit our web site or contact me to see how you can help. 🇺🇸



The CGSC Foundation conducted its first quarterly board of trustees meeting of 2020 on Feb. 21, at the offices of Spencer Fane in downtown Kansas City, Col. Scott Victor, director of the Command and General Staff School's Department of Distance Education (DDE), was a special guest presenter during the meeting.



For the full story and a link to photos from the meeting, see:

<http://www.cgscfoundation.org/foundation-conducts-first-board-meeting-of-2020>

Driving on...

by Col. Roderick M. Cox, U.S. Army, Ret.
CAS3 – 1989, CGSOC – 1994



Foundation President/CEO Rod Cox provides an overview briefing about the Foundation to attendees at the October 2019 National Security Roundtable Program. – See story on page 14.

Greetings from the very quiet CGSC Foundation office and mostly empty Lewis and Clark Center, home of the U.S. Army Command and General Staff College, on Fort Leavenworth. As I write this, we are operating under the reduced manning and limited operations impact of the COVID-19 pandemic.

Periodically, some abnormal or abhorrent event impacts the CGSOC and SAMS classes. The “once-in-a-lifetime flood” of the summer of 1993 affected the incoming Class of 1994, the terrorist attacks in September 2001 changed the Class of 2002 (along with everyone else), and now the COVID-19 pandemic has impacted the Class of 2020 and possibly the Class of 2021. The College has suspended in-residence classes and is finishing the academic course work via distance learning modality. Graduation will most likely be a “virtual” ceremony and PCS moves are yet to be determined – both outbound and inbound. But, as history has shown, the finest Command and Staff College in the world will take it in stride and continue to produce the finest quality field grade officers our nation and our international partners need.

Your Foundation also continues to do its work of fostering and recognizing academic excellence, improving the quality of life for military families, and connecting the American public with its military. Regardless of the type of graduation ceremonies, we will be once again be presenting academic recognition awards to deserving graduates of both the SAMS and CGSOC courses, which are sponsored by both endowed gifts and general contributions from our generous donors. We continue our support to military families with our commitment to the Ike Skelton Combined Arms Research Library to once again sponsor both adult and child reading programs throughout the remainder of the calendar year. We are also continuing support to military families by awarding four college scholarships to children

of our Lifetime Alumni Association members. And with a look to the near future, we continue to plan outreach events for the fall that will bring Kansas City area CEOs to the Fort and community leaders from across the country to participate in our National Security Roundtable.

We are also celebrating the announcement that Maj. Gen. Steve Maranian, the current CGSC Deputy Commandant who has been a steadfast supporter of our Foundation’s work, will become the next Commandant of the U.S. Army War College. Our loss will be Carlisle’s gain.

As you are probably aware, the COVID-19 pandemic and the uncertainty it has brought has negatively impacted charitable giving across the country. Your Foundation has not been immune. Donations for the months of March and April have all been very much less than normal. While we still have several stalwart supporters, for which I am truly appreciative, many of you have had other concerns occupying your attention. As we start to emerge from the lay-offs, lockdowns, and extra precautions please consider this as a **CALL FOR YOUR SUPPORT**. Your Foundation needs you to demonstrate that you support our mission and the work we do. Please take a moment and send in a donation – join the Alumni Association as a Life Member, select an award or scholarship and endow it, sponsor a particular program you believe is vitally important that we continue, or simply make a general donation to support our Foundation’s operations. Your support matters, now more than ever.

I look forward to hearing from you. Best wishes to you and yours. Stay safe. 🙏

The CGSC Foundation is a public charity under section 509(a)(2) of the Internal Revenue Code and has tax-exempt status under section 501(c)(3). Contributions to the Foundation are deductible under section 170 of the Code and we are qualified to receive tax-deductible bequests, devises, and transfers of gifts under sections 2055, 2106 or 2522 of the Code.

PHOTO BY MARK H. WIGGINS



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The Command and General Staff College Foundation (CGSCF) was established December 28, 2005 as a tax-exempt, non-profit private corporation to foster a strong relationship between the military and private sector, to enrich the College's academic environment, enhance the institution's research activities, maintain contact with alumni, and encourage excellence in the faculty and student body to ensure the preparation of outstanding leaders for the Armed Forces of the United States and its allies by providing resources not available from public funds. The Command and General Staff College *Foundation News* is published by the foundation to inform members, alumni, students and other stakeholders about CGSCF plans and activities. The inclusion of U.S. Army, Fort Leavenworth and/or CGSC news and information in the foundation magazine does not constitute an endorsement by the Department of the Army, Fort Leavenworth or the CGSC.

The CGSC Foundation is an equal opportunity provider.

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Cover art by Ruthie Osa

ON THE COVER

Medal of Honor Day is a U.S. federal holiday that occurs each year on March 25. The Fort Leavenworth community is home to two living recipients of the medal. We celebrate their service and their sacrifice and are committed to keeping their stories alive. – See the story on page 18.

FROM THE EDITORS

In this edition we bring you an interview with the new CGSC Commandant, Lt. Gen. James E. Rainey which was conducted prior to the beginning of the COVID-19 crisis. Since our last edition and before the shelter-in-place mandates, we've had the opportunity to conduct several events and activities which are highlighted here. We are especially proud to honor the inaugural recipients of our annual competitive scholarship program which we announced online on April 15. We're also saddened by the passing of our great former board president, Hyrum Smith, in November 2019. We honor him in these pages along with our local Medal of Honor recipients who grace the cover of this edition. Please enjoy this 26th edition of the *Foundation News*.

Our Vision

To become a supporting organization that is widely recognized as the national leader in membership, programs, innovation, and support to the U.S. Army Command and General Staff College to advance its mission of educating leaders for the challenges of the 21st century.

Our Mission

The CGSC Foundation supports the development of leaders of character and competence at the U.S. Army Command and General Staff College for ethical service to the nation through scholarship, outreach, and soldier and family support.

Our Value Proposition

We enhance the development of agile and adaptive leaders by helping connect the American public with the Army and the College in support of multi-service, interagency, and international leaders.

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We support the College in three areas:

- **Scholarship**
- **Outreach**
- **Soldier and Family Support**



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Q&A with the Commandant – Lt. Gen. James E. Rainey

Editor's Note:

This interview was conducted in late February 2020 before the current CGSC class was affected by the COVID-19 restrictions.

CGSCF News:

Prior to becoming the CAC Commander and Commandant of CGSC, your most recent assignment was Commanding General, Combined Security Transition Command – Afghanistan (CSTC-A) and Deputy Chief of Staff Security Assistance (DCOSSA), Headquarters RESOLUTE SUPPORT. How did this and other assignments prepare you for your tasks as commandant of CGSC?

Lt. Gen. Rainey: First, let me say that while I wear many hats in my current position, nothing is more important than my responsibility of educating and training our next generation of young officers who will in-turn lead our Army into the future. I've had many assignments that have helped to shape and prepare me as I take on this new role. Being a former Infantry School Commandant, and Commander at every level through Division Command, I've had the opportunity to watch many of the same officers who are currently at CGSC as they have progressed throughout their careers. This perspective has left me with a keen awareness of the quality of our young officers. I could not be more humbled to be the commandant of CGSC and to have a hand in the continuing progression of these great leaders.

CGSCF News: In your career you have seen Army Doctrine evolve from Air-Land Battle to a Counterinsurgency focus and now to move toward Multi-Domain Operations against near-peer competitors. Drawing on your wartime experience in both Iraq and Afghanistan, what will be the key to success for our Army moving forward?

Lt. Gen. Rainey: Without a doubt we must continue to develop agile and adaptive leaders who can not only lead, but will continue to develop leadership in others. We must build a foundation of trust – the bedrock of Mission Command – in our leaders at every level, and demand excellence.

Our Soldiers are the best in the world, and they deserve nothing short of officers and noncommissioned officers who are mentally, physically, emotionally, and spiritually fit to lead, train, fight and sustain.

Force Modernization is also a focus area for CAC, and success on future battlefields means integrating modern



Lt. Gen. James E. Rainey

Commanding General Combined Arms Center and Fort Leavenworth
Commandant, U.S. Army Command and General Staff College
Deputy Commanding General for Combined Arms, TRADOC

equipment with trained and ready formations to close the gaps identified as we shift our focus to large scale combat operations. However, the key element remains leadership... good leaders can accomplish any mission.

CGSCF News: Among your past assignments, you have been the Director of the Mission Command Center of Excellence. As someone who's seen Mission Command go from a relatively new concept to a prevailing leadership philosophy, how important will it be as we focus more on Large Scale Combat Operations?

Lt. Gen. Rainey: Understanding and using the mission command philosophy, which empowers subordinate decision making and decentralizes execution, is imperative for our leaders to be successful in today's extremely complex environment. The best leaders will provide clear guidance and orders, yet rely on the initiative of their subordinates to get things done. This has to be practiced on a day-to-day basis if we are going to expect it to be effective in combat. This also implies that a command climate must exist where subordinate commanders are allowed to come forward with the necessary candor to tell the boss if they feel the level of risk is acceptable or not.

CGSCF News: As the current class of students prepares to go out into key command and staff positions across the Army, what would you tell them are the attributes that are necessary to be a good leader?

Lt. Gen. Rainey: The first thing I would tell them is I expect them to develop leaders and fight their formations. They need to understand Large-Scale Combat Operations and be a master of their own Warfighting Function. They also must be an expert in Combined Arms Maneuver and competent in all other Warfighting Functions in order to win in a Multi-Domain environment as part of the Joint Force.

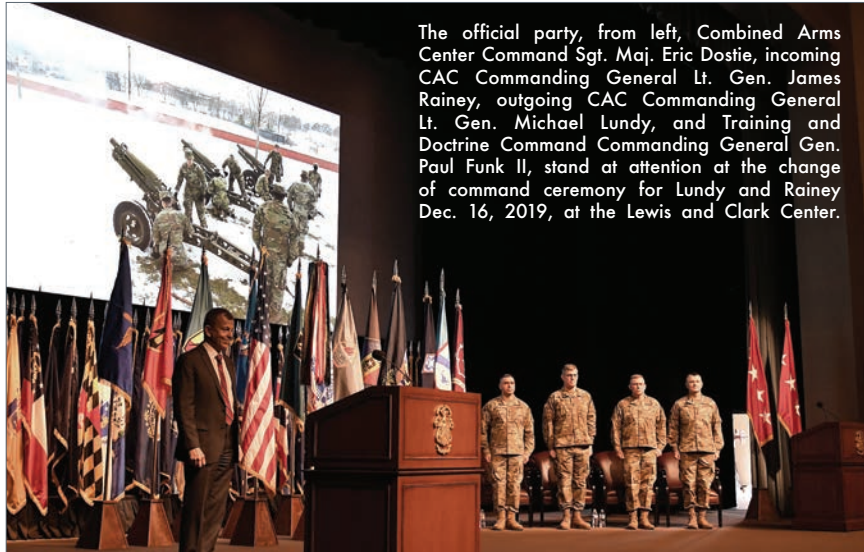
I would also tell them that being a good leader is non-negotiable. The best thing we can do for our Soldiers is give them good leaders and I expect a graduate of CGSC to lead by example, with high levels of character, commitment, and competence. It is not enough for field grade officers to be team players, they must be team builders. Our legacy is the leaders we develop and I have confidence that our graduates will use the tools they learned during their time at CGSC to foster excellence and drive positive change in our Army.

CGSCF News: What message would you like to share with the Foundation Alumni?

Lt. Gen. Rainey: CGSC Alumni should know that this is an organization that they can be proud of. The foundation continues to highlight and build the professionalism and commitment of the staff, faculty and students of CGSS, SAMS, PCC, and the Command Team Spouse Development Program. Additionally, the CGSC Foundation continues to provide the continuity that binds key stakeholders from the current Army to those of the past. Whether it be professional development opportunities provided to our faculty and students by the Simons Center InterAgency Lecture Series, or their continuing support to student scholarship and research, the CGSC Foundation will continue to be a driving force that increases public awareness of CGSC and its vital place in the Army Profession. 🇺🇸

PHOTO BY PRUDENCE SIEBERT/FORT LEAVENWORTH LAMP

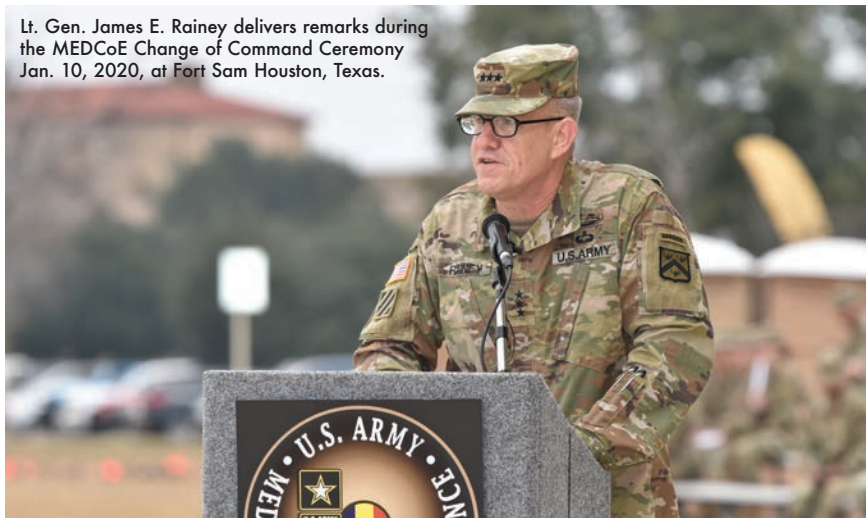
Training and Doctrine Command Commanding General Gen. Paul Funk II passes the colors to incoming Combined Arms Center and Fort Leavenworth Commanding General Lt. Gen. James Rainey after receiving them from outgoing CAC Commanding General Lt. Gen. Michael Lundy during the CAC change of command ceremony Dec. 16, 2019, in Eisenhower Auditorium at the Lewis and Clark Center.



The official party, from left, Combined Arms Center Command Sgt. Maj. Eric Dostie, incoming CAC Commanding General Lt. Gen. James Rainey, outgoing CAC Commanding General Lt. Gen. Michael Lundy, and Training and Doctrine Command Commanding General Gen. Paul Funk II, stand at attention at the change of command ceremony for Lundy and Rainey Dec. 16, 2019, at the Lewis and Clark Center.

PHOTO BY TISHA SWARTEWISTLE, COMBINED ARMS CENTER PUBLIC AFFAIRS

Lt. Gen. James E. Rainey delivers remarks during the MEDCoE Change of Command Ceremony Jan. 10, 2020, at Fort Sam Houston, Texas.



U.S. ARMY PHOTO BY JOSE RODRIGUEZ



CAC FACEBOOK PAGE VIDEO

From left, Col. Scott Mower, Munson Army Health Center, Combined Arms Center Sgt. Maj. Eric Dostie, CAC and Fort Leavenworth Commanding General Lt. Gen. James E. Rainey, Fort Leavenworth Garrison Commander Col. Harry Hung, and Dr. Keith Mispagel, Superintendent of the Fort Leavenworth School District (USD 207), present information to the Fort Leavenworth community about the impact of the COVID-19 crisis during an online town hall meeting March 18, 2020.

Pandemic impact on CGSC classes

At press time for this edition of the *Foundation News*, the U.S. Army Command and General Staff College leadership was working with top Army leaders to finalize details about the impact of the pandemic on incoming classes of the Command and General Staff Officers Course (CGSOC) and the School of Advanced Military Studies (SAMS).

In a recent statement from Harry Sarles, the Army University Public Affairs Officer, when the COVID-19 restrictions were imposed in March, the College adjusted to the restrictions using online methods and will graduate this year's classes on time – May 21 for SAMS and June 12 for CGSOC. He said the satellite campuses were also able to graduate on time in April.

Additionally, Sarles said details are still in the works for

academic year 2021 classes. He said the SAMS class will start this summer, however the CGSOC class will start in September as opposed to the normal

August start, and the graduations will occur in the spring of 2021 as they typically do.

“Travel of graduates and incoming students is dependent on decisions at the Army and DOD level,” Sarles said. “Our planners are working with officials at the TRADOC and Army level to be prepared to assist graduate and student moves when that is allowed.” 🇺🇸



PHOTO BY MARK H. WIGGINS

New Deputy Commandant to arrive in summer 2020

by Mark H. Wiggins, Managing Editor

Maj. Gen. Stephen Maranian, Army University provost and Command and General Staff College deputy commandant, assumed his current duty in June 2019. He was promoted to the rank of major general in a ceremony Dec. 2, 2019, and on March 25, 2020, the Army announced he had been selected as the next commandant of the U.S. Army War College at Carlisle Barracks, Pennsylvania.

Maranian's replacement will be Brig. Gen. Donn H. Hill. Hill is the current commander of the 2nd Security Force Assistance Brigade, Pope Army Airfield, North Carolina. Hill has commanded the 2nd SFAB since January 2018.

The change of responsibility ceremony will occur this summer with a specific date to be announced.

Hill entered the Army through ROTC at the University of Kentucky in 1990 as an infantry officer. He has led at every level in the infantry – from platoon leader to specialty platoon leader

to company executive officer, battalion command and brigade command.

From June 2009 to December 2011, Hill commanded 2nd Battalion, 506th Infantry (Air Assault), 101st Airborne Division at Fort Campbell, Kentucky. From May 2012 to July 2013, he was the deputy commander of the 75th Ranger Regiment. After attendance at the U.S. Army War College from 2013-2014, he commanded the 1st Stryker Brigade Combat Team, 25th Infantry Division, at Fort Wainwright, Alaska from June 2014–June 2016. He then served as the chief of staff of the 3rd Infantry Division at Fort Stewart, Georgia, after which he was assigned as the XVIII Airborne Corps G3/5/7 prior to assuming command of the 2nd Security Force Assistance Brigade in January 2018.

Hill holds a bachelor's in history from the University of Kentucky, a master's in military art and science from CGSC, and a master's in strategic studies from the U.S. Army War College. 🇺🇸



PHOTO BY JIM SHEA/ARMY PUBLIC AFFAIRS

Maj. Gen. Stephen Maranian delivers remarks during his promotion ceremony Dec. 2, 2019 at CGSC. Maranian has been named as the next commandant of the U.S. Army War College.



U.S. ARMY PHOTO

Brig. Gen. Donn H. Hill, accepts the colors of the 2nd Security Force Assistance Brigade during the unit's official activation ceremony on Nov. 29, 2018. Hill has been named as the next CGSC deputy commandant.



Hyrum Smith delivers his "Power of Perception" presentation to the assembled CGSC class of the Command and General Staff College on Feb. 4, 2015 in Eisenhower Hall of the Lewis and Clark Center.

PHOTO COURTESY ARMYU PUBLIC AFFAIRS

Former Foundation president Hyrum W. Smith dies at age 76

by Mark H. Wiggins, Managing Editor

FORMER CGSC FOUNDATION PRESIDENT HYRUM W. SMITH, 76, DIED NOV. 17, 2019, AFTER A BATTLE WITH PANCREATIC CANCER.

Smith is most well known as the founder of the industry leading time management solutions company Franklin-Quest in 1983 and is one of the creators behind the popularly used Franklin Day Planner. He was also the founder and president of the Galileo Initiative. He was elected as a CGSC Foundation trustee June 16, 2006, and was later elected president of the Foundation's board of trustees June 25, 2008. He resigned in January 2013 after nearly seven years service on the Foundation board.

Former Foundation trustees and some of those still involved with the Foundation remember Smith as a fiery speaker, full of optimism and never short of an anecdote that could both entertain and change lives.

When speaking about the Foundation, he typically said, "History has shown that a society that ceases to care about its own defense is one that ultimately ceases to exist at all. I believe that the

Foundation's purpose of supporting CGSC is key to our national security."

In one of his other popular pitches about the Command and General Staff College and the CGSC Foundation, Smith said, "Since becoming a trustee of the CGSC Foundation and now its president, many people have asked me why I am involved. The answer is simple: I love the Army and what it stands for. In addition to that the Command and General Staff College is one of the only remaining institutions of higher learning that has the guts to teach values. If you tried to list ten institutions that are willing to do that, two thirds of them would be military institutions and the remaining third would most likely be affiliated with a church."

Smith was bold in his remarks, in his periodic guest speaker presentations to the CGSC classes, and in his life. He was not only a noted entrepreneur, he was also an acclaimed author and a donor to numerous philanthropic causes.

"Hyrum Smith was the perfect man to serve as our Foundation's president



PHOTO COURTESY HYRUM SMITH

in our early years," said Foundation President/CEO Rod Cox. "He was not only a tremendously successful businessman who provided us with his resources and his talents, he was a veteran who loved our country and understood the value our Foundation added to the Army's Command and General Staff College. His professional acumen, patriotism, and personal kindness were the perfect combination. All those who have benefited from the CGSC Foundation's programs and services, owe Hyrum a tip of their hat. I am proud to follow in his footsteps and to continue his legacy."

"Hyrum was referred to me by a friend," said former Foundation



Lt. Gen. David H. Petraeus, then commandant of CGSC and Combined Arms Center commander, presents Hyrum Smith, Foundation Vice Chairman, with a commander's coin in appreciation for his presentation to CGSC staff and faculty June 30, 2006.

PHOTO BY BOB ULIN



Hyrum Smith entertains the audience during a donor recognition dinner in Washington, D.C., April 23, 2007.

PHOTO BY THADDEUS HARRINGTON/SUBLIME IMAGES

“...the Command and General Staff College is one of the only remaining institutions of higher learning that has the guts to teach values.”

– Hyrum Smith, CGSC Foundation Trustee/President, 2006–2013



PHOTO BY MARK H. WIGGINS

From left, Foundation CEO Bob Ulin, Fort Leavenworth Commander/CGSC Commandant Lt. Gen. Robert L. Caslen, Jr., Foundation Chairman Lt. Gen. (Ret.) Robert Arter, Ross Perot, Foundation President Hyrum Smith, and the Chief Operating Officer of the Simons Center, Maj. Gen. (Ret.) Ray Barrett, cut the ribbon for the opening of the Col. Arthur D. Simons Center for the Study of Interagency Cooperation, April 21, 2010.



PHOTO BY PHILLIPS PHOTOGRAPHY/KANSAS CITY

David H. Petraeus, retired Army General and past Director of the Central Intelligence Agency, is presented with the CGSC Foundation's 2012 Distinguished Leadership Award from Foundation leadership at a dinner banquet May 10, in Kansas City, Mo. From left: Hyrum Smith, Foundation President; Petraeus; Lt. Gen. (Ret.) Robert Arter, Chairman; and Lt. Gen. (Ret.) John Miller, Vice Chairman.

CEO Bob Ulin. “I reached out to him and asked him to visit with me at Fort Leavenworth. Hyrum joined the Foundation on his first visit after meeting with then Lt. Gen. Dave Petraeus, our commandant. Hyrum was enthusiastic about our mission. It became apparent that he was the leader we needed to help us launch

a national campaign, so we elected him our president and for the next six years he was our cheerleader-in-chief, primary champion, and chief development officer. He was a great friend of the Army, the Command and General Staff College and the young officers with whom he interacted. We shall miss him.”

Smith and his wife Gail live in Gunlock, Utah where they have rejoiced in their time with their six children and 24 grandchildren. The Foundation trustees and staff extend their most profound condolences to the family as they mourn the loss of a great man. 🕊️



Read the story online and see more photos:

<http://www.cgsfoundation.org/former-foundation-president-hyrum-w-smith-dies-at-age-76/>

Senegal, Trinidad and Tobago officers join International Hall of Fame

by Katie Peterson, Fort Leavenworth Lamp



IHOF inductees Maj. Gen. Francois Ndiaye, chief of staff of the Senegalese Army, CGSC class of 1994; and retired Maj. Gen. Rodney Smart, former chief of Defence Staff of the Trinidad and Tobago Defence Force, CGSC Class of 2009-01, along with CGSC Foundation Chairman Mike Hockley and CGSC Deputy Commandant Brig. Gen. Stephen Maranian stand at attention as the national anthems of each country are played at the end of the ceremony Oct. 3, 2019, at the Lewis and Clark Center.

PHOTOS BY JIM SHEA/ARMY PUBLIC AFFAIRS

TWO NEW MEMBERS WERE INDUCTED INTO THE COMMAND AND GENERAL STAFF COLLEGE INTERNATIONAL HALL OF FAME IN A CEREMONY OCT. 3, 2019, in the Lewis and Clark Center's Eisenhower Auditorium. Their portraits now hang in the IHOF hallway alongside 283 other inductees representing 75 different nations.

The newest inductees are Maj. Gen. Francois Ndiaye, chief of staff of the Senegalese Army, CGSC class of 1994; and retired Maj. Gen. Rodney Smart, former chief of Defence Staff of the Trinidad and Tobago Defence Force, CGSC Class of 2009-01.

"Each (IHOF member) became eligible for this recognition through years of distinguished service to their nation, rising to the highest positions of uniformed leadership within their home military," said Brig. Gen. Stephen Maranian, CGSC deputy commandant and Army University provost. "International participation in the Command and General Staff Officer Course is an important and integral part of the Leavenworth experience. ... Our international students share their diverse cultures and experiences throughout the year making all of us better at our profession. Today's inductees are proof of the quality of our international graduates."

Ndiaye joined the Senegalese Army as a cadet at the Meknes Royal Military Academy in Morocco in July 1980. Throughout his career he has held assignments as platoon commander, company commander and garrison commander for various companies, battalions and brigades.

From May 2007 to July 2009, Ndiaye was the chief

military liaison and planning officer of the United Nations Mission in the Central African Republic and Chad. From January 2012 to July 2014, he served as senior military adviser at the U.N. Office for Central Africa. In April 2016, he was promoted to brigadier general and appointed chief of staff of the Senegalese Army. Currently, he is serving as the inspector general of the Senegalese Armed Forces.

Ndiaye is the 284th IHOF inductee and the third from his nation.

"General Ndiaye is an excellent example of his nation's commitment to cooperative military education and training," Maranian said. "He has demonstrated his continued commitment to education and learning as a Ph.D. candidate in the study of public law."

Ndiaye said he is proud of the education he received at CGSC.

"Twenty-five years later, the world has changed. In fact, it is a whole new world with its complex strengths and challenges. The future will not be what we expected, but it still expects a lot of us," Ndiaye said. "Fortunately, the huge replica of the lamp is still outside as a beacon light of future understanding and sharing a common vision for long life friendships."

"I want to wish good luck for a bright future to the CGSC class (2020) participants," he said. "I'm not asking you to fix all the problems on this planet. I'm just asking you to do whatever you can for your country and make the best of the best year of your life."

During his 36 years of service, Maj. Gen. Smart held

various command and staff appointments at the strategic, operational and tactical levels. While a colonel, he served as the director of Defence Transformation and Integration Secretariat and was the Defence Force military liaison officer advising the Minister of National Security.

Smart retired from the Trinidad and Tobago Defence Force in 2017 as the chief of Defence Staff, the nation's senior military adviser to the president as well as the Minister of National Security on matters of national defense and security. Currently, he serves as chief executive officer of the Office of Disaster Preparedness and Management. He previously served as CEO of ODPM from 2010 to 2011.

Smart is the 285th IHOF inductee and the sixth from his nation.

“We are proud of (Smart’s) service and accomplishments and the role he has taken in the strong hemispheric ties we enjoy between our two countries,” Maranian said.

Smart said he is the officer he is today because of CGSC.

“I wish to say thank you for the wonderful work that you are doing here at CGSC in the leadership development of our armed forces and the peace and stability throughout the world,” Smart said. “To you students of this wonderful college, I wish to congratulate you on your accomplishments thus far. Appreciate where you are on your journey even if it is not where you would like to be at this time. For every single season has its purpose. ... You are certainly on course to achieve greater things. Know that this year is going to sharpen your strategic and critical-thinking skills as well as your ability to implement.

“I want to assure you that while the education you receive here is going to prepare you for excellence at warfighting, you are simultaneously receiving an education that has multiple applications,” he said. “You are therefore being developed with a wide range of competencies ... which will enable you to successfully lead any undertaking that you will decide to accomplish.”

Smart said CGSC is a critical point in an officer’s career and personal development.

“As we sit on the cusp of the third decade of the 21st century, know that you are not here by chance, but you belong to a generation of officers who have been selected by some higher power to solve the problems that my generation of officers and the ones before me could not solve,” Smart said. “Know that the solutions are there and all those solutions are doing is waiting for one of you here to come and collect because you have the ability to go beyond where we could not go.”

During their induction, the honorees were presented with a Certificate of Honor from Maranian and an eagle statuette from the CGSC Foundation. 🦅



Brig. Gen. Stephen Maranian, CGSC deputy commandant and Army University provost, congratulates Maj. Gen. Francois Ndiaye, chief of staff of the Senegalese Army, after unveiling his IHOF portrait Oct. 3, 2019.



Brig. Gen. Stephen Maranian presents the International Hall of Fame framed certificate to retired Maj. Gen. Rodney Smart, former chief of Defence Staff of the Trinidad and Tobago Defence Force.



Above and left, Michael Hockley, chairman of the board of the Command and General Staff College Foundation, presents each inductee with an eagle statuette gift from the Foundation.

The IHOF was established in 1973 by CGSC, the Kansas City Chapter of the Military Order of World Wars, and the then-CGSC Alumni Association, now the CGSC Foundation. Induction into the IHOF is for international graduates of the Command and General Staff Officer Course who have attained one of the highest positions of military importance in their country’s armed forces through military merit. – The 285 current inductees are out of more than 8,300 international CGSOC graduates from 165 countries since 1894.



For more photos see: <https://flic.kr/s/aHsmHtf5Qa>



See the full ceremony on CGSC Youtube:

<https://youtu.be/pqblpdS23Lg>

DJIMO cohosts fall 2019 NSRT

by Mark H. Wiggins, Managing Editor

NATIONAL SECURITY
ROUNDTABLE



U.S. ARMY COMMAND AND GENERAL STAFF COLLEGE
FORT LEAVENWORTH, KANSAS



GROUP PHOTO BY DAN NEAL/ARMY PUBLIC AFFAIRS

CGSC's COMMAND AND GENERAL STAFF SCHOOL FACULTY FROM THE DEPARTMENT OF JOINT, INTERAGENCY AND MULTINATIONAL OPERATIONS (DJIMO) and the CGSC Foundation cohosted a National Security Roundtable (NSRT) program Oct. 1-2, 2019, at the Lewis and Clark Center on Fort Leavenworth, Kansas.

Eighteen guests attended this NSRT program, accompanied by 13 Foundation trustees and nine alumni of the program. More than 50 faculty, staff and students were also involved in making the event a success for the participants and the College.

The first day of the roundtable program included welcome remarks by CGSC Deputy Commandant Brig. Gen. Steve Maranian and Command and General Staff School Director Col. Scott Green. After the

welcoming remarks, Mr. Jeff LaMoe, Director of Operations and Support for Army University, provided the group with a briefing on the history of the U.S. Army Command and General Staff College and an overview of Army professional education with special emphasis on the College.

Following LaMoe's briefing, Mr. Kevin Rousseau, CGSC's Distinguished Chair for National Intelligence Studies and an officer in the Central Intelligence Agency, provided the "scene setter" briefing to orient the participants to the topic of "A Rising Chinese Empire?" After an extensive discussion with many questions from the participants, the group moved to the atrium of the Lewis and Clark Center for the reception and social hour.

On the second day of the

FALL 2019 NSRT PARTICIPANTS

- Mr. Jerry Baber**, EVP & COO, Union Station, Kansas City
- Dr. Ed Bashaw**, Dean, School of Business, Emporia State University
- Mr. Jay Byers**, CEO, Greater Des Moines Partnership
- Mr. John Ellspermann**, Managing Director, Morgan Stanley Wealth Management
- Ms. Narbeli Galindo**, Director of International Affairs & Trade, Economic Development Corp. of Kansas City
- Mr. Larry Hisle**, Executive Director, Greater Kansas City Federal Executive Board
- Mr. Sly James**, Co-Founder, Wickham James; Former Mayor, Kansas City, Missouri
- Ms. Jenny Kincaid Julian**, Founder & President, Socialworx PR
- Mr. Bill Kort**, Founder and Contributor, Kort Sessions
- Ms. Martha Lally**, Segment Producer, Martha Lally Enterprises, LLC
- Rear Adm. Jeffrey Penfield**, U.S. Navy, Retired
- Mr. Bob Rodriguez**, VP Networking Procurement & Strategic Sourcing, Sprint
- Mr. Bradley Sandt**, CEO/CTO/President, Menlo Inc.
- Jeffrey "STRETCH" Rumaner**, Creator and Owner, Grinders Pizza and Chances Social
- Senator Dinah Sykes**, Kansas Senator, Kansas Senate District 21
- Mr. Patrick Warren**, President, Kansas Speedway, Civilian Aide to the Secretary of the Army (CASA) for Kansas City
- Dr. Arne Zislin**, V.M.D., M.B.A., Veterinary Technical Manager, Retired
- Ms. Elaine Zislin**, Occupational Therapist, Retired

program, DJIMO faculty presented two discussion panels, the first of which was “A Rising Chinese Empire? The Near Area” by Dr. John Modinger, Lt. Col. James Johnson, and Mr. Michael Forsyth. The second panel, “A Rising Chinese Empire? China Afar” was presented by Dr. Geoff Babb from the Department of Military History, Lt. Col. Josh Stephenson, and Mr. Mike Burke.

After the second panel the participants split into three small groups and moved to seminar rooms to conduct “wrap around” sessions where they could ask additional questions and learn more in a smaller group environment.

During the working lunch on the second day Foundation President/CEO Roderick M. Cox provided the group with

an information briefing on the CGSC Foundation’s mission and programs.

At the end of the day Foundation Chairman Mike Hockley and CGSS Director Col. Green presented each guest with a certificate and group photo. Hockley also presented each with a challenge coin. The program was adjourned with an offering of a tour of the Lewis and Clark Center led by Cox and Green.

Special thanks go to Lt. Col. Randy Johnson and the DJIMO faculty along with the student volunteer escorts whose presence makes the program special for the guests.

Special thanks also goes to Foundation Trustee Terry Lillis, the main sponsor of the NSRT program. 🇺🇸



PHOTOS BY MARK H. WIGGINS

CGSC Deputy Commandant Brig. Gen. Steve Maranian provides welcome remarks to the NSRT participants on the first day of the program Oct. 1, 2019.



From right, Dr. John Modinger, Lt. Col. James Johnson, and Mr. Michael Forsyth present a panel discussion entitled “A Rising Chinese Empire? The Near Area” on the second day of the NSRT program.



Command and General Staff School Director Col. Scott Green, left, and Foundation Chairman Mike Hockley presented each participant with a certificate, group photo and challenge coin at the conclusion of the program. Here Ms. Elaine Zislin and her student escort Maj. Montgomery pose for a graduation photo with Green and Hockley.



Read the story online and see more photos:

<http://www.cgscfoundation.org/fall-2019-nsrt-program-focuses-on-china/>

SCHOLARSHIP

CGSC Foundation Scholarship Program

2020 scholarship winners announced

by Paige Cox, Assistant Operations Officer

THE CGSC FOUNDATION ANNOUNCED THE WINNERS OF ITS INAUGURAL COMPETITIVE SCHOLARSHIP PROGRAM ON THE FOUNDATION WEBSITE ON APRIL 15. Austin Shoffner, a freshman at Texas A&M University, and Alannah Skinner, a freshman at Iowa State University, earned the \$500 college-level scholarships. Abigail Loch, a senior at Leavenworth High School in Leavenworth, Kansas, and Aubrie Penfield, a senior at Lansing High School in Lansing, Kansas, won the \$500 high school awards.

The Foundation's scholarship program is open to students who are children or grandchildren of alumni who are Life Members of the Foundation's Alumni Association. Two high school awards and two college awards will be presented each year. The Foundation began accepting applications on Jan. 2 and the application period ended on March 1. Foundation President/CEO Rod Cox contacted the winning students on April 13 to let them know they had won.

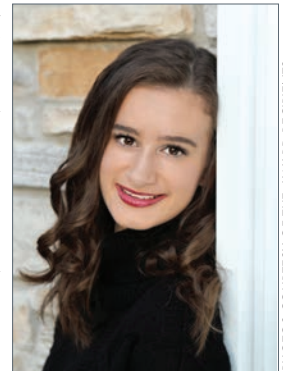
"The winning students are outstanding! Their academic and community involvement credentials are impressive," said Cox. "When I called, one of them was so excited she said we'd made her whole week! – We know these are challenging times right now, and we're glad we can bring a little light into their lives. But they earned it. They had to be precise in how they filled out the application and they had to write an essay which we reviewed very carefully."

Austin Shoffner is currently a freshman at Texas A&M University studying engineering with a desired emphasis area of aerospace engineering. He graduated from Leavenworth High School in 2019. At Texas A&M, he is heavily involved with the Society of Flight Test Engineers where he designs and test flies remote-controlled planes, TPO (a theme park organization), and math club. Shoffner says he joined TPO because of the trips to theme parks, but stayed involved after having the opportu-



nity to work with industry professionals. Shoffner's father and alumni sponsor is retired Col. Thomas Shoffner, a Command and General Staff Officers Course (CGSOC) and School of Advanced Military Studies (SAMS) graduate at the U.S. Army Command and General Staff College. Shoffner plans to use his scholarship award to attend summer classes as an out-of-state student. His long term goal is to either become a defense contractor or conduct aerospace research and development after graduation.

Alannah Skinner is currently a freshman at Iowa State University studying biochemistry. She is a 2019 graduate of North Scott High School in Eldridge, Iowa. At Iowa State Skinner works on campus in undergraduate research for studies on RSV and Influenza. She is also involved with the Salt Company and enjoys dancing with her hip hop club, "DubH," a new experience she began in college. Alannah's father and alumni sponsor is Mr. Kerry Skinner, an alumnus of the CGSC Foundation's National Security Roundtable program. Her dad, a biochemistry graduate from Iowa State, introduced her to both her major and her university, and she grew up going to campus and games with her family. Skinner's goal is to practice emergency medicine. She says being awarded scholarships like the Foundation's assure her that she is on the right path to becoming able to positively impact others' lives.



PHOTOS COURTESY OF THE AWARD RECIPIENTS

Abigail Loch is currently a high school senior at Leavenworth Senior High School. She will graduate in May 2020 and plans to attend the University of Missouri – Kansas City and study dental hygiene. She likes the atmosphere at UMKC as well as the reputation of their dental program. Her specific goal is to



become a pediatric dental hygienist because she wants to help give children the confidence to smile. Loch's father and alumni sponsor is retired Lt. Col. David Loch, a CGSOC graduate and a National Security Roundtable alumnus, who currently works for CGSC's Department of Distance Education. Loch says her father has taught her the importance of balancing fun and responsibility. She also says her favorite subject in school is biology because she loves to understand how life works through science. Loch plans on using her scholarship towards books for her classes.

Aubrie Penfield is currently a high school senior at Lansing High School. She will graduate in May 2020 and plans on attending Oklahoma State University because she says it is far enough away to be independent and she is a legacy student. Penfield plans to study communication science in order to become a speech pathologist. She says she looks forward to enjoying



all the possibilities she will have to help people in this career field. Penfield's father and alumni sponsor is retired Col. Gregory Penfield, a CGSOC graduate and current professor in CGSC's Department of Joint, Interagency and Multinational Operations. She says her father is a great support system for her and that his example is good positive reinforcement for her. Her favorite high school activity has been cheerleading and she says she has enjoyed cheering for basketball the most because of the intensity of the games. Penfield plans to use her scholarship towards her out-of-state tuition.

"We designed this program to help the Foundation fulfill its mission to maintain connections with our alumni as well as offer a tangible benefit for our military families," said Cox. "Now that we've conducted our first year of the program, we look forward to making improvements and getting even more applicants next year. Congratulations to this year's winners and thank you to their parents for being life members of our Alumni Association."

Information about the Foundation's scholarship program is available at www.cgscfoundation.org/alumni/scholarships. A link to join the Alumni Association as a Life Member is on the page for those that need to join before their children or grandchildren apply. 🐾



For CGSC Foundation Scholarship program information, see: <http://www.cgscfoundation.org/alumni/scholarships>

2021 Scholarship Competition

The CGSC Foundation will announce the opening of the 2021 Scholarship competition in fall 2020. — Look for the announcement on the Foundation website and social media.



COMMAND AND GENERAL STAFF COLLEGE

FOUNDATION

Stay connected ...

Join the CGSC Foundation Alumni Association

Member Benefits:

- 10% discount in the CGSC Foundation gift shop
- Access to the Alumni Website – Click the link to register on the site after paying your dues
- A subscription to the *Foundation News* magazine (print copies to U.S. addresses only)
- Scholarship opportunities (available to children/grandchildren of Life Members only)
- A CGSC Foundation window decal



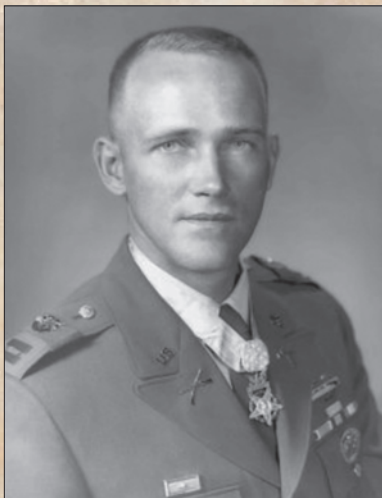
Annual membership \$25
Life Membership \$250

Join today! – Go to:

www.cgscfoundation.org/alumni

Honoring heroes

by Mark H. Wiggins, Managing Editor



Above left: Col. Donlon's feature photo on the Congressional Medal of Honor website taken at the time of his ceremony in 1964. Center: President Johnson delivers remarks as Donlon, back right stands at attention. Right: Col. Donlon portrait taken at the October 2019 Medal of Honor convention in Tampa, Fla.

ON MARCH 25, THE NATION CELEBRATED NATIONAL MEDAL OF HONOR DAY. The Fort Leavenworth community is fortunate that recognizing this holiday each year means that we get to honor the heroism and sacrifice of two recipients of the medal who live among us.

Col. Roger H.C. Donlon, U.S. Army, Ret., 86, was born and raised in Saugerties, New York. His military career began with enlisted service in both the Air Force and Army. Commissioned through Officer Candidate School as an infantry officer in 1959, he spent the next 29 years serving in assignments based on a triad of his specialties as an Infantry, Special Forces and Foreign Area Officer.

On July 6, 1964, while serving as commander of Detachment A-726 of the 7th Special Forces Group in an outpost called Camp Nam Dong in Vietnam, Donlon and his men came under attack from a reinforced Viet Cong battalion.

"During the violent battle that ensued, lasting 5 hours and resulting in heavy casualties on both sides," the citation reads, "Capt. Donlon

directed the defense operations in the midst of an enemy barrage of mortar shells, falling grenades, and extremely heavy gunfire."

Despite suffering multiple wounds during the battle, Donlon exhibited "great courage and coolness under fire" leading his men to a successful defense of the camp which was evident as the sun rose and the enemy retreated "back to the jungle leaving behind 54 of their dead, many weapons, and grenades..."

President Lyndon Johnson presented Donlon with the Medal of Honor for his actions in a ceremony at the White House on Dec. 5, 1964. He became the first American Soldier and the first Special Forces Soldier to be awarded the Medal of Honor in Vietnam.

Donlon went on to a full career in the Army, retiring in December

1988. Since then he has been involved in numerous civic organizations, receiving numerous awards and honors along the way. Of particular note, he was a founding member of the board of trustees for the Command and General Staff College Foundation at Fort Leavenworth.

In May 1995, Col. Donlon was inducted into the Fort Leavenworth Hall of Fame, the only non-General Officer to hold this distinction in the 20th century. Additionally, the 7th Special Forces Group (Airborne) headquarters building at Eglin AFB, Fla. was named "Donlon Hall" on Dec. 5, 2018, during a ceremony where a bronze bust of Donlon was also unveiled.

Donlon married Norma Shinno Irving on Nov. 9, 1968, in Colorado Springs, Colo. They have five children and six grandchildren.

metown heroes



PHOTOS COURTESY OF THE AWARD RECIPIENTS AND THE CONGRESSIONAL MEDAL OF HONOR SOCIETY

Above right: Charles Hagemeister's feature photo on the Congressional Medal of Honor website taken at the time of his ceremony in 1968. Center: Hagemeister, right, stands with the three other service members who were awarded the medal May 14, 1968. Left: Portrait taken at the 2019 MoH convention.

Lt. Col. Charles C. Hagemeister, U.S. Army, Ret., 73, was born and raised in Lincoln, Nebraska. He was drafted into the Army in 1966 and a year later was a Specialist 4 in Company A, 1st Battalion, 5th Cavalry Regiment, 1st Cavalry Division (Airmobile), serving as a medic.

On March 20, 1967, while in Binh Dinh Province, Republic of Vietnam, Hagemeister's platoon "suddenly came under heavy attack from three sides by an enemy force occupying well concealed, fortified positions and supported by machine guns and mortars," his citation reads. "Seeing two of his comrades seriously wounded in the initial action, Spc. 5 Hagemeister unhesitatingly and with total disregard for his safety, raced through the deadly hail of enemy fire to provide them medical aid."

Hagemeister repeatedly put himself at risk to treat and move his fallen comrades to safety. At one point he "seized a rifle from a fallen comrade,

killed the sniper, three other enemy soldiers who were attempting to encircle his position and silenced an enemy machine gun that covered the area with deadly fire. Unable to remove the wounded to a less exposed location and aware of the enemy's efforts to isolate his unit, he dashed through the fusillade of fire to secure help from a nearby platoon."

Hagemeister was subsequently promoted to Specialist 5 and awarded the Medal of Honor by President Lyndon Johnson in a White House ceremony on May 14, 1968. With only 72 hours remaining on his service contract at the time of the ceremony, Hagemeister decided to reenlist, later becoming a commissioned officer and retiring in 1990.

After his retirement from active duty, Hagemeister worked for the Battle Command Training Program at Fort Leavenworth for another 26 years. He continues to serve in a multitude of ways and is the current secretary of the Congressional Medal

of Honor Society. Part of his duties include administering the Character Development Program (CDP), which is designed to encourage values in the next generation. He also leads the Medal of Honor Veterans Outreach program and travels to numerous locations each year in support of those programs.

"The Medal of Honor has provided me with many opportunities," Hagemeister said, "including the chance to attend several Presidential Inaugurations. I've taken both of my children to an inauguration and was recently accompanied by my grandson. Soon, I hope to take my granddaughter to also allow her to observe the non-violent transfer of government from one administration to the next."

Hagemeister is also a member of the local Veterans of Foreign Wars post and supports the Wreaths Across America program at the Fort Leavenworth National Cemetery each December holiday season. 🇺🇸

Ambassador Canavan visits Fort Leavenworth

by Col. Roderick M. Cox, U.S. Army, Ret., President/CEO



PHOTO BY ELIZABETH DITSCH

Ambassador Canavan provides a presentation to Park University faculty and staff during a luncheon on the campus Dec. 4, 2019.

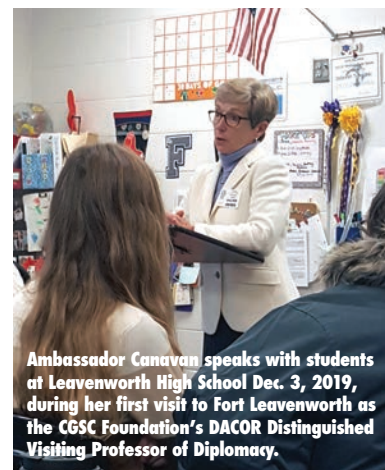


PHOTO BY PAIGE COX

Ambassador Canavan speaks with students at Leavenworth High School Dec. 3, 2019, during her first visit to Fort Leavenworth as the CGSC Foundation's DACOR Distinguished Visiting Professor of Diplomacy.

THE ACADEMIC YEAR 2020 CGSC FOUNDATION AND DACOR VISITING PROFESSOR OF DIPLOMACY, Career Minister (Ret.) Ambassador Katherine Canavan conducted her fall term visit Dec. 2-6, 2019. Her visit included meeting in a variety of forums with more than 300 students and faculty from CGSC and the region.

Canavan first met with CGSC's Dean of Academics, Dr. Jim Martin, who provided her with an overview briefing of Army University and the Command and General Staff College. She also attended the promotion ceremony for CGSC Deputy Commandant Maj. Gen. Stephen Maranian then spent the remainder of the day with the School of Advanced Military Studies, first with seminar groups discussing diplomatic chief of mission perspectives, country team operations, interagency operations and expectations of ambassadors. In

the afternoon she participated in a SAMS Interagency Panel, discussing interagency operations along with representatives from the CIA, Defense Intelligence Agency (DIA), U.S. Agency for International Development (USAID) and the National Geospatial-Intelligence Agency (NGA). She closed her first day with a dinner with CGSC senior faculty and trustees of the CGSC Foundation.

The following day, Canavan visited Leavenworth High School spending time in an AP Government class and later in the day with at the University of St. Mary discussing human rights violations in the South African region.

On Dec. 4, Canavan visited Park University and spoke with a group of the university faculty and staff about security issues in Europe and answered current events questions about NATO and her career in the Foreign Service.

In the afternoon of Dec. 4, Canavan

spent time with the CGSC Foundation board of trustees at their quarterly board meeting in downtown Kansas City.

On the final day of her visit Ambassador Canavan traveled to the University of Kansas where she met with students in an undergraduate African Studies/Geography class speaking about her time in Botswana.

Later in the day she delivered remarks to students and faculty in the African and African-American Studies Department speaking about current issues in Africa and her experiences in that region. She also delivered a luncheon presentation at KU's Intelligence Community Center for Academic Excellence (ICCAE) discussing the current operational environment in Africa, including extremism issues and also how an ambassador works with the intelligence community in country. 🇺🇸

The purpose of the CGSC Foundation's DACOR Distinguished Visiting Professor of Diplomacy program is two-fold – to enhance the interagency education of the U.S. Army Command and General Staff College students and faculty and to connect the American public with senior U.S. government officials. The program is part of the CGSC Foundation's Distinguished Speaker Series and is the result of a partnership with the Diplomatic and Consular Officers, Retired, Inc. (DACOR) organization located in Washington, D.C. The program is sponsored locally by the Lawrence D. Starr Center for Peace and Justice at the University of St. Mary, Park University, and the University of Kansas.



For the full story and more photos see: <http://www.cgscfoundation.org/ambassador-canavan-conducts-first-visit-to-cgsc/>



PHOTOFLASH

Kids in Foundation-sponsored reading programs present thank you

PHOTO BY PAIGE COX



Nora Walker, the community library technician at the Ike Skelton Combined Arms Research Library, center, visited the Foundation office on Nov. 19, 2019, to present President/CEO Rod Cox and Director of Operations Lora Morgan with a “thank you banner” made by the kids who participate in the library’s youth reading programs the Foundation sponsors each year.

Each year the CGSC Foundation provides sponsorship that enables the library to purchase unique materials and services that enhance youth and adult reading programs.



PHOTOFLASH



For the full story see:

<http://www.cgscfoundation.org/kids-in-foundation-sponsored-reading-programs-present-thank-you>

IA faculty support Sergeants Major Course

CGSC Interagency faculty members traveled to Fort Bliss, Texas, Dec. 6, 2019, to teach Sergeants Major Course students at the U.S. Army Sergeants Major Academy (USASMA).

The CGSC Interagency faculty representatives met individually with separate classrooms to discuss their respective organizations and listen to student briefings on some of the agencies that partner with the U.S. Army. The morning’s classes were followed up with an afternoon panel for all the USASMA students currently studying interagency operations. After the panel, Mr. Ramzy Noel presented each of the CGSC faculty with framed USASMA Certificates of Appreciation.

This visit by the CGSC Interagency faculty highlights some of the many exchanges and support that CGSC offers to other elements within Army University.



COURTESY PHOTO

Left to right: Ramzy Noel, Chair, USASMA Department of Joint Interagency, Intergovernmental, and Multinational; Matthew Roth, CGSC Distinguished Chair for Diplomatic Studies; Roderic Jackson, CGSC Distinguished Chair for Defense Intelligence Studies; Ralph Erwin, National Geospatial-Intelligence Agency Senior Geospatial Intelligence Officer Representative to TRADOC; Thomas Gray, U.S. Army Space and Missile Defense Command Liaison Officer; and Kevin Rousseau, CGSC Distinguished Chair for National Intelligence Studies.



For the full story see: <http://www.cgscfoundation.org/ia-faculty-support-sergeants-major-course-191206>



PHOTOFLASH

Foundation hosts holiday appreciation luncheon

The CGSC Foundation conducted its annual holiday appreciation luncheon Dec. 12, 2019, at the Frontier Conference Center on Fort Leavenworth. The Foundation hosts the luncheon as a way of saying thank you to the many businesses, CGSC staff and faculty, and volunteers for their support to the Foundation throughout the year. During the lunch, Foundation Chair Mike Hockley thanked the staff and the attendees for their support throughout the year. President/CEO Col. (Ret.) Rod Cox recognized the Foundation trustees in attendance and also thanked the group.

In the photo at right, Cox and Director of Operations Lora Morgan conduct a drawing for three Foundation holiday ornaments.



PHOTO BY MARK H. WIGGINS



For the full story and more photos see:

<http://www.cgscfoundation.org/holiday-appreciation-luncheon-191212>

Lecturus interruptus!

COVID-19 restrictions halt brown-bag lectures with only two remaining

by Mark H. Wiggins, Managing Editor



The U.S. Army Command and General Staff School
and the Arthur D. Simons Center present the



**InterAgency
Brown-Bag
Lecture Series**



PHOTOS BY MARK H. WIGGINS (EXCEPT WHERE NOTED)

Thomas A. Gray, the U.S. Army Space and Missile Defense Command Liaison to the Combined Arms Center and Army University, leads the ever-popular discussion on the evolution of space policy, a space force and today's challenges in the second lecture of the InterAgency Brown-Bag Lecture Series on Sept. 24, 2019.

THE CGSC FOUNDATION/SIMONS CENTER INTERAGENCY BROWN-BAG LECTURE SERIES COHOSTED WITH THE COMMAND AND GENERAL STAFF SCHOOL KICKED OFF ACADEMIC YEAR 2020 IN AUGUST 2019, conducting eight successful lectures in the series before the impact of the COVID-19 pandemic forced the cancellation of the final two lectures of the year. – The Cyberspace Ethics and the Interagency Intelligence Panel presentations set for April and May respectively were canceled.

Nonetheless, the series remained popular for the majority of the year, with presentations on Space Policy/Space Force in September 2019; the CIA in October; Federal Executive Board in November; Defense Intelligence Agency in December; the National Geospatial-Intelligence Agency in January 2020; the Federal Bureau of Investigation in February; and finally, the U.S. Agency for International Development in early March.

“This series is a great partnership between the Foundation and the Command and General Staff School,” said Foundation President/CEO Rod Cox, “and they obviously generate interest because they’re attended by a fairly diverse audience of students, faculty, staff and members of the Leavenworth community. It’s too bad the last two of the year couldn’t be conducted, but we’ll tee them up for next academic year.”

Cox said the series wouldn’t be possible without the

support of the Command and General Staff School Director Col. Scott Green and of course, the local office of First Command, the series commercial sponsor.

“And of course, I can’t fail to thank the interagency faculty at the College who put in the time to prepare and execute the lectures,” Cox said. “Without their energy and their dedication, this entire effort would be lost. A handful of the IA faculty members are retiring or moving on soon, so we can only hope their replacements are willing to jump in and help us continue the success we’ve enjoyed with this program.”

Cox said he’d be working on the series schedule for AY21 over the summer.

From the staff of the Foundation and Simons Center, thank you to: Matthew Roth, State Department; Tom Gray, Space and Missile Defense Command; Kevin Rousseau, Central Intelligence Agency; Roderic Jackson, Defense Intelligence Agency; Ralph Erwin, National Geospatial-Intelligence Agency; and Stephanie Chetraru, U.S. Agency for International Development.

Thanks also go to the outside presenters: Larry Hisle, Federal Executive Board (Kansas City); and Supervisory Special Agent Dana Kreeger and Intelligence Analyst Kenneth Hines from the FBI’s Kansas City Division for their participation in the AY20 lecture schedule.

We hope to see you at a lecture in AY21! 🍷



Visit the CGSC Foundation Flickr site for photos from all the lectures: <https://www.flickr.com/photos/cgscfoundation/albums>

PHOTO BY JIM SHEA/ARMYU PUBLIC AFFAIRS



Matthew Roth, the Distinguished Chair for Diplomatic Studies at the U.S. Army Command and General Staff College, kicked off the Interagency Brown-Bag Lecture Series for AY2020 on Aug. 23, 2019.



Mr. Kevin Rousseau, the CGSC Distinguished Chair for National Intelligence Studies and a member of the Central Intelligence Agency (CIA), led a discussion about the CIA during the InterAgency Brown-Bag Lecture conducted Oct. 10, 2019.



Mr. Larry Hisle, the executive director of the Greater Kansas City Federal Executive Board, leads a discussion about the Federal Executive Board during the InterAgency Brown-Bag Lecture conducted Nov. 26, 2019.

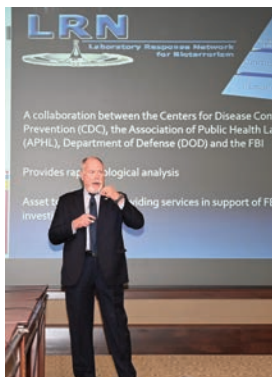


Roderic C. Jackson, the Defense Intelligence Chair and Defense Intelligence Agency (DIA) Representative to the Combined Arms Center and Army University, delivers a lecture on the DIA on Dec. 10, 2019.



Mr. Ralph Erwin, Senior Intelligence Officer, speaks to students, faculty, and community members about the roles and missions of the National Geospatial-Intelligence Agency during the InterAgency Brown-Bag Lecture conducted Jan. 28, 2020.

PHOTO BY ELIZABETH DITSCH



FBI Intelligence Analyst Kenneth Hines, above left, and Supervisory Special Agent Dana Kreeger, above right, from the FBI's Kansas City Field Office lead the InterAgency Brown-Bag Lecture discussion on Feb. 25, 2020.



Stephanie Chetraru, the U.S. Army Command and General Staff College Distinguished Chair for Development Studies, discusses USAID's role in countering Russian and Chinese influence during the InterAgency Brown-Bag Lecture on March 12, 2020.



InterAgency Brown-Bag Lecture Series Sponsor



Visit the CGSC Foundation YouTube site for available videos of the lectures: <https://www.youtube.com/cgscfoundation-org>

Foundation trustee spearheads book donation to post library

As part of the Rotary Reads program, Overland Park Rotary Club member and CGSC Foundation Trustee Mike Meyer arranged for the donation of more than 300 children’s books to the Ike Skelton Combined Arms Research Library on Feb. 14, 2020.

Kelsey Busch, Acquisition Librarian, and Michael Hittson, Circulation Librarian, visited the Foundation office on Feb. 14 to accept the donation on behalf of the library.

Books donated include *Pirates of the Caribbean – Dead Men Tell No Tales*, *Star Wars – Leia, Princess of Alderaan*, and *Beauty and the Beast – Lost in a Book*.

The CGSC Foundation has supported the children’s reading program at the library for several years.

“Our Foundation is proud to support programs that encourage reading by military families and which add to the quality of life for military children,” said Foundation Director of Operations Lora Morgan. “We hope that these books will provide many hours of enjoyment for readers and serve to encourage children to read more.”

In the photo above, from left: Lora Morgan, Foundation



PHOTOS BY PAIGE COX



Director of Operations; Michael Hittson, CARL Circulation Librarian; Kelsey Busch, CARL Acquisition Librarian; Rod Cox, Foundation President/CEO; and Meyer.



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Simons Center plans for the future with CGSC faculty

Interagency faculty members from the U.S. Army Command and General Staff College met with CGSC Foundation leadership at the Simons Center for Interagency Cooperation on February 18. Attendees included Stephanie Chetraru, USAID; Ralph Erwin, National Geospatial-Intelligence Agency; Monique Guerrero, CGSC Interagency Fellowship Program; Roderic Jackson, Defense Intelligence Agency; and Kevin Rousseau, Central Intelligence Agency.

At the luncheon, the group discussed opportunities for further collaboration and new initiatives planned by the Simons Center. These initiatives, which include a new fellowship program, will be announced throughout the year as the Simons Center celebrates its 10th anniversary.



PHOTO BY MARK H. WIGGINS

From left, Foundation Chief Development Officer Bob Ulin, Foundation President/CEO Rod Cox, Monique Guerrero, director of the CGSC Interagency Fellowship Program; Stephanie Chetraru, U.S. Agency for International Development; Kevin Rousseau, Central Intelligence Agency; Ralph Erwin, National Geospatial-Intelligence Agency; and Roderic Jackson, Defense Intelligence Agency.

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Happy 10th Anniversary to the Simons Center!

by Elizabeth Ditsch, Managing Editor, *InterAgency Journal*

TEN YEARS AGO, THE SIMONS CENTER WAS ESTABLISHED WITH THE INTENT TO FOSTER A BETTER UNDERSTANDING OF INTERAGENCY OPERATIONS AND COOPERATION IN ORDER TO STRENGTHEN OUR nation's security. According to Bob Ulin, founder of the CGSC Foundation and Simons Center, "Our experiences in Iraq and Afghanistan demonstrated that we needed to coordinate more effectively with other agencies and departments to deal with a complex array of operations." On April 21, 2010, philanthropist and friend of the Foundation Mr. Ross Perot visited Fort Leavenworth and cut the ribbon for the Center he helped envision.

Since its inauguration, the Simons Center has matured into the professional education resource it was envisioned to be, filling the gap between the military and other government agencies and entities.

"For the last 10 years we have all benefited from the valuable work the Simons Center has accomplished," said CGSC Foundation President/CEO Rod Cox, who also served as the director of the Simons Center for nearly three years before becoming the leader of the Foundation. "The Simons Center is one of a few organizations, maybe the only one, that solely focuses on the interagency and how the various agencies and departments of the U.S. government work together to accomplish their objectives."

The Simons Center is committed to the development of interagency leaders and an interagency body of knowledge. This mission is achieved primarily through our publications. To date the Simons Center has published 32 editions of the *InterAgency Journal*, 14 *InterAgency Essays*, 18

InterAgency Papers, five *InterAgency Studies*, and four *Special Reports*. The *InterAgency Journal*, one of the main venues through which the Simons Center accomplishes its mission, continues to inform scholars and subject matter experts while providing authors a vehicle to share their experiences, research, and observations and opinions about all things "interagency."

Our InterAgency Brown-Bag Lecture series continued strong into 2020. (See story on page 22), with future lectures being planned for academic year 2021. First Command sponsored the series once again in academic year 2020 and we thank them for their support.

The Distinguished Speakers Series featured one lecture for academic year 2020. On October 30, 2019, Brent Geary, Ph.D., historian with the Central Intelligence Agency and the Center for the Study of Intelligence, presented a lecture titled, "Very Secret, Very Cool, but not Aliens: The U-2, the A-12 and Area 51," to over 50 attendees at Park University.

(See story on page 28.)

This academic year we were fortunate to have Ambassador (Retired) Katherine Canavan take on the duties of Distinguished Visiting Professor of Diplomacy for the U.S. Army Command and General Staff College. She made her first visit to the College Dec. 2-6, 2019. (See story on page 20.) Her second trip planned for April 2020, had to be canceled, but she will return as the Distinguished Visiting Professor of Diplomacy in academic year 2021.

While many of the Simons Center's spring activities have been canceled or postponed due to the COVID-



19 pandemic, we remain committed to serving the U.S. Army Command and Staff College and building a body of interagency knowledge through our publications. The Center-sponsored academic awards for the graduating classes of the Command and General Staff Officers Course and the School for Advanced Military Studies (SAMS) will still be proffered, and there will be new opportunities for interns and fellows in the near future. As we always have, the Simons Center accepts submissions for all of our publication series all throughout the year, and inquiries can be directed to editor@TheSimonsCenter.org.

COVID-19 may have altered the way the Simons Center operates for a time, but it has not changed our mission. If anything, the pandemic highlights the importance of our mission to better facilitate interagency cooperation through the exchange of knowledge, ideas, and best practices. “We believe it’s important to maintain scholarship in the area of interagency cooperation,” said Ulin recently. “Just look at the response to the COVID-19 pandemic. The interagency, intergovernmental, and international solutions being developed will bring the world back from the brink of this disaster.”

For ten years, the Simons Center has operated with a vision established by Bob Ulin and Foundation Trustee Mark “Ranger” Jones and supported by Ross Perot. “Frankly the mission they initially established for the Center was to only operate for five years,” said Cox. “We have proudly exceeded that initial mandate and believe the mission of the Simons Center is still very relevant and viable in the current operational environment of the nation. Here’s to ten more years.”

For more information about the Simons Center visit www.simonscenter.org. 🇺🇸



InterAgency Journal 11-1 is online at <http://thesimonscenter.org/iaj-11-1-2020>



PHOTO BY MARK H. WIGGINS

Ten Years Ago...

From left, Foundation CEO Bob Ulin, Fort Leavenworth Commander/CGSC Commandant Lt. Gen. Robert L. Caslen, Jr., Foundation Chairman Lt. Gen. (Ret.) Robert Arter, Ross Perot, Foundation President Hyrum Smith, and the Chief Operating Officer of the Simons Center, Maj. Gen. (Ret.) Ray Barrett, cut the ribbon for the opening of the Col. Arthur D. Simons Center for the Study of Interagency Cooperation, April 21, 2010.

Colonel Arthur David “Bull” Simons

June 14, 1918 – May 21, 1979

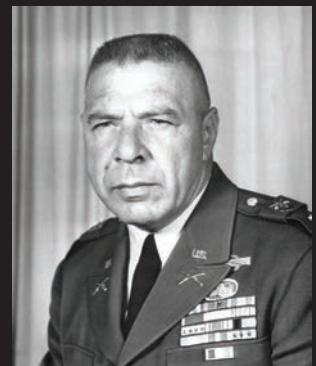


PHOTO COURTESY PEROT SYSTEMS

Colonel Arthur (Bull) Simons was a U.S. Army Special Forces colonel best known for leading the Son Tay raid, an attempted rescue of U.S. prisoners of war during the Vietnam War from a North Vietnamese prison at Son Tay in 1970.

Simons’ Army career spanned 30 years and three wars and his personal leadership and courage in the Ranger and Special Forces community are the proverbial stuff of legend.

Colonel Simons retired from the Army on July 31, 1971, but in late 1978, Mr. Ross Perot requested Simons’ assistance to help free two of his employees who were arrested and imprisoned in Iran. Simons organized a rescue mission and ultimately freed the two men, fleeing across the mountains into Turkey, returning to the United States in February 1979. Three months later, while on vacation in Vail, Colorado, Colonel Simons died of heart complications at the age of 60.

Mr. Perot never forgot Colonel Simons’ efforts to free his employees. In 2009 when offered the opportunity to have a newly established center for the study of interagency cooperation named in his honor, Mr. Perot chose instead to honor the memory of Colonel Bull Simons.

CGSC international students participate in UN Peacekeepers forum

As the 2020 academic year nears a close amidst class restrictions imposed by the COVID-19 crisis, it is fitting to look back at some worthy events involving the international military students (IMS) from the class. – On Sept. 24, 2019 near the beginning of the class year, four IMS took part in a panel discussion on “Protecting the Peace: United Nations Peacekeepers in the 21st Century” at the National WWI Museum and Memorial in downtown Kansas City. The students took part in the program upon invitation from the United Nations Association of the USA of Greater Kansas City (UNA-GKC) and the Harry S. Truman Library/Museum.

Dr. Matt Naylor, President/CEO of the National WWI Museum and Memorial, introduced the keynote speaker Squadron Leader Fiona Pearce (Australia Air Force), Military Gender Advisor of the Office of Military Affairs, United Nations Department of Peace Operations. Pearce’s remarks were followed by a panel discussion with the IMS, moderated by Mike Wood, from UNA-GKC

The participating IMS were Maj. Nathaniel K. Waka (Liberia), Maj. Carlos Vazquez (Spain), Maj. MD Sajibul Islam (Bangladesh), and Maj. Daniel Atobrah Bondah (Ghana).

The panel was followed by a wreath-laying lead by Dr.



PHOTO BY MARK H. WIGGINS

From left: Maj. Nathaniel K. Waka (Liberia), Maj. Carlos Vazquez (Spain), Mike Wood (UNA-GKC), Maj. MD Sajibul Islam (Bangladesh), and Maj. Daniel Atobrah Bondah (Ghana) - all CGSC international students who participated in the United Nations Peacekeepers forum at the National WWI Museum and Memorial in KC on Sept. 24, 2019.

Samuel Rushay of the Harry S. Truman Library/Museum.

The CGSC Foundation was a sponsor of this event along with several other organizations who all set up information tables in the reception area.



Visit the CGSC Foundation Flickr site for more photos from the lecture: <https://flic.kr/s/aHsmHhk4eM>

Area 51: Very Secret, Very Cool, but not Aliens

As part of the Foundation’s Distinguished Speaker Series, Brent Geary, Ph.D., historian with the Central Intelligence Agency and the Center for the Study of Intelligence, presented a lecture titled, “Very Secret, Very Cool, but not Aliens: The U-2, the A-12 and Area 51,” to over 50 attendees at Park University on Wednesday, Oct. 30, 2019.

His presentation discussed several formally classified projects that led to much of the UFO speculation of the 1950s and 1960s. For decades, the aerial surveillance programs of the CIA were shrouded in mystery by both design and necessity. Unfortunately, according to Geary, their secrecy and spectacular technological achievements combined to add fuel to conspiracy theories related to extraterrestrials at a time when popular culture experienced a surge in interest in the topic.

Geary is a career leadership analyst who has worked primarily on Iran and the Middle East. In his role as an



PHOTO BY ROD COX

Iran expert, he briefed senior U.S. government and military leaders, including President Barack Obama in 2012, and foreign leaders. He spent one year as a president’s daily briefer at the White House serving then Deputy National Security Adviser for Homeland Security and Counterterrorism John Brennan, and other members of the White House’s National Security Council staff.

The Foundation’s Distinguished Speaker Series is designed to allow the Foundation to bring senior government and other experts to speak to area universities and the general public. This event was produced in partnership with Park University and the National Archives.

CGSC leaders host TASS Advisory Council Meeting

by Mark H. Wiggins, Managing Editor



PHOTOS BY MARK H. WIGGINS

LEADERSHIP OF THE U.S. ARMY COMMAND AND GENERAL STAFF COLLEGE HOSTED THE 2020 TASS ADVISORY COUNCIL MEETING (TACM) in the Arnold Conference Room of the Lewis and Clark Center on March 7, 2020.

CGSC Dean of Academics Dr. Jim Martin, Associate Dean Dr. Jack Kem, Command and General Staff School Director Col. Scott Green, and Director of the Department of Distance Education Col. Scott Victor hosted the meeting with representatives attending from the Total Army School System (TASS) around the country, including representatives from Hawaii and Germany. Leaders from the CGSC Foundation attended the meeting as well including President/CEO Col. (Ret.) Rod Cox, Chief Development Officer Col. (Ret.) Bob Ulin, Trustees Maj. Gen. (Ret.) Tim Orr and Brig. Gen. (Ret.) Bryan Wampler, and Communications Director Lt. Col. (Ret.) Mark Wiggins.

Instructors in TASS teach the Command and General Staff Officer Course curriculum to Reserve Component officers and other enrolled officers who are not students in the resident course or one of the CGSC satellite school locations. At the outset of the meeting Lt. Col. Lenny Sloat, TASS coordinator for CGSS's Department of Distance Education, reminded the attendees that the goal of the advisory council meeting is to create an operational level shared understanding of roles, responsibilities, policies, procedures, vision and products relative to the execution of TASS in the coming years.

In short, the TACM is intended to help achieve greater standardization and improve delivery of the CGSOC curriculum in the TASS schools. As CGSS Chief of Curriculum Mark McManigal briefed in his overview of the CGSOC course, the school's purpose is "to develop highly competent and professional field grade General Staff

Officers with the warfighting, historical, leadership and decision making expertise to enable Army combined arms formations to successfully execute multi-domain unified land operations in contested environment against peer threats." The challenge is to ensure all CGSOC modalities – resident, satellite campus, distance learning, and TASS – are in synch.

In conversations with active Army officers, one quickly discovers there is typically a great focus on the resident course at Fort Leavenworth, but the reality clearly evident to an attendee at the TACM is that more officers are educated via the other modalities each year (approximately 1,200 student/year in resident vs. approximately 6,000/year in other modalities).

Topics tackled in this meeting included curriculum assessment process; roles and responsibilities of the resident course, Department of Distance Learning and TASS; faculty development education; survey standardization; student scheduling; and more, including an open forum at the end of the day during which attendees were able to bring up issues not covered in the meeting agenda.

During the lunch period, CGSC Foundation President/CEO Rod Cox delivered an information briefing to the attendees about the Foundation's support to the resident students in order to elicit some input as to how the Foundation might better engage with students in the TASS system to enrich their CGSC experience in the areas of scholarship, Soldier/family issues, and outreach, specifically the alumni association program.

The TACM followed two days of TASS Faculty Development Program meetings, which were all supported by the Foundation with refreshments. 🍷



Read the story online and see more photos: <http://www.cgscfoundation.org/cgsc-leaders-host-tass-advisory-council-meeting>



Scooter and Bob Ulin

An opportunity to pay it forward

by Bob Ulin, Founding CEO... Now serving as Chief Development Officer

ONE OF THE THINGS THAT CHARACTERIZED MY TENURE AS CEO OF THE FOUNDATION WAS THE NEED TO RAISE FUNDS TO SUPPORT OUR PROGRAMS AND ACTIVITIES. A constant and unrelenting task that consumed most of my time, effort, and energy. As you may know, your Foundation relies on private sector support to pay our business operation (accounting, auditing, banking) that enables us to support programs and pay for activities that the College cannot fund with appropriated funds.

Our support comes from business leaders, students, faculty, and alumni who believe in our mission to support the U.S. Army Command and General Staff College. One business leader told me that he supported the Foundation because “I never served in the military. Supporting the Foundation provides me with the opportunity to serve by supporting those who serve us.”

Standing up and running the Foundation was, in my estimation, one of my greatest achievements. An opportunity to continue serving my Army and the Nation. As one who spent 33 years in uniform, I understand the importance of maintaining a strong national defense and I greatly appreciate, from experience, that Soldiers pay the ultimate sacrifice if leaders are unprepared.

I grew up in a time when we supported each other. As a Vietnam veteran we did not come home to clapping crowds at airports. All we had was each other so we developed the mantra that we should pay it forward to those who followed us in service to our country.

Supporting the Foundation is exactly that— paying it forward to those who follow in your footsteps. There is no greater calling than serving something bigger than yourself and the Foundation can help you fulfill that task.

The COVID-19 pandemic has changed that way we live, work, and play. It has also complicated our ability to maintain our mission in support of the College.

More than ever we need your support. While the College is closed, we are working from home

catching up on all those things we were too busy to do while supporting college programs and activities. We are also preparing for the time when things return to “normal.”

In the recent CARES Act, Congress recognized the challenge nonprofits were having raising funds to keep the doors open and serving their respective beneficiaries. Sections 2204 and 2205 of the recently enacted CARES Act provide incentives for charitable giving. — The new law creates a new above-the-line deduction (universal or non-itemizer deduction that applies to all taxpayers) for total charitable contributions of up to \$300. The incentive applies to cash contributions made in 2020 and can be claimed on tax forms next year. The law also lifts the existing cap on annual contributions for those who itemize, raising it from 60 percent of adjusted gross income to 100 percent.

There has never been a better and more important time to contribute to the CGSC Foundation. Take this opportunity to pay it forward. Our leaders need your support, make your voice heard through your contribution. 🇺🇸

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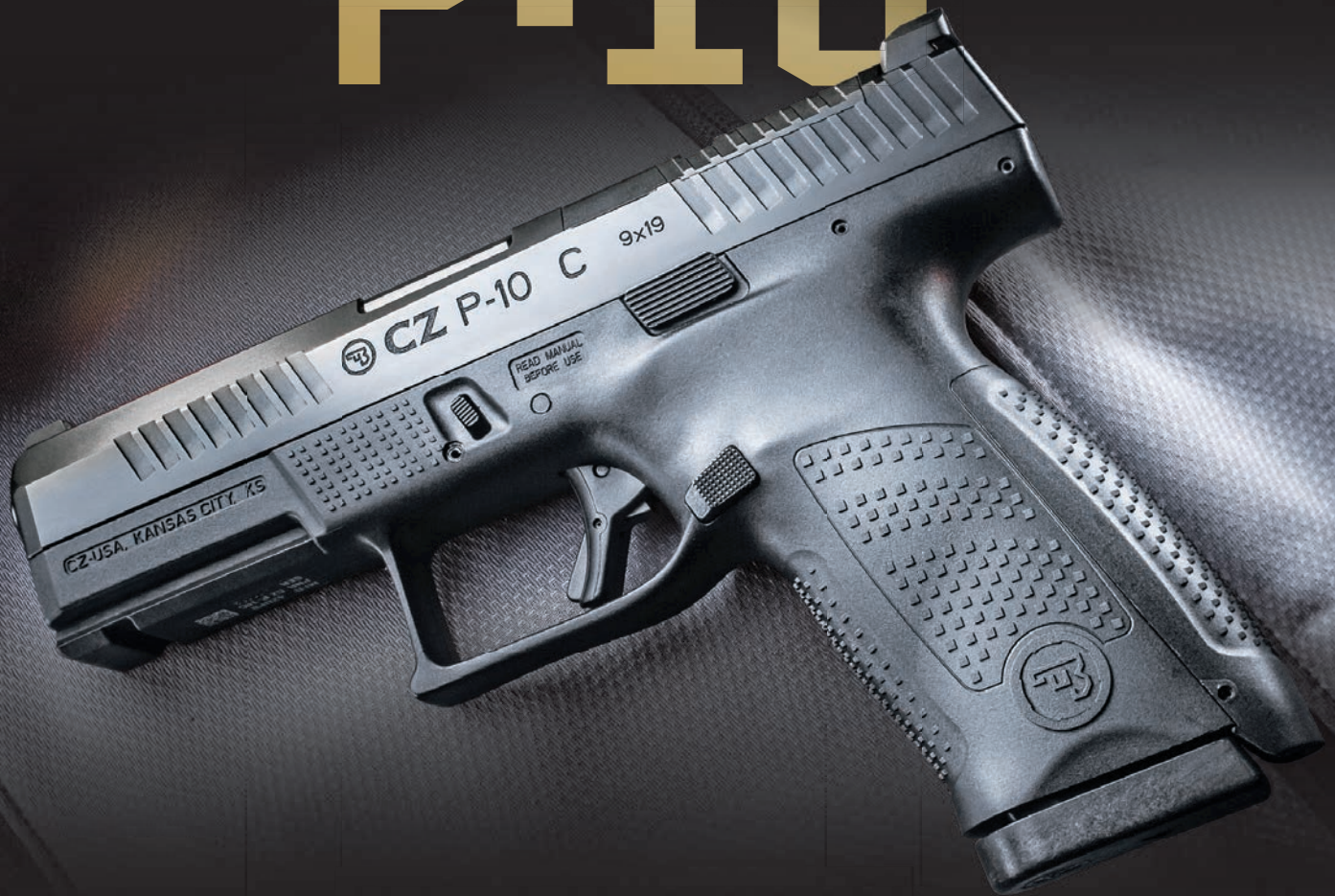
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CGSC Foundation Walk and Talk program



by Mark H. Wiggins, Managing Editor

More than 70 members of the Greater Kansas City Chamber of Commerce Centurions Leadership Program visited Fort Leavenworth and the U.S. Army Command and General Staff College on March 10, 2020, as part of their two-year program to explore the opportunities and issues of the Kansas City metro area.

“Members of the Centurions are mid-level executives from a myriad of business and government organizations across the greater Kansas City metro area,” said CGSC Foundation President/CEO Rod Cox. “Their visit to CGSC was designed to familiarize them with Fort Leavenworth and showcase the quality of the faculty and education at CGSC. This was an outstanding outreach opportunity for both Fort Leavenworth and the College to increase awareness of their mission in the minds of leaders in KC metro area.”

The group’s visit began with a welcome by Cox and an opening welcome and presentation by Michael D. Formica, deputy to the commanding general of the Combined Arms Center and Fort Leavenworth. Formica began his brief with an orientation of the Department of Defense and the U.S. Army’s role in supporting the functions of DOD with operational forces and institutional organizations such as Fort Leavenworth and the Combined Arms Center, answering the question of “Why an Army?” and ended with a discussion of “Where does the Combined Arms Center fit in?”

At the conclusion of his presentation, Formica entertained a sweeping array of questions from the Centurions including personnel policies and issues, recruiting and international

threats. At the conclusion of this session, the attendees split into six breakout sessions they had selected in advance of their visit led by various members of the world-class faculty of the Command and General Staff School’s teaching departments:

Dr. Geoff Babb from the Department of Military History led a session entitled “Current Strategic Issues in Sino-American Relations.”

Mr. Roderic Jackson, Distinguished Chair for Defense Intelligence Studies at the Command and General Staff College, and the Defense Intelligence Agency (DIA) representative to the Combined Arms Center/Army University, led a session entitled “Great Powers in Africa.”

Dr. Steve Boylan from the Department of Command and Leadership led a discussion on “The Use of the Myers-Briggs Type Indicator in CGSC.”

Professor Chris Johnson from the Department of Military History led his group in a discussion on the practical relevance of history entitled “Looking to the Past to Consider the Future.”

Professor Peter Im from the Department of Joint, Interagency and Multinational Operations led his group in a discussion entitled “Overview of Artificial Intelligence and Why DOD is Interested in Harnessing its Potential.”

Professor Jeff Butler from the Department of Army Tactics presented information on the “Military Decision Making Process.”

After the breakout sessions, Foundation President/CEO Rod Cox, Chief Development Officer Bob Ulin, Communications Director Mark H. Wiggins, and Professors



Read the story online and see more photos: <http://www.cgscfoundation.org/kc-centurions-visit-cgsc>

For more information about Walk and Talk visits see: <http://www.cgscfoundation.org/category/news/w-t>

Johnson and Im led groups of the Centurions on a tour of the Lewis and Clark Center. The tours provided the Centurions with the opportunity to ask more questions while gaining an appreciation of the Army’s professional development system and how the Command and General Staff Officers Course fits into that system, all while viewing the instructional facilities, the Halls of Fame, the historical displays and the art and gift collections throughout the Lewis and Clark Center.

At the conclusion of their visit, Cox gathered the Centurions for a group photo in front of the CGSC lamp outside the building and conducted a drawing of business cards to award two CGSC Foundation challenge coins.

For more information about the KC Centurions see <https://www.kcchamber.com/what-we-do/professional-development/centurions>. 🇺🇸



Michael D. Formica, deputy to the commanding general of the Combined Arms Center and Fort Leavenworth, provides a welcome and information briefing for the KC Centurions on March 10, 2020, in Marshall Auditorium of the Lewis and Clark Center.



‘Retired Old Men Eating Out’ – AKA the ROMEOs, take Walk and Talk with Foundation leaders

ON AUG. 30, 2019, THE CGSC FOUNDATION HOSTED THE ROMEOS FROM OVERLAND PARK, KANSAS, along with two members of the Greater Kansas City Community Foundation on a “Walk and Talk” tour of Fort Leavenworth and the Command and General Staff College.

The ROMEOs – Retired Old Men Eating Out – are a social group that gathers for dinners and other special occasions such as this event and other tours in the Kansas City area. The Greater Kansas City Community Foundation representatives were Senior Vice President of Foundation Relations and Operations Brenda Chumley and Digital Communications/Events Associate Sidney Peterson.

Foundation President/CEO Rod Cox led the group’s tour; teaching them about the current operations of the fort and its rich history. After the post tour, Cox lead the group to the Lewis and Clark Center, home of the U.S. Army Command and General Staff College. He spoke to them about the mission of the College and showed them the technology used in the classrooms and throughout the facility. They were also met by Lt. Gen. (Ret.) Richard Keller, CGSC Foundation Vice Chair, who discussed with them the importance of the College in national security and led them to the third floor to show them the International Hall of Fame display.

The group’s tour concluded with a lunch at the Baan Thai restaurant in Leavenworth. 🇺🇸



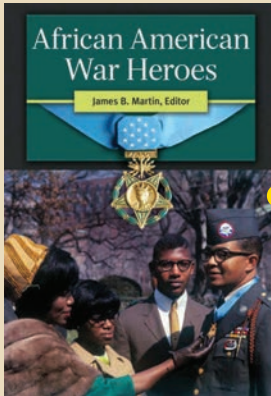
KSU’s Kansas Agricultural and Rural Leadership members tour CGSC, post

ON FEB. 10, 2020, THE CGSC FOUNDATION HOSTED A VISIT OF 30 MEMBERS OF THE 2019-2021 CLASS OF THE KANSAS AGRICULTURAL AND RURAL LEADERSHIP (KARL) PROGRAM BASED AT KANSAS STATE UNIVERSITY.

To kick off the visit Foundation President/CEO Rod Cox provided the group with a short bus tour of Fort Leavenworth visiting the key historical sites of the post to impress upon them the heritage of Fort Leavenworth in the development of the nation and its current role in national defense.

After the post tour, the group arrived at the Lewis and Clark Center, home of the Command and General Staff College, where Cox and Foundation Chief Development Officer Bob Ulin led the group in a tour of the facility to learn about the College, Army/military professional development, and its history. They got the chance to visit a classroom where CGSS students and their international allies from the United Kingdom and the Netherlands were conducting a planning exercise and ask questions of the students about the College and the education they were receiving.

At the conclusion of the tour, KARL class member Garrett Reiss from Saint George, Kansas, presented Cox and Ulin with a memento to thank the Foundation for their support. For more information about KARL visit www.karlprogram.com. 🇺🇸



African American War Heroes

by James B. Martin; 203 pages; ABC-CLIO, 2014. Available on [amazon.com](https://www.amazon.com) (hardcover - \$87.57; Kindle - \$86.98) and [barnesandnoble.com](https://www.barnesandnoble.com) (hardcover- \$98; Nook - \$85.99).

This book contains a collection of 80 detailed biographies of African Americans who earned their nation's highest medals for valor. It covers both well-known and more obscure individuals throughout U.S. military history and offers 10 sidebars on important African American segregated units and critical events pertaining to African American participation in the military.

Dr. James B. Martin is the Dean of Academics at the U.S. Army Command and General Staff College at Fort Leavenworth, Kansas. He holds a Ph.D. and M.A. in American History from the University of Texas at Austin and a B.A. in Political Science from the University of Kentucky.

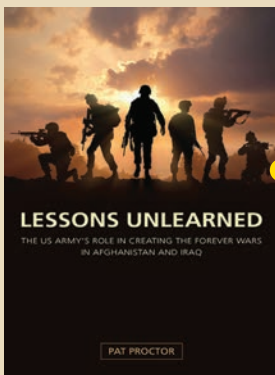


War and Moral Injury: A Reader

by Robert Emmet Meagher (Author, Editor) and Douglas A. Pryer (Editor); 394 pages, Cascade Books, 2018. Available on [amazon.com](https://www.amazon.com) (hardcover - \$50.00; paperback - \$30.67; Kindle - \$9.99) and [barnesandnoble.com](https://www.barnesandnoble.com) (hardcover- \$70; paperback - \$45; Nook - \$26.49).

Moral Injury has been called the “signature wound” of today’s wars. It is also as old as the human record of war, as evidenced in the ancient war epics of Greece, India, and the Middle East. But what exactly is Moral Injury? What are its causes and consequences? What can we do to prevent or limit its occurrence among those we send to war? And, above all, what can we do to help heal afflicted warriors? This book is a collection of some of the most far-ranging, authoritative, and accessible writings to date on the topic. Contributors come from the fields of psychology, theology, philosophy, psychiatry, law, journalism, neuropsychiatry, classics, poetry, and, of course, the profession of arms.

Robert Emmet Meagher is Professor of Humanities, Hampshire College, Amherst, Mass. He has served in a range of veteran-focused programs aimed at understanding and healing war’s inner wounds, and since 2010 has led a VA literature seminar. Douglas A. Pryer retired as a lieutenant colonel from the U.S. Army military intelligence corps in August 2017, last serving on the Joint Staff as a Middle East political-military advisor. His military experience includes five years supporting combat operations in Iraq, Afghanistan, and Kosovo, and his essays and book, “The Fight for the High Ground” (initially published by the CGSC Foundation Press), explore warfare’s moral and psychological dimensions.

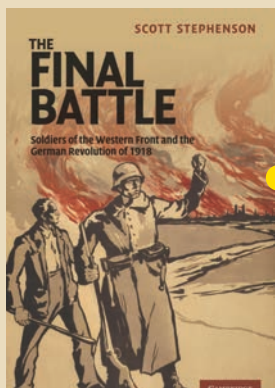


Lessons Unlearned: The U.S. Army’s Role in Creating the Forever Wars in Afghanistan and Iraq

by Pat Proctor; 500 pages; University of Missouri Press, 2020. Available on [amazon.com](https://www.amazon.com) (hardcover - \$38.96; Kindle - \$31.20) and [barnesandnoble.com](https://www.barnesandnoble.com) (hardcover- \$40; Nook - \$24.99).

In this blunt critique of the senior leadership of the U.S. Army, the author contends that after the fall of the Soviet Union, the U.S. Army stubbornly refused to reshape itself in response to the new strategic reality, a decision that saw it struggle through one low-intensity conflict after another—some inconclusive, some tragic—in the 1980s and 1990s, and leaving it largely unprepared when it found itself engaged—seemingly forever—in wars in Afghanistan and Iraq. The first book-length study to connect the failures of these wars to America’s disastrous performance in the war on terror, Proctor’s work serves as an attempt to convince Army leaders to avoid repeating the same mistakes.

Col. (Ret.) Pat Proctor, U.S. Army, Ret., is a veteran of both the Iraq and the Afghanistan wars. He recently served as a chief of operations group at the Mission Command Training Program and currently is an Assistant Professor of History at Wichita State University. He is the author of “Containment and Credibility: The Ideology and Deceptions that Plunged America into the Vietnam War.” He lives in Leavenworth, Kansas and currently serves as a trustee of the CGSC Foundation. He has a doctorate in history from Kansas State University and master’s degrees from both the U.S. Army Command and General Staff College Officer Course and the School of Advanced Military Studies.

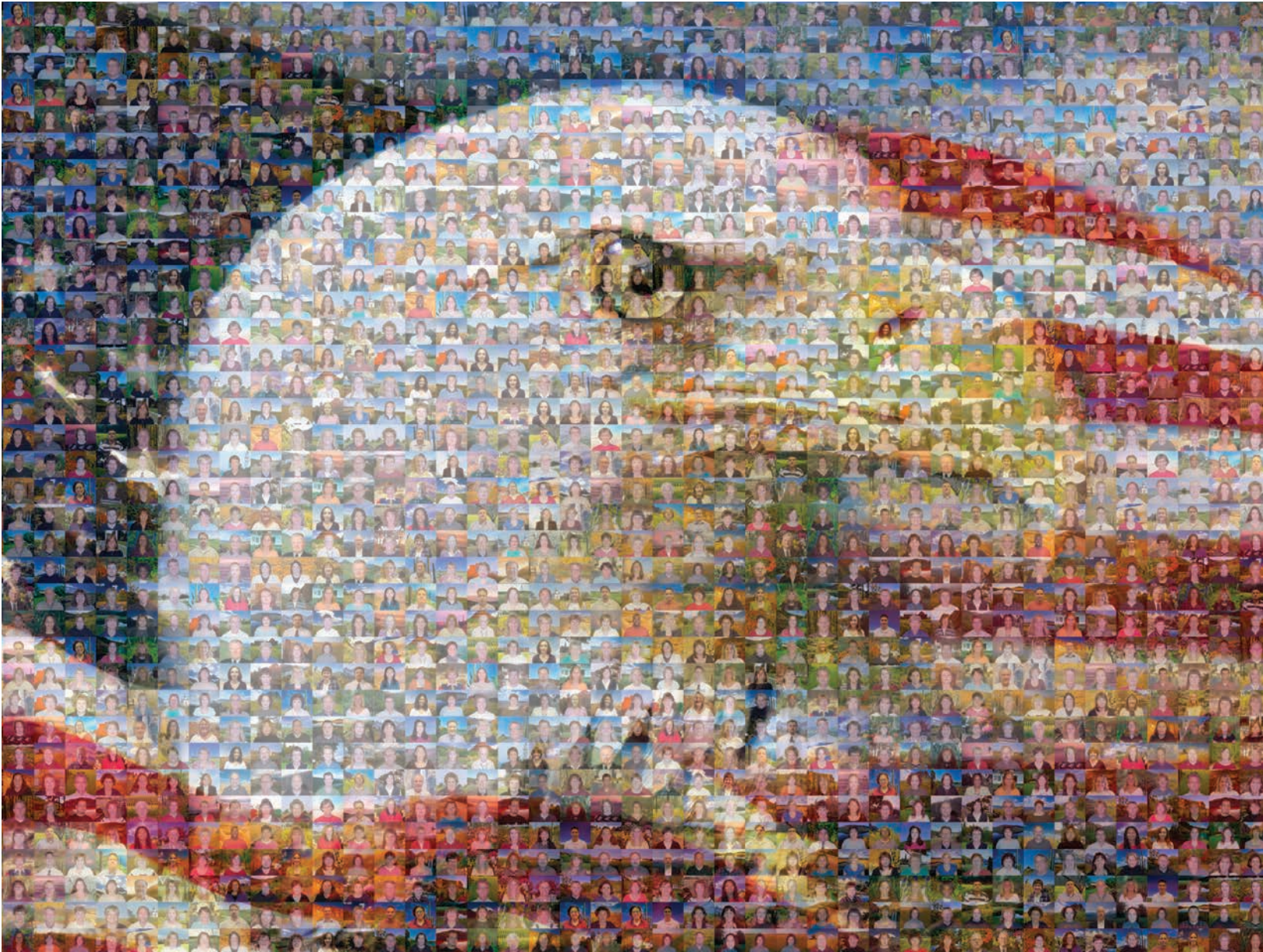


The Final Battle: Soldiers of the Western Front and the German Revolution Of 1918

by Scott Stephenson; 374 pages; Cambridge University Press, 2009/2013. [amazon.com](https://www.amazon.com) (hardcover - \$102.85; paperback - \$35.99) and [barnesandnoble.com](https://www.barnesandnoble.com) (paperback - \$35.99).

In many ways the German soldiers who marched back from the Western Front at the end of World War I held the key to the future of the newly-created republic that replaced the Kaiser’s collapsed monarchy. To the radical Left, the orderly columns of front line troops appeared to be the forces of the counterrevolution while to the conservative elements of society they seemed to be the Fatherland’s salvation. However in their efforts to get home as soon as possible, most soldiers were indifferent to the political struggles within the Reich, while the remnant that remained under arms proved powerless to defend the republic from its enemies. This book considers why these soldiers’ response to the revolution was so different from the rest of the army and the implications this would have for the course of the German Revolution and, ultimately, for the fate of the Weimar Republic itself.

Dr. Scott Stephenson served 25 years as an Army officer, retiring in 2001. He has a bachelor’s degree from the United States Military Academy, a master’s in history from Syracuse University, and a doctorate in history from the University of Kansas. He has taught military history at the U.S. Army Command and General Staff College for 25 years. His book, “The Final Battle: Soldiers of the Western Front and the German Revolution of 1918,” won the 2010 Tomlinson Prize for Best Book in English on World War I.



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