

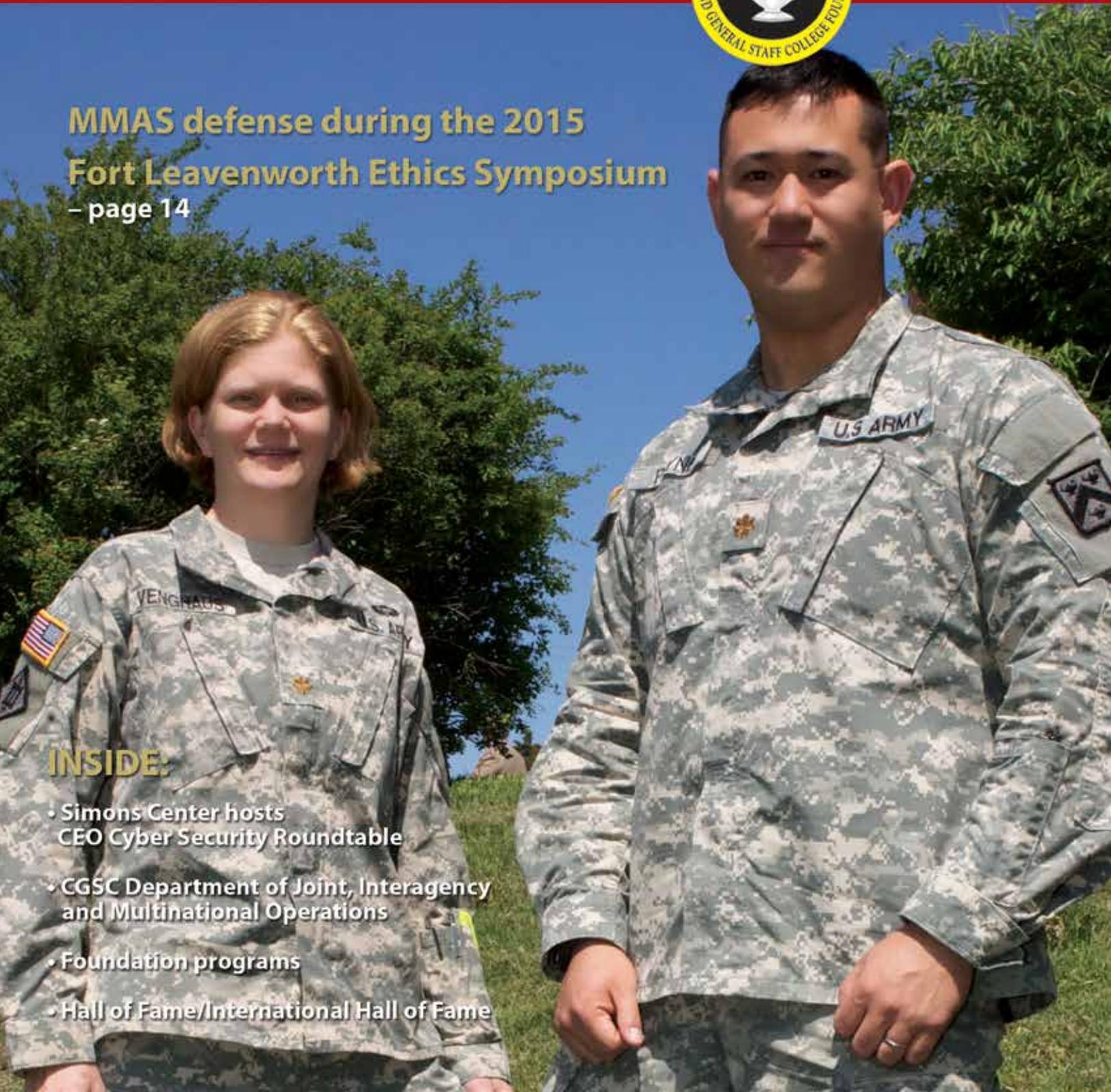
COMMAND AND GENERAL STAFF COLLEGE FOUNDATION NEWS

PREPARING LEADERS FOR THE 21ST CENTURY

No. 18/Spring 2015



**MMAS defense during the 2015
Fort Leavenworth Ethics Symposium**
- page 14



INSIDE:

- Simons Center hosts CEO Cyber Security Roundtable
- CGSC Department of Joint, Interagency and Multinational Operations
- Foundation programs
- Hall of Fame/International Hall of Fame



SAVE THE DATE!

Aug. 21, 2015 at 6:30 p.m.

A Celebration of International Friendship

Kauffman Center for the Performing Arts
1601 Broadway • Kansas City, Mo. 64108

Since 1895 international military officers from around the world have come to Fort Leavenworth to study military art and science at the U.S. Army's Command and General Staff College. Come help us celebrate and welcome the new class of officers in a black tie event at Kansas City's Kauffman Center for the Performing Arts.

Mary Sanchez, columnist for the *Kansas City Star*, stated our 2014 celebration was "a moment where more of Kansas City needed a seat." We're excited to offer that opportunity with our celebration this year. Save Aug. 21 to attend the 2015 Celebration of International Friendship at the Kauffman Center.

The evening will begin at 6:30 p.m. with a reception followed by a program that will include the Introduction of the Command and General Staff College International Students, guest speaker remarks and a special performance by the West Point Glee Club.

Sponsorship opportunities are available. Ticket information will be published as we draw nearer to the event.

Hosted by  In Partnership With  

For more information contact
CGSC Foundation, Inc.
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The General of the Armies John J. Pershing

Great War Centennial Series



General of the Armies John J. Pershing Great War Centennial Series – The Great War at Sea

The fourth lecture of the General of the Armies John J. Pershing Great War Centennial Series will be conducted Thursday, Sept. 10, from 5:30-7:30 p.m. in the Marshall Auditorium of the Lewis and Clark Center. The reception begins at 5:30; the presentation will begin at 6 p.m.

The title of this lecture is "The Great War at Sea" and will be presented by Dr. John T. Kuehn from CGSC's Department of Military History. Dr. Kuehn will lead a discussion on strategy and major themes of sea power and their relevance during the war at sea in World War I.

All lectures in this series are free and open to the public.

For more information contact the CGSC Department of Military History:
Dr. Jim Willbanks, Director, CGSC Department of Military History
email- james.h.willbanks.civ@mail.mil
phone- 913-684-2056

NATIONAL SECURITY ROUNDTABLE



U.S. ARMY COMMAND AND GENERAL STAFF COLLEGE
FORT LEAVENWORTH, KANSAS

National Security Roundtable

The CGSC Foundation and CGSC's Department of Joint, Interagency, and Multinational Operations are co-sponsoring the next National Security Round Table event in fall 2015.

Attendance is by invitation only. We will publish more information as the date draws near.



Hosted by the CGSC Foundation

2015 Women's Conference

The CGSC Foundation will host the 2015 Women's Conference, Sept. 17-18, at the Frontier Conference Center.

We are still firming up details, but the conference will begin with an evening reception Sept. 17, with a full program the following day.

The conference is intended to provide an event for women associated with the military – active duty Soldiers, government employees and spouses of active duty, National Guard, reserves and retired military. The conference will offer classes that will inspire, educate and motivate them. An added bonus is the opportunity to network and just have some fun!



A clarion call

Lt. Gen. John E. Miller, U.S. Army, Ret.

WE HAVE SEEN THIS MOVIE before: Army downsizing, resources for modernization declining, force structure reductions on the table and missions being realigned between the active, Reserve and National Guard. I have lived through this at least twice before in my lifetime – post-Vietnam and post-Cold War. Each time we have gone down this path our Nation has needed our Army's service robustly and on short notice. Looking even further back in our Nation's history, we can see the same thing happening after WWI, leaving us extremely unprepared for the call to arms for WWII.

In all of these past experiences, the role of the Command and General Staff College has been pivotal in helping the Army expand and in preparing its leaders for rapidly increasing levels of responsibility. At the advent of WWII, for example, there were on the order of 50 lieutenant colonels and colonels that had graduated from CGSC who were serving as lieutenant generals and generals by the end of the war four years later. Their education at Fort Leavenworth provided the doctrinal and intellectual framework upon which they could collectively and individually organize their thinking, analysis, planning and necessary actions.

Secretary of the Army McHugh, Army Chief of Staff Gen. Ray Odierno, and our TRADOC Commander, Gen. Dave Perkins, all recognize the importance of investing in leader development at this critical time in our Army and have given it a high priority. They have launched an effort to enhance and focus the means of expanding the knowledge available

to our developing leaders through a more coherent and integrated approach for our TRADOC leader development programs including expanded partnerships with civilian universities. This is an acknowledgement of fact: our Army schools do not always have the fund of knowledge needed to respond when non-traditional missions in unexpected geographic and cultural settings are directed. The concept of a more university-like system is being considered in order to do this. The concept, when approved, will be officially presented later this summer. The particular point to be made is that your Command and General Staff College Foundation is actively engaged with the leadership of the Combined Arms Center and the Command and General Staff College to determine the best ways for the Foundation to support the Army's commitment to leader development. The Foundation is in a unique position to assist with the needed resources in partnerships, talent and some treasure that the College cannot achieve on its own.

My clarion call to all of you who so generously support the Foundation is that we will have some very unique opportunities to help secure the future of leader development for our Army. When the unforeseen, yet predictable need arises, and it will, leaders of competence, character and courage must and will be ready and able to rapidly assume enormous responsibilities because we members of the Foundation and our many supporters stepped up and made a difference.

Please accept my thanks for all you have done are doing and will continue to do in the future. 🏆



The Foundation is in a unique position to assist with the needed resources in partnerships, talent and some treasure that the College cannot achieve on its own.

Foundation CEO Doug Tystad presents National Security Roundtable student escorts with Foundation coins for their help and participation in the April NSRT program.



PHOTO BY MARK H. WIGGINS

Your Foundation at Work

*by Col. Douglas L. Tystad,
U.S. Army, Ret.*

WELCOME TO OUR SPRING EDITION OF THE CGSC Foundation, Inc. news magazine. We hope you'll find our publication informative and useful.

We first have to congratulate the CGSOC and SAMS Classes of 2015 on your graduations. We hope you enjoyed your year. If yours was anything like my experience at CGSC, I know you will find that you learned more than you thought once you get back out in the field and can put the education to good use. Whatever your follow-on assignment, we wish you good luck and Godspeed. Please stay connected with the College and the Foundation through our alumni website! We look forward to hearing from you.

We would also like to welcome the incoming CGSOC and SAMS Classes of 2016. This is an amazing chance to learn, think and reflect on your chosen profession, we urge you to use your time wisely. Our sincere hope is that the programs that the Foundation sponsors will significantly enhance your experience throughout the upcoming academic year.

In this issue, we report on another College department – the Department of Joint, Interagency, Multinational Operations (DJIMO for short) and we report on our significant support events including the 6th Annual Ethics Symposium co-sponsored with the Department of Command and Leadership, two National Security Roundtable events co-sponsored with DJIMO, and a number of other mission support events throughout the year. Let us know how we can improve the content of the magazine.

We're often asked, "What does the Foundation do and why should I support?" Those are great questions and we attempt to answer them in part with the articles and focus on the College in our magazine. In addition, for this edition we have

included a list of our entire program of work in support of our mission on pages 16 and 17. We have an ambitious schedule for such a small staff and we hope that we do a good job enhancing the academic experience, connecting Americans with the College and the Army and enriching the lives of our military members and their families. I would appreciate your feedback on our program of work and any recommendations you have about our activities. Your support remains critical to our success.

In an effort to ensure that our magazine has the desired effect, we are asking you to let us know that you wish to continue to be on our mailing list. You can receive a printed copy of the magazine through the mail as well as a downloadable version online through our website, www.cgscfoundation.org. Please notify us through email at foundationnews@cgscf.org or on the website. We hope to hear from you soon.

On behalf of the Foundation, I would like to congratulate the outgoing Deputy Commandant and Deputy Commanding General for Combined Arms Command – Education, Brig. Gen. (Promotable) Chris Hughes on his upcoming promotion and to thank him for his support over the past two years. His concern for the Foundation and encouragement for our programs helped us achieve our mission success. We wish him well in his new assignment as chief of staff, U.S. Army Pacific in Hawaii.

Finally, we want to thank each of you that have supported the Foundation over the years. We will celebrate our ten-year anniversary starting in December and we couldn't have done it without your help. We hope that you will continue to support us with your generosity in terms of time, talent and treasure over the next ten years. 🙏



**Command and General Staff College
FOUNDATION NEWS**

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The Command and General Staff College Foundation (CGSCF) was established December 28, 2005 as a tax-exempt, non-profit private corporation to foster a strong relationship between the military and private sector, to enrich the College's academic environment, enhance the institution's research activities, maintain contact with alumni, and encourage excellence in the faculty and student body to ensure the preparation of outstanding leaders for the Armed Forces of the United States and its allies by providing resources not available from public funds. The Command and General Staff College Foundation News is published by the foundation to inform members, alumni, students and other stakeholders about CGSCF plans and activities. The inclusion of U.S. Army, Fort Leavenworth and/or CGSC news and information in the foundation magazine does not constitute an endorsement by the Department of the Army, Fort Leavenworth or the CGSC.

The CGSC Foundation is an equal opportunity provider.

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ON THE COVER

CGSC students Maj. Jennifer Venghaus, left, and Maj. Mitchell Payne presented, then defended their MMAS theses during the 2015 Fort Leavenworth Ethics Symposium.—Story on page 14. Photo by Mark H. Wiggins

FROM THE EDITORS

As usual this 18th edition of the **CGSC Foundation News** comes on the heels of a very busy winter and spring for the Foundation. In this edition we highlight our support of the 2015 Ethics Symposium, the Great War Centennial Series, two National Security Roundtable programs and more. We also continue our "CGSC 101" series with a feature on "DJIMO." Also included in this edition is a synopsis of the programs our Foundation conducts in support of the college - see page 16. We're extremely proud and honored to support the College...we hope this magazine reflects that.

Our Vision

The CGSC Foundation vision is to support the development of leaders of character and competence for future service to the nation.

Our Mission

The mission of the CGSC Foundation is to support CGSC in educating leaders for the 21st century in the following six mission areas:

- Enrich the College’s academic environment
- Foster a strong relationship between the military and the private sector
- Enhance the institution’s research activities
- Promote leader development
- Encourage excellence in the faculty and student body
- Maintain contact with alumni

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We support the College in three areas:

- Scholarship
- Outreach
- Soldier and Family Support

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Simons Center hosts roundtable to discuss cybersecurity issues

by Mark H. Wiggins, Managing Editor

THE SIMONS CENTER IN PARTNERSHIP WITH the Kansas City chapter of Business Executives for National Security (BENS) and the CGSC Foundation hosted the “CEO Cybersecurity Roundtable” on May 14 at the Kauffman Foundation Conference Center in Kansas City.

“The published goal of our roundtable was to provide a forum for discussing cybersecurity threats, challenges and resources for senior business executives from a select few of Kansas City’s largest corporations,” said retired Maj. Gen. Ray Barrett, director of the Simons Center. “But, the most important objective we achieved was getting these corporate and interagency leaders into the same room so they could start the necessary dialogue.”

Leaders representing 32 companies and organizations from the KC metro area attended the roundtable. Among the companies represented were UMB, Sprint, AMC Theaters, H&R Block, Commerce Bank and KU Medical Center. Interagency organizations including the Kansas City offices of the FBI and Secret Service were represented along with the U.S. Attorney’s office.

Landon Rowland, chairman of the KC chapter of BENS, along with Dan Hesse, former CEO of Sprint, set the stage for the morning’s discussions with opening remarks.

A highlight of the roundtable was a case study presented by Mike Brown, Chairman/CEO of Euronet Worldwide, a company headquartered in the KC metro that provides electronic payment and transaction processing solutions for financial institutions, retailers, service providers and individual consumers around the world. Brown discussed his company’s experience with a criminal security breach of its computer systems in 2011.

Brown’s presentation was followed by remarks from Rick Harris, from the Department of Homeland Security’s Office of Cybersecurity and Communications, then by three panels which focused on cybersecurity threats, protection and attack response, respectively.

“The discussion was worth the price of admission,” said Doug Tystad, CGSC Foundation CEO. “We plan to follow this up with an after action review that can serve as a ‘CEO Cybersecurity Handbook’ for planning and actions in case of a computer security breach. – That’s just one idea. We’ll



Dan Hesse, former Sprint CEO, opens the CEO Cybersecurity Roundtable on May 14 with welcome and stage setting remarks for the attendees.



Ray Barrett, left, Simons Center director, moderates a discussion panel on cyber threats during the CEO Cybersecurity Roundtable May 14. Panel members, left to right: Charles “Chuck” Green, Special Agent in Charge, U.S. Secret Service, Kansas City; Rick Harris, Department of Homeland Security; and Eric Jackson, Special Agent in Charge, FBI, Kansas City.

personally meet with each of the CEO participants to get their ideas for future cybersecurity discussions and we hope to do this again soon for another group of corporations.” 🍷



PHOTO BY DAN NEAL/CGSC PUBLIC AFFAIRS

CGSC Deputy Commandant Brig. Gen. Chris Hughes, right, recognizes Lt. Col. Joseph Donalbain for his published article "Intelligence Resources during the 1950 Campaign in North Korea" in January 2014.



PHOTO BY MMARK WIGGINS

From left, Detective Jesse Rollwagen, Overland Park, Kan., Police Department; Dr. Richard Berkebile, DJIMO; Heather Karambelas, DJIMO; Mr. Richard Anderson, DJIMO; and Mr. Lindsey Shull, U.S. Department of Justice, form a panel on Domestic Violent Extremism for the National Security Roundtable conducted in December 2014.

CGSC '101' – Department of Joint, Interagency, and Multinational Operations

Preparing officers to think, plan, and operate at the strategic and operational levels of war with governmental and coalition partners and with a firm understanding of other service capabilities, limitations, doctrine, and the relevant joint processes.

by William Pugh, DJIMO Instructor

Who We Are

The Department of Joint, Interagency, and Multinational Operations (DJIMO) is one of the largest teaching departments in the Command and General Staff School. As you would expect of such an organization, we have a diverse mixture of joint, interagency and multinational faculty backgrounds. A particular focus and strength of the faculty is its depth of experience on senior service, joint, NATO and coalition staffs; U.S. embassies; and other federal departments. Our faculty experience encompasses service in nearly every American conflict and operation from the Vietnam War to our current engagement in Afghanistan and at all levels of command and staff. All faculty members possess a master's degree and about ten percent hold PhDs.

There are 99 staff and faculty members

at the main campus on Fort Leavenworth and an additional 19 faculty at the satellite campuses on Forts Belvoir, Gordon, Lee and Redstone Arsenal. The faculty composition is roughly 45 percent active duty warrant and commissioned officers and 55 percent U.S. Code Title 10 civilian employees representing the United States Army, Navy, Air Force and Marine Corps. Three officers are from the allied nations of Australia, Canada and Great Britain. Fully integrated into the department, these officers serve at CGSC as part of the Army's Military Personnel Exchange Program. Additionally, the college's interagency faculty from the Central Intelligence Agency, Defense Intelligence Agency, Department of State, National Geospatial-Intelligence Agency and Defense Threat Reduction

Agency are all adjunct DJIMO faculty members.

What We Do

The department provides expert faculty and validated joint curriculum to educate Command and General Staff Officers Course students in achieving Professional Military Education (PME) learning outcomes, while supporting our armed forces and government through scholarship and service. We achieve this mission by: fostering an organization viewed as a hallmark for joint education; preparing students to operate confidently with unified action partners in support of the joint force commander; and providing valued expertise and intellectual engagement with our unified action and whole of society partners.



PHOTO BY DAN NEAL/CGSC PUBLIC AFFAIRS

Retired U.S. Navy Commander Carlton Philpot presents the Brigadier General Benjamin H. Grierson Award to Major David Cai of Singapore at CGSC graduation in June 2014. The Grierson Award or "Master Strategist Award" recognizes excellence in strategic studies based on faculty recommendation, performance in the Strategic Studies program, writing on a topical strategic issue and a comprehensive oral examination.

How We Do It

DJIMO's main effort is in preparing officers to think and plan at the strategic and operational levels of war. We update curriculum and restructure the means of educational delivery as needed to maintain relevancy and ensure graduating officers are prepared to support the current and future needs of Army and joint force commanders. The department does this through several focused blocks of instruction in the Common Core Course, resulting in Joint PME Phase I credentialing, and the Advanced Operations Course, resulting in Army credentialing.

The Strategic Context of Operational Art block is thirty hours of instruction and practical exercises examining the political and strategic environment in which the combatant commander operates. These lessons explore operational art and systems perspective and joint doctrinal concepts useful in understanding and analyzing the international security environment, national and defense strategies, and

strategic military challenges.

This is followed by the Unified Action within Operational Art set of lessons. These twenty-six hours provide a basic understanding of the capabilities, limitations, and operational considerations of the U.S. Army, Air Force, Navy and Coast Guard, Marine Corps, Special Operations Forces, multinational and inter-organizational coordination, and the Cyber and Space domains. This instruction is a joint endeavor taught by DJIMO, the Department of Logistics and Resource Operations, the Navy, Air Force, Marine Corps, and Special Operations service elements, and the Army Space and Missile Command Liaison Office.

We conclude our Common Core instruction with Joint Application of Operational Art. Through sixty-four hours of introductory instruction, demonstration, and instructor led practical exercises the students apply the knowledge gained from all previous lessons. Using the joint operation planning process and an emerging regional crisis

scenario the students develop, analyze, and select a course of action for the Joint Task Force Commander.

DJIMO then conducts one of three blocks of instruction, CFLCC Operational Planning, during the Advanced Operations Course. This seventy-two hour block of instruction aims to educate officers, through a comprehensive practical exercise, to serve on the headquarters battle staff of a Coalition Force Land Component Commander (CFLCC). Organized as a student-led joint planning group, the students are confronted with a very complex regional conflict and are expected to develop land force courses of action that support the broader joint force operations.

The school year concludes with the electives period. Here DJIMO offers many focused programs that allow students to explore in-depth subjects introduced in previous classes, prepare for future assignments, or fulfill personal interests. The Certificate in Interagency Studies program offers an opportunity to develop an advanced understanding of non-Defense organizations and the differing perspectives and problems inherent in the interagency system. This includes student engagement with non-Department of Defense members at the policy making and action officer levels and scholarship on topics concerning the interagency. The Homeland Security Studies and Defense Support of Civil Authorities Specialist programs develop expertise that can be applied in assignments within NORTHCOM, ARNORTH, the Army National Guard, Army Reserve, or sister service equivalents. The Certificate in Overseas Contingency Operations Planning program develops knowledge critical to the planning and execution of stability operations/reconstruction and stabilization missions. The Joint Planner program qualifies students in the joint operation planning and execution system and supporting information technology and the Strategic Studies program supports the Army G3/5/7 in developing officers skilled at strategic policy analysis and formulation. Several of these programs also award additional skill identifier personnel codes that are used by the

Continued on page 25



PHOTO COURTESY CGSC PUBLIC AFFAIRS

Lt. Gen. Robert Brown, left, presents Australian Maj. Kane David Wright with the General Dwight D. Eisenhower Award for the Distinguished International Graduate for CGSOC Class 2014-02 during the graduation ceremony. Wright received three other awards during the ceremony. (see awards list)

CGSOC's last 'winter class' graduates

by Mark H. Wiggins,
Managing Editor

THE GRADUATION CEREMONY conducted Dec. 12, 2014, marked the last winter graduating class of Command and General Staff College Officer Course as the class reverts back to one class per year beginning with the 2015 class. CGSC began conducting two CGSOC classes per year in 2006 in order to meet the demands of heavy personnel rotations required during the height of the wars in Iraq and Afghanistan.

CGSOC Class 2014-02 consisted of 330 officers from the Army and its sister services, along with 47 international officers representing 45 countries and one civilian from a U.S. government agency. Air Force Lt. Gen. James Kowalski, deputy commander of U.S. Strategic Command, Offutt Air Force Base, Neb., was the guest speaker. In addition to the class awards presented to students during the ceremony, Dr. Phillip G. Pattee and Lt. Col. Christopher P. Johnson were recognized as the Command and General Staff College Educators of the Year. 🏆

Class 2014-02 Awards

General George C. Marshall Award (Distinguished U.S. Graduate)* – Air Force Maj. Brian M. Flusche

General Dwight D. Eisenhower Award (Distinguished International Graduate)* – Maj. Kane David Wright of Australia

General George S. Patton Jr. Master Tactician Award* – Maj. Kurt Knoedler

Major General James M. Wright Master Logistician Award* – Maj. Andrew Moore

Birrer-Brookes Award for Outstanding Master of Military Arts and Science Thesis* – Marine Corps Maj. James Nicholson

General Douglas MacArthur Military Leadership Writing Award – Maj. Kane David Wright of Australia

Major General Hans Schlup Award* – Maj. Kane David Wright of Australia

General John J. Pershing Award (Top Grad in Distance Learning Classes) – CGSOC-DL class 2013-2 – Maj. Christopher J. Shepherd; CGSOC-DL class 2013-3 – Maj. George Binger; CGSOC-DL class 2013-4 – Maj. Ryan G. Tate

Excellence in Joint Command, Control, Communications, Computers and Intelligence Writing Award – Air Force Maj. Jeremy Bergin

Homeland Security Studies Award* – Maj. Scott A. Jensen

Iron Major Award – Maj. Joseph E. Nickel and U.S. Air Force Maj. Gina Peterson

Lieutenant Colonel Boyd "Mac" Harris Leadership Award* – Air Force Maj. Nicholas Ihde

Arter-Darby Military History Writing Award – Chaplain (Maj.) Philip A. Kramer

Arter-Doniphan Award – Maj. Kane David Wright of Australia

Excellence in Joint Service Warfare Award – Air Force Maj. Jeremy Bergin

Father Donald Smythe Military History Award – Air Force Maj. Brian Flusche

Brigadier General Benjamin H. Grierson Award for Excellence in Strategic Studies – Air Force Maj. Brian M. Flusche

*** Indicates awards sponsored by the CGSC Foundation**

Former Indonesian President visits CGSC

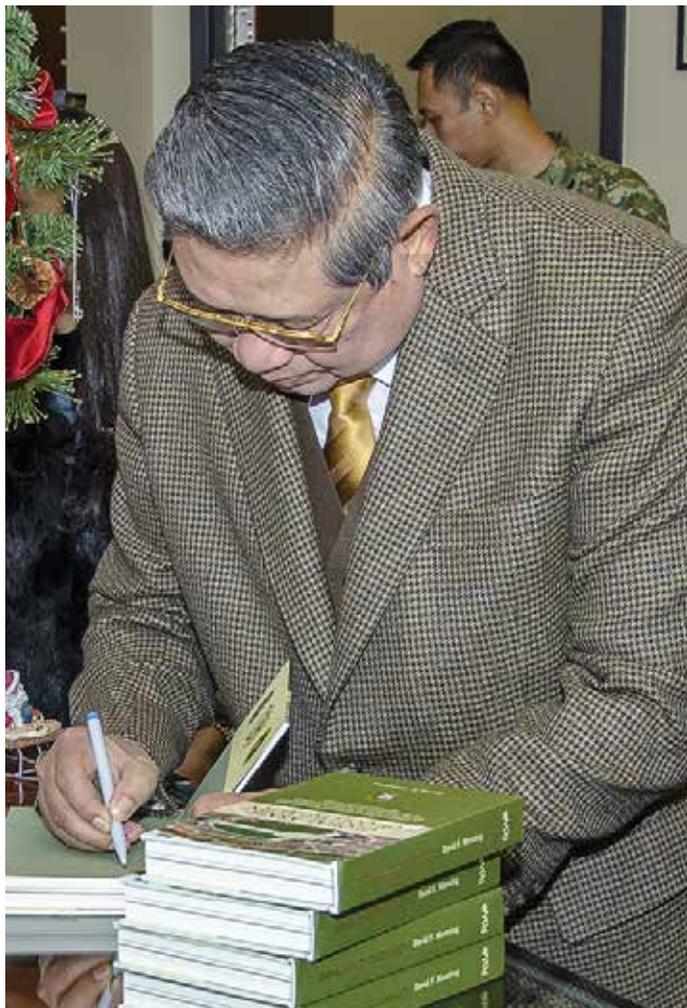
by Mark H. Wiggins, Managing Editor

SUSILO BAMBANG YUDHOYONO, PRESIDENT OF INDONESIA FROM 2004–2014, a 1991 graduate of the U.S. Army Command and General Staff College and a member of Fort Leavenworth's International Hall of Fame, visited Fort Leavenworth, Dec. 18, 2014. The former president and his family were visiting his son, Maj. Agus Harimurti Yudhoyono, who is a member of CGSC Class of 2015.

Jim Fain, director of CGSC's International Military Student Division, led the former president and his family on a tour of the post and the Lewis and Clark Center. He also visited his son's classroom and spoke with the small group members for a few minutes, waxing a bit nostalgic about his own CGSC experience.

Part of his tour also included a visit to the CGSC Foundation office and gift shop where he met with Foundation CEO Doug Tystad, trustee Gabrielle Reilly and Ann Soby, the Foundation director of operations. While in the Foundation office, Yudhoyono signed copies of a book about the international program.

To date, nearly 8,000 officers representing more than 160 countries have attended CGSC. President Yudhoyono's career path is testament to the track record of CGSC's international officer alumni wherein more than 40 percent become general officers, heads of government or heads of state. 🇮🇩



PHOTOS COURTESY CGSC PUBLIC AFFAIRS

Former Indonesian Pres. Susilo Bambang Yudhoyono autographs copies of a book about the international military student program at CGSC during his stop at the Foundation's offices as part of his visit to the College Dec. 18, 2014.



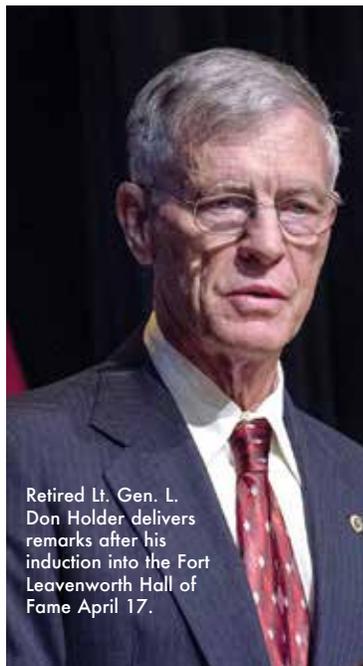
Former Indonesian Pres. Susilo Bambang Yudhoyono visits his son's small group classroom during his visit to the College Dec. 18. Maj. Agus Harimurti Yudhoyono is a member of the Class of 2015.



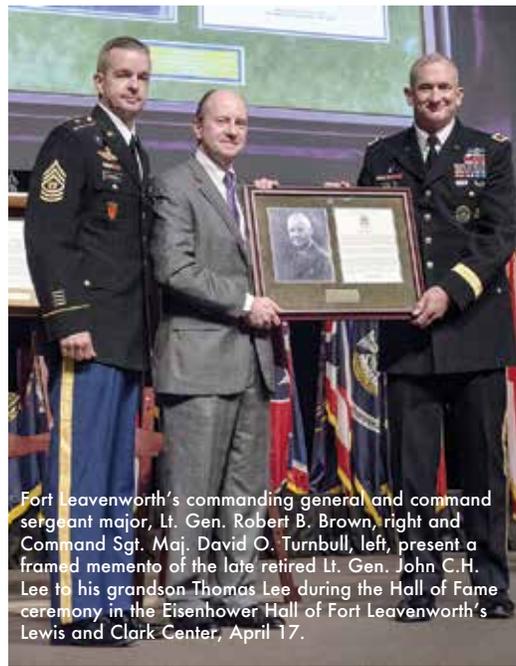
Former Indonesian Pres. Susilo Bambang Yudhoyono and his wife take a photo with Foundation trustee Gabrielle Reilly, left, during his stop at the Foundation office and gift shop Dec. 18.

Generals Holder, Lee inducted in Hall of Fame

by Jennifer Walleman,
Fort Leavenworth Lamp



Retired Lt. Gen. L. Don Holder delivers remarks after his induction into the Fort Leavenworth Hall of Fame April 17.



Fort Leavenworth's commanding general and command sergeant major, Lt. Gen. Robert B. Brown, right and Command Sgt. Maj. David O. Turnbull, left, present a framed memento of the late retired Lt. Gen. John C.H. Lee to his grandson Thomas Lee during the Hall of Fame ceremony in the Eisenhower Hall of Fort Leavenworth's Lewis and Clark Center, April 17.

PHOTOS COURTESY CGSC PUBLIC AFFAIRS

AN ARMY ENGINEER AND AN ARMOR OFFICER joined 106 honored service members inducted into the Fort Leavenworth Hall of Fame during a ceremony April 17 at the Lewis and Clark Center.

Retired Lieutenant Generals John Clifford Hodges Lee and L. Don Holder were both familiar with Fort Leavenworth. Lee served at Fort Leavenworth from 1911 to 1913 with Company M, 3rd Engineers and Holder served several tours as a student in CGSC and SAMS and ultimately as commanding general.

Lt. Gen. Robert Brown, commanding general of the Combined Arms Center and Fort Leavenworth, helped reveal the Hall of Fame shadowboxes of the two inductees.

Thomas Lee, grandson of the late lieutenant general, represented the Lee family at the ceremony. He used information and photos during his presentation on his grandfather that he compiled while assembling a book he's developing about him.

John C.H. Lee graduated from the U.S. Military Academy at West Point, N.Y., in 1909 and commissioned into the Corps of Engineers, posting to the 3rd Engineers serving at Fort Leavenworth. During WWI, Lee served as G-2 for the 82nd Division and G-3 for the 89th Division. In 1942, he was hand-picked by Army Chief of Staff Gen. George C. Marshall to establish the European Theater Services of Supply, serving as deputy theater commander from January 1943 to September 1944. He then served as commanding general, Mediterranean Theater of Operations from January 1946 to September 1947 before retiring after nearly 39 years in uniform. He died in 1958.

At the time, the U.S. Armed Forces were still strictly segregated. Black soldiers were mostly limited to service specialties. Thomas Lee said that the boldest statement he would make was that the U.S. Armed Forces would not look like they do today without the dogged efforts of John Lee to desegregate combat units.

"He lobbied for this for over two years. Circumstance forced his peers and superiors to give in," Thomas Lee said.

The other inductee, Holder graduated from Texas A&M University with a degree in history in 1966, was commissioned into the Armor branch and assigned to 2nd Armored Cavalry Regiment in Germany. He deployed to Vietnam and commanded the 1st Infantry Division cavalry troop. After earning a master's degree in history at Harvard, he taught at West Point and graduated from CGSC in 1977. Holder deployed the 2nd ACR to Saudi Arabia for Operations Desert Shield and Desert Storm. After a tour as deputy chief of staff (support) for NATO's Central Army Group, Allied Forces Europe, he commanded the 3rd Infantry Division (Mechanized).

Holder had a few stints at Fort Leavenworth—as a student of the Command and General Staff College from 1976 to 1977, as a doctrine author at CGSC from 1980 to 1982 and as a student at the School of Advanced Military Studies from 1984 to 1985. He was the third director of SAMS from 1987 to 1989 during which time he added U.S. Air Force and international officers as students and created a separate fellows' curriculum. He was the commanding general of the Combined Arms Center and Fort Leavenworth from 1995 to 1997, after which he retired from active duty. After retirement, Holder continues to support Fort Leavenworth.

"Leavenworth is special," Holder said. "If you are a student, you don't feel that way about Leavenworth yet. Close to graduation, when I was in your seat, I was looking forward to my next assignment... My feelings changed over the years, yours probably will too. Leavenworth equips you to do things that you don't even recognize today. I found that to be the case when I was a staff officer at my next assignment." 🪖

(Editor's Note: This article is edited from the original published in the Fort Leavenworth Lamp April 23, 2015.)

German Army chief enters International Hall of Fame

by Jennifer Walleman, Fort Leavenworth Lamp

LT. GEN. BRUNO KASDORF, CHIEF OF STAFF OF THE GERMAN ARMY, was inducted into the U.S. Army Command and General Staff College's International Hall of Fame in a ceremony Feb. 27.

The International Hall of Fame was established in 1973 with a purpose of providing a prestigious and visible means of recognition for international officer graduates who have attained the highest positions of importance in their respective countries. With Kasdorf's induction, there are now 257 graduates from 70 different countries represented in the IHOF.

Lt. Gen. Robert Brown, CGSC commandant and commander of the Combined Arms Center and Fort Leavenworth, spoke to the audience and introduced Kasdorf, a 1990 graduate of the Command and General Staff Officer Course.

"One hundred seventy-six officers from Germany have attended CGSC since 1956," Brown said. "Fifty-eight of these graduates became general officers. Of 176, he is the sixth German officer to be inducted into the International Hall of Fame, so that is quite an elite group."

Kasdorf received an eagle statuette designating him as an honorary life constituent of the CGSC Foundation and a certificate signifying his status as an inductee into the IHOF.

According to his biography, Kasdorf joined the Bundeswehr in 1973 as an armored infantry officer. Some of his achievements include serving as the commander of the 14th Armored Infantry Division in Neubrandenburg, as the deputy commander at Army Forces Command in Coblenz and as

vice chief of staff of the German Army. He has served as the chief of staff of the German Army since Sept. 11, 2012.

Kasdorf holds a degree in business administration from the Bundeswehr University, Hamburg. He attended the general staff training at the Bundeswehr Command and Staff College in Hamburg from 1985 to 1987, CGSC from 1989 to 1990 and the U.S. Army War College in Carlisle, Pa., from 1999 to 2000.

In his remarks, Kasdorf thanked his sponsors, who were in attendance, and said that the time spent as CGSC was valuable to him professionally and personally. He shared that he and his classmates experienced some unique experiences, including watching on television as the Berlin Wall came tumbling down.

"I never met a U.S. citizen with a skeptical attitude towards German reunification, much in contrast to some of my European comrades," Kasdorf said. "That experience again confirmed my conviction that Germany owes you a lot, that we Germans owe the Americans a lot...You provided a lot of support regarding the deployments of our army following reunification. Our soldiers have become part of operations worldwide along with you and based on great support of our American friends, like in Afghanistan. The cooperation and relationship there is and was outstanding and also the result of our long-lasting endeavor back in Europe. Like freedom, which never is for free, friendship needs to be maintained and fostered."

Kasdorf offered advice to help current students in their careers about how to think and prepare themselves



Lt. Gen. Bruno Kasdorf, chief of staff of the German Army, receives an eagle statuette designating him as an honorary life constituent of the CGSC Foundation from Foundation Chairman Emeritus Lt. Gen. (Ret.) Robert Arter during the International Hall of Fame ceremony Feb. 27 in Eisenhower Hall of the Lewis and Clark Center on Fort Leavenworth.

PHOTO COURTESY CGSC PUBLIC AFFAIRS

when allies have to face new or not yet identified threats or challenges. He concluded his remarks by crediting Fort Leavenworth for fostering the needed growth and education of leaders.

"(CGSC) offered me a unique potential for significant professional and personal growth over and above the professional aspects," Kasdorf said at the conclusion of his speech. "It is the personal aspect of my studies here in the United States that I cherish very much. The bonds I was able to establish here have been very important to me. They have become part of my life, not only in my capacity as chief of the German Army. May numerous future generations have the opportunity to enjoy the extraordinary intellectual challenge and rewarding personal privilege of sharing studies with other future leaders here at Fort Leavenworth." 🐦

(Editor's Note: This article is edited from the original published in the Fort Leavenworth Lamp March 5, 2015)



PHOTOS BY MARK H. WIGGINS

Lt. Gen. (Ret.) Daniel P. Bolger, former commander of the 1st Cavalry Division and the NATO Training Mission-Afghanistan and author of *Why We Lost: A General's Inside Account of the Iraq and Afghanistan Wars*, makes a lively presentation to ethics symposium attendees April 21 in the Marshall Auditorium of the Lewis and Clark Center.

HIGHLIGHTS FROM THE 2015 FORT LEAVENWORTH ETHICS SYMPOSIUM

The Professional Ethic and the State

by Mark H. Wiggins, Managing Editor

THE 2015 FORT LEAVENWORTH ETHICS SYMPOSIUM co-hosted by the U.S. Army Command and General Staff College and the CGSC Foundation was conducted April 20-23. Themed “The Professional Ethic and the State” more than 140 participants gathered to continue the dialogue about ethics in the military and specifically the Army’s Professional Ethic. Many participants and organizers who have been involved in this annual symposium since its inception in 2009 remarked that this was one of the best.

On April 20, the symposium began with welcoming remarks from CGSC Deputy Commandant Brig. Gen. (Promotable) Chris Hughes. Dr. Daniel M. Bell, Jr., the General Hugh Shelton Distinguished Visiting Professor in Ethics, provided opening remarks. After the welcome and remarks the CGSC Foundation hosted a reception in the atrium of the Lewis and Clark Center on Fort Leavenworth.

On April 21, the second day of the symposium, retired Gen. Carter F. Ham, former Commander, U.S. Africa Command, addressed the attendees along with the current CGSC class in the Eisenhower Auditorium of the Lewis and Clark Center. Ham spoke about a myriad of ethical issues in his experience, including his time on special projects such as the report on the 2009 shootings at Fort Hood, Texas.

Attendees were also treated to an afternoon presentation by Lt. Gen. (Ret.) Daniel P. Bolger, former commander of the 1st Cavalry Division and the NATO Training Mission-

Afghanistan and author of *Why We Lost: A General's Inside Account of the Iraq and Afghanistan Wars*. Bolger’s comments about leadership failures and accountability generated very lively discussion and questions from the audience.

Day 2 ended with a presentation and special working groups with representatives from the Center for the Army Profession and Ethic (CAPE).

A highlight of the third day was a panel discussion featuring doctors Richard Kohn, Martin Cook, Don Snider and Don Connelly. In their panel discussion titled “Representing the Profession,” key points discussed were the legalities and moralities associated with a senior military officer’s decision to resign in protest over an issue. In the afternoon, breakout sessions began with eleven presenters discussing their submitted papers with their audiences.

In the evening of Day 3, the CGSC Foundation hosted a dinner with special guest speaker Dr. Martin Cook from the Naval War College.

Breakout sessions continued on April 23 with thirteen presenters discussing their papers with their audiences. The day and the symposium concluded with final comments from the Ethics Chair, Dr. Bell, CGSC Deputy Commandant Brig. Gen. (Promotable) Chris Hughes and Chaplain (Maj.-Promotable) Sean Wead, the coordinator of the symposium from CGSC’s Department of Command and Leadership.

A special effort was made during this year’s symposium



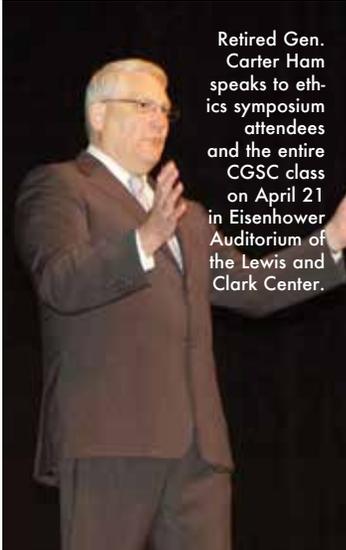
Maj. Mitchell Payne presents his MMAS thesis entitled "The Army Ethic" during breakout sessions on April 22.



Maj. Jennifer Venghaus presents her MMAS thesis during a breakout session of the 2015 Ethics Symposium April 23.



Chaplain (Major) Seth George presents his paper "Moral Injury and the Problem of Facing Religious Authority" during breakout sessions April 22.



Retired Gen. Carter Ham speaks to ethics symposium attendees and the entire CGSC class on April 21 in Eisenhower Auditorium of the Lewis and Clark Center.



British Reverend Dr. PJ McCormack presents his paper entitled "Grounding British Army Values Upon an Ethical Good" during breakout sessions April 23.



Lt. Gen. (Ret.) John Miller, CGSC Foundation Chairman, left, converses with Dr. Dan Bell, the Gen. Hugh Shelton Chair in Ethics, after the April 22 dinner at the Frontier Conference Center.

with two CGSC students presenting, then defending their Masters of Military Arts and Sciences (MMAS) thesis papers.

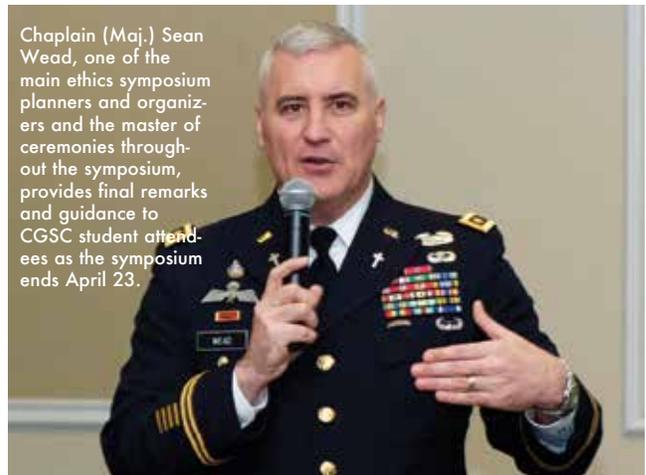
Maj. Mitchell Payne successfully defended his paper entitled "The Army Ethic" in which he examined the Army Ethic as developed by CAPE using survey research and analysis and concluding with recommendations for improvements based on his findings.

Maj. Jennifer Venghaus successfully defended her MMAS thesis entitled "Striking the Balance Between Discipline and Justice: The Commander's Role in the Military Justice System and its Impact on the Military Profession." Maj. Venghaus, an Army lawyer, examined the proposed legislation that would remove commanders from the military justice process especially when dealing with cases of sexual assault and senior leader misconduct. She argues that to retain the elements of a system of discipline, commanders must remain involved in the process. Further she posits that maintaining this balance is critical to retaining the trust of American people that is necessary for American society to continue recognizing the military as a profession.

Visit the Ethics Symposium web page for a complete list of the papers presented during the symposium and the Ethics Blog to learn a bit more about the symposium and some of the attendees' feedback at www.cgscfoundation.org/events/ethics-symposium.



CGSC Foundation CEO Doug Tystad presents Dr. Martin Cook with a gift for his presentation during the dinner April 22 at the Frontier Conference Center. Dr. Cook spoke about "The Dangers of Integrity and Character."



Chaplain (Maj.) Sean Wead, one of the main ethics symposium planners and organizers and the master of ceremonies throughout the symposium, provides final remarks and guidance to CGSC student attendees as the symposium ends April 23.



CGSC Foundation, Inc.

Guide to Annual Programs

The Command and General Staff College Foundation, Inc., is a 501(c)(3) non-profit educational foundation dedicated to supporting the education of military leaders of character and competence for service to our nation.

The CGSC Foundation, Inc. supports the U.S. Army Command and General Staff College in three general areas:

- **Scholarship** – enhancing the academic experience
- **Outreach** – connecting Americans with the College and their military
- **Soldier & Family Support** – enriching the lives of our military families

The Foundation sponsors activities in each of these areas with programs and events conducted throughout the

Scholarship – enhancing the academic experience

The **Simons Center for Interagency Cooperation** is committed to the development of interagency leaders and an interagency body of knowledge that facilitates broader and more effective cooperation and policy implementation. Initially funded by a grant from the Perot Foundation, the Simons Center supports and encourages scholarship at CGSC by providing opportunities for faculty and student research and publication. Publication support includes the *InterAgency Journal*, and the *InterAgency Paper, Essay, and Study* series. Simons Center publications are used throughout the whole-of-government to inform more effective interagency cooperation.

The annual **Fort Leavenworth Ethics Symposium** is co-sponsored by the College and the Foundation. We just completed the 2015 Ethics Symposium, “The Professional Ethic and the State,” and are extremely proud of this program’s success since its inception in 2009. (See article on pag 14.) This program is consid-



The Foundation provides the **General Hugh Shelton Distinguished Visiting Professor of Ethics** through an endowment from the Perot Foundation. Our current professor, Dr. Daniel M. Bell, Jr., is a sitting professor at Southern Lutheran Theological Seminary. Dr. Bell supports the CGSC Department of Command and Leadership in the development and instruction of the ethics curriculum; assists with planning and conduct of the annual ethics symposium; sits on the Master of Military Art and Science thesis committees; instructs and coaches CGSC faculty; 666and teaches selected courses on military ethics. In addition, the professor is expected to research and publish on military ethic issues of importance.

The **General Colin Powell Distinguished Lecture Series**, presented annually during the school year, is funded through an endowment from TriWest Healthcare Alliance and features an annual distinguished speaker on national or international security issues. In addition to speaking to the CGSC class, the speaker also participates in small group discussions with students and faculty throughout the visit. General Colin Powell, former Secretary of State and Chairman of



Colin L. Powell
LECTURE SERIES
U.S. Army Command and General Staff College
Fort Leavenworth, Kansas



The **DACOR Distinguished Visiting Professor of Diplomacy** is co-sponsored by the Simons Center and the Diplomatic and Consular Officer-Retired (DACOR) organization in Washington, D.C. This program provides a recently retired U.S. Foreign Service Officer (normally a retired Ambassador) to support instruction during elective periods twice a year. The ambassador conducts faculty development courses, special presentations on an area of specialty and extra-curricular presentations as required.

The Foundation supports the **General of the Armies John J. Pershing Great War Centennial Lecture Series**. The CGSC Department of Military History is conducting a 5-year program of extracurricular lectures to commemorate the 100-year anniversary of World War I. Lectures focus on

The General of the Armies
John J. Pershing
Great War Centennial Series



The Foundation also provides grants for faculty and student **Academic Research and Scholarly Outreach** by providing support for research and participation in scholarly conferences that government funds cannot support.



The Foundation provides **Awards for Academic Excellence** by sponsoring approximately 60 percent of the CGSC student and faculty awards recognizing academic excellence. – See the most recent awards on page 10.

Last, in the area of scholarship, the Foundation provides representational funds through its **College Mission Support Program**. These funds provide support where there is no government funding for programs such as the Eagle-Owl British/American exercise at CGSC and the UK; the Australian exercise exchange program; select events for the Commandant as well as other events.

Outreach – connecting Americans with the College and their military



The **National Security Roundtable** series has educated and informed more than 175 business and community leaders from around the nation by offering them an opportunity to interact with the future leaders of our military in an academic setting. During the roundtable events, business leaders are paired with our military officer students to learn collaboratively about contemporary national security issues. With testimonials such as “This program is a must for any freedom loving American,” and “I sure sleep better at night after spending time with these warriors”— we know the program is making a difference.

The Foundation established the **Distinguished Leadership Award** (DLA) in 2008 as a national-level award to recognize and honor citizens, military and civilian, who distinguish themselves through outstanding achievement and leadership. The most recent recipient is Mr. Kenneth Fisher, Chairman/CEO of the Fisher House Foundation. Other recipients include: Gen. Colin Powell, Gen. Gordon Sullivan, Ross Perot, Gen. Hugh Shelton and Gen. David Petraeus.



The **International Officer Gala** is conducted in conjunction with the Kansas City Chapter of People to People, the Leavenworth Lansing Area Chamber of Commerce Operation International, and the CGSC International Military Student Division. The event recognizes each class of International Military Student Officers and welcomes them to the greater Kansas City metropolitan area. The 2015 event, “A Celebration of International Friendship,” will be held on August 21 at the Kaufmann Center for the Performing Arts.



The award winning **CGSC Foundation News magazine** is a semi-annual publication that supports the outreach mission with distribution to over 7,000 recipients worldwide. The magazine informs alumni as well as the civilian community about the Foundation and the College.

Soldier & Family Support – enriching the lives of our military families



The Foundation supports the **Comprehensive Soldier Fitness program** and the **Master Resiliency Training Course** for military spouses. CGSC conducts these elective courses for students and their spouses. The Foundation provides materials and non-military instruction for the program. In addition, the Foundation provides materials and activity items in support of the **Ike Skelton Combined Arms Research Library youth reading programs** conducted annually.

The Foundation also hosts the **Covey “7 Habits of Successful Military Families” program**. These semi-annual workshops provide a much needed framework for applying universal, self-evident principles that enable family members to better communicate their problems and resolve them successfully.



Sept. 17-18, 2015, the Foundation will sponsor a **Women's Conference** to inspire, educate and motivate women associated with the military. The conference will feature a noted speaker – Mary Lucas, author of *Lunchmeat & Life Lessons*.

U.S. Army Pacific commander visits Fort Leavenworth

PHOTOFLASH



PHOTO COURTESY CGSC PUBLIC AFFAIRS

Gen. Vincent K. Brooks, commanding general of U.S. Army Pacific, addresses students of the School of Advanced Military Studies (SAMS) on April 24, 2015, in the Felt Exercise Room, Fort Leavenworth, Kan. During his visit to Fort Leavenworth, Brooks also addressed the CGSC class and met with the ROCKS group.

PHOTOFLASH



PHOTOS BY MARK WIGGINS

Foundation's first General Counsel elected to "Emeritus" status

Members of the Foundation Board of Trustees voted unanimously to elect Col. (Ret.) Willard Snyder to Trustee Emeritus in the March 2015 board meeting. Snyder was the Foundation's first general counsel and was recognized for his 10 years of service – from 2005-2015 – in the position. At the meeting Lt. Gen. (Ret.) John Miller (left), Foundation chairman, and Mike Hockley, Foundation president, presented him with the gift of a Foundation chair.

CGSS/SAMS alum takes KU National Security Programs position

by Mark H. Wiggins, Managing Editor

RETIRED COLONEL STEVE LEONARD, alumnus of the U.S. Army Command and General Staff School

class of 2000 and School of Advanced Military Studies (SAMS) class of 2001, recently joined the University of Kansas School of Business as the director of National Security Programs and Engagement.

Leonard retired in December 2014 after 27 years as a logistics officer and a strategist. Like others before him, he served in a variety of command and staff positions throughout his career. Commissioned in 1988 from the ROTC program at the University of Idaho, Leonard finished his career at Fort Leavenworth as the director of the commander's planning group. In between he served two tours in Iraq with the 101st Airborne Division, another with the U.S. Embassy-Iraq, led the writing team for the Army's capstone operations manual – Field Manual 3-0 (now ADP/ADRP 3-0), wrote the doctrine for stability operations, got a master's degree in systems management from Murray State University and otherwise stayed pretty busy, to say the least, with the life of a Soldier.

Leonard is also a prolific writer and publishes a popular blog on leadership and mentoring – The Pendulum. When asked the significance of his Fort Leavenworth CGSC/SAMS experience on his career, Leonard is very specific.

“Professionally, CGSC and SAMS represented the formative educational experiences of my career. I built and maintained friendships that have endured the years, found mentors who provided me with the guidance and direction necessary to succeed in our profession, and mastered my craft,” Leonard said.

“Those experiences served me well for the rest of my career, and the knowledge gained through education proved vital again and again. For everyone who ever heard the promise that CGSC would be the ‘best year of your life,’ it was true for me. When combined with SAMS, those were the best two years of my life.” 🍷



RD Johnson –An Update

by Mark H. Wiggins, Managing Editor

IN THE “WHERE ARE THEY NOW? – Former Students” section of the Fall 2014 magazine edition, we highlighted retired Lt. Col. Ralph Douglas “RD” Johnson,

a former CGSC student and instructor, who owns/operates the High Noon Saloon & Brewery in downtown Leavenworth, Kan. RD, as everyone knows him, has retired yet again. He sent out an email in late April to customers and friends to announce his second retirement.

“After 20 years of restaurant and brewery operations (and 20 years of Army service prior to that), RD & Anna will

retire,” RD said in the email. “We are pleased to announce, in its place, the new restaurant coming this summer will be Grinders-High Noon.”

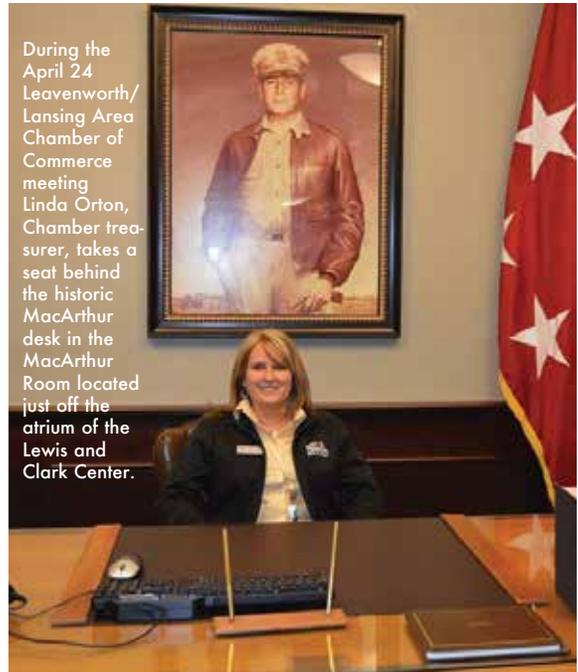
Residents of the KC metro area are familiar with the Grinders brand with a location in the Crossroads Arts District of Kansas City and another in Lenexa, Kan. According to RD, Jeffrey “Stretch” Rumaner, owner of Grinders, will renovate the Leavenworth location and reopen in Summer 2015.

The High Noon was a fixture to many at Fort Leavenworth and the city of Leavenworth and a great supporter of the military. We wish RD and Anna well, while looking forward to what Grinders-High Noon has in store. 🍷



PHOTOS BY SINDY DOMINICK, LVN/LANSING CHAMBER OF COMMERCE

Foundation Trustee John Robinson and wife Kyle (front right), listen to remarks during the Military and Business Social in the atrium of the Lewis and Clark Center May 6. Behind Robinson is Kirby Brown, deputy to commanding general of Fort Leavenworth. At left, in back (green shirt) is RD Johnson, former owner of the High Noon Saloon & Brewery; right of Johnson (red t-shirt) is Jeffrey "Stretch" Rumaner, new owner of Grinders-High Noon, which will open in summer 2015.



During the April 24 Leavenworth/Lansing Area Chamber of Commerce meeting Linda Orton, Chamber treasurer, takes a seat behind the historic MacArthur desk in the MacArthur Room located just off the atrium of the Lewis and Clark Center.

Foundation hosts Chamber events

by Mark H. Wiggins, Managing Editor

AS PART OF ITS OUTREACH EFFORTS In the local community on behalf of the College, the CGSC Foundation actively participates as a member of the Leavenworth/Lansing Area Chamber of Commerce. Recently the Foundation hosted the monthly meeting of the Leavenworth/Lansing Area Chamber of Commerce Board of Directors Friday, April 24, as part of the CGSC Foundation outreach program and was also a host of the Military and Business Social on May 6.

During the April 24 board meeting, Foundation CEO Doug Tystad led the board members on a tour of the Lewis and Clark Center after which Lt. Col. Chris Johnson, an instructor in CGSC's Department of Military History, provided a demonstration of the Center's classroom capabilities. Col. (Ret.) Jeff LaMoe, the College chief of staff, provided the group with a detailed overview of the College and how the Army educates its leaders. After the tour and briefings, the board members conducted their meeting in one of the classrooms. Tystad then took the members on an additional tour of the CGSC International Hall of Fame (IHOF) gallery where the photos of international officer graduates of CGSC

who have been inducted into the IHOF are displayed.

Special thanks goes to the Fairfield Inn and Suites for facilitating transportation for the board members that did not have visitor passes or access cards to Fort Leavenworth.

On May 6, the Foundation, in partnership with Northrop Grumman, hosted the Chamber's Military and Business Social in the atrium of the Lewis and Clark Center. The military and business social is an initiative led by the chamber's Military Affairs Committee and is a quarterly event intended to increase communication and interaction between our civic leaders, business owners and military leadership. Nearly 100 were in attendance at the social.

Tystad, who is also chair of the Military Affairs Committee, provided the group with brief welcome remarks as the networking event began. A highlight of the evening was news about the sale of the High Noon Saloon & Brewery in downtown Leavenworth and its rebranding to Grinder's High Noon opening sometime this summer. The High Noon's former owner RD Johnson and the new owner, Jeffrey "Stretch" Rumaner, were both in attendance. (See related story on page 19.) 🐾



PHOTOFLASH

PHOTO COURTESY CGSC PUBLIC AFFAIRS

Attaché officers visit Fort Leavenworth

Fort Leavenworth hosted 80 members of the Washington Corps of Foreign Military Attachés May 1, as part of the Army’s Security Cooperation Plan. The visit highlighted the mission of the Combined Arms Center and focused on leader development and education within both the Command and General Staff Officers Course and the School for Advanced Military Studies (SAMS). Foreign Military Attaché orientation trips are organized by the Army G2 and are meant to showcase U.S. Army personnel, organizations, installations and capabilities to influence attaché reporting, reassure allies, deter potential adversaries and gain reciprocal access for U.S. attachés and spouses stationed abroad.

DJIMO faculty team competes in IRC’s WorldQuest

Each year, more than 200 professionals and university students **flex their mental muscles** at the International Relations Council global trivia night, dubbed “WorldQuest.” On April 15, the Command and General Staff College sponsored a team in this very academically rigorous competition conducted on the campus of University of Missouri–Kansas City. The CGSC team of eight faculty members demonstrated their global expertise in geography, foreign affairs, global history, world languages and more, taking third place in the overall competition and claiming a third of the door prizes during the night.

Team members from CGSC’s Department of Joint, Interagency and Multinational Operations –from left: Mr. Mike Burke, Lt. Col. Glenn Mosher, Mr. Al Lowe, Lt. Col. Joe Donalbain, Mr. Mark Wilcox, Mr. Jim Cricks, Dr. Geoff Babb, and Lt. Col. Troy Eggums.

The CGSC Foundation provides membership in the Kansas City IRC and allows faculty, staff, and students to participate in IRC activities throughout the year as part of its support to the College.



PHOTOFLASH

Outreach at its finest – NSRT programs

by Mark H. Wiggins, Managing Editor



NSRT participants listen as Amb. Steven Young and DJIMO instructors present information on Russia-China-U.S. relationships in the April 2015 program.



PHOTOS BY MARK H. WIGGINS

Mayor Peggy Dunn, Leawood, Kan., receives her certificate of completion of the NSRT program in April 2015 from Dr. Wendall King, CGSC dean of academics (left) and CGSC Foundation Chairman Lt. Gen. (Ret.) John Miller.



Civilian attendees, student escorts and DJIMO faculty gathered for the traditional group photo in the December 2014 NSRT program.

SINCE THE FALL 2014 EDITION of the *Foundation News*, CGSC's Department of Joint, Interagency and Multinational Operations (DJIMO), directed by Col. Greg Penfield, has led two National Security Roundtable events with support from the CGSC Foundation. The first, conducted Dec. 2-3, 2014, focused on "Violent Extremism." The second roundtable conducted April 1-2, was focused on "Russia-China-U.S. Relationships."

In December, 14 civilian leaders attended and in April the College and Foundation played host to another 17. As with all the NSRT events, the focus was not only on the subject matter being presented by the capable DJIMO faculty, but also on the education of these visitors on how the Army and specifically, CGSC, educates leaders for the nation. During these events, the civilian leaders are paired with CGSC students, typically majors, who sit beside them during the presentations and take them back to their normal classrooms during scheduled instruction periods to let them see first hand the educational process of the College.

"What an incredible event!" said one attendee of the April NSRT. "I can't believe how much I learned in such a short time. My student escort was wonderful and gave me an insight into the life and education of the CGSC students. I had

never been to Fort Leavenworth before and now I have a rich appreciation for the important role of CGSC to our nation's defense. Thank you for selecting me for the program. It was an honor."

A highlight of the April NSRT program was the participation of retired Ambassador Steven Young, a career foreign service officer with extensive experience in both Russia and China. Also, Dr. Mahir J. Ibrahimov, a former officer in the Soviet army who now leads the Language, Regional Expertise and Culture Management (LRECMO) programs at CGSC, was instrumental to the group's understanding of the nuances of the countries discussed in the presentations.

In the December program, in a panel discussion led by DJIMO instructors Gary Hobin, John Cary and Jeff Vordermark, attendees were exposed to bare facts about the facets of violent extremism, how groups such as ISIS were formed and just what exactly is meant when so-called experts talk about the "Caliphate." The follow-on panel discussed domestic responses to terrorist acts and included representatives from a local Kansas police department and the U.S. Department of Justice.

The next NSRT program is scheduled for fall 2015. Contact the Foundation for details. 🐾

December NSRT Participants:

Fred Baehner, President & Publisher, InterMark3, Inc. – IBNewsmag

Ward Cook, Associate, Cozad Company LLC

James Cornelius, President-Institutional Bank & Investor Services,
UMB Financial Corporation

Lt. Gen. (Ret.) Michael Dodson, President, Bechtel Equipment Company

Bill Geiger, Owner, Geiger Ready Mix

Terry Handley, President & COO, Casey's General Stores, Inc.

Anne Harris, Senior Environmental Advisor, Black & Veatch

John Mattox, Associate, Shook, Hardy and Bacon

Scott Miller, City Manager, Leavenworth, Kansas

Dr. Matt Naylor, President & CEO, National World War I Museum

Dr. Mariya Omelicheva, Dir. Center for Russian, East European &
Eurasian Studies, University of Kansas

Jim Tiller, Director of Security Consulting Americas, HP

Honorable Sharon Valasek, Honorary Consul of the Czech Republic

Laura Willoughby, President, Venture Boost

April NSRT Participants:

Austin Braithwait, Sr. Vice President, UMB Financial Corporation

Kurt Brenkus, Founder & CEO, Aver Informatics, Inc.

Dr. Blake Brown, Director, Agricultural Leadership Development
Program, NC State University

Michael Collins, President & CEO, Port Authority of Kansas City,
Missouri

Dr. William Collins, Assistant Dir., Agricultural Leadership Development
Program, NC State University

Keith Cooper, Senior Vice President, Cubic Corporation

Mayor Peggy Dunn, City of Leawood, Kansas

Col. (Ret.) Marc Hutson, National Director of Integrated Project
Services, JE Dunn Construction

Paul Kramer, Assistant City Manager, City of Leavenworth, Kansas

Anna Lambertson, Executive Director, International Relations Council

Steven Leigh, Founder & Managing Partner, Martin, Leigh, Laws &
Fritzlen, P.C.

Lauren Palmer, City Administrator, City of Parkville, Missouri

Tim Raines, Sr Vice President MIS Information Security, UMB Bank

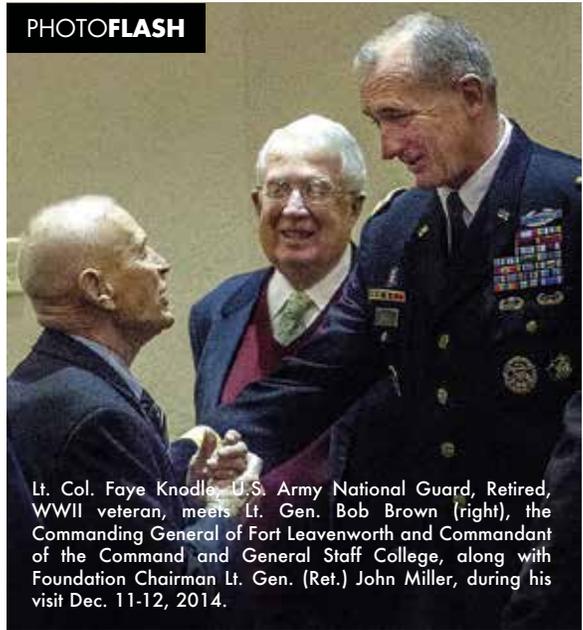
Dr. Nicole Shea, Executive Director, Eisenhower Leadership Center

Jacob Sloan, Vice President, Enterprise Services, Aon National Flood
Services

C. Dana Waterman III, Managing Partner, Lane & Waterman LLP

Maj. Gen. (Ret.) Bob Williams, Vice President, Global Training
Solutions Division, Raytheon

PHOTOFLASH



Lt. Col. Faye Knodle, U.S. Army National Guard, Retired, WWII veteran, meets Lt. Gen. Bob Brown (right), the Commanding General of Fort Leavenworth and Commandant of the Command and General Staff College, along with Foundation Chairman Lt. Gen. (Ret.) John Miller, during his visit Dec. 11-12, 2014.



An undated photo of then Lt. Knodle right after World War II.



Then Sgt. 1st Class Knodle just prior to deploying to combat in World War II.

Foundation hosts World War II veteran's visit to CGSC

The CGSC Foundation was privileged to host 93-year-old retired Lt. Col. Faye Knodle to Fort Leavenworth and the Command and General Staff College for a two-day visit Dec. 11-12, 2014.

Knodle is a World War II veteran of the 67th Armored Infantry Battalion. He crossed Omaha Beach on D+4 on June 10, 1944 as a platoon sergeant. During the war, Knodle was given a battlefield commission by General George Patton.

For the full story and photos visit the Foundation website at www.cgscfoundation.org/foundation-hosts-world-war-ii-veterans-visit-to-cgsc

DMH presents lectures on WWI trench warfare and the Gallipoli Campaign

by Mark H. Wiggins, Managing Editor

THE GENERAL OF THE ARMIES JOHN J. PERSHING

Great War Centennial Series of lectures kicked off last year with the first lecture on the Battle of the Marne. Since that first lecture, CGSC's Department of Military History has delivered two more in the series in the Marshall Auditorium of the Lewis and Clark Center. "Devil's Dilemma: Trench Warfare on the Western Front" was presented Dec. 4, 2014, by Dr. Shawn Faulkner. Lt. Col. Brian Steed presented "The Gallipoli Campaign" April 23.

The CGSC Department of Military History hosts the General of the Armies John J. Pershing Great War Centennial Series with support from the CGSC Foundation. The lecture series is intended to foster understanding of this world-changing conflict during its 100-year commemoration.

As a special treat during his presentation on trench warfare, Dr. Faulkner made arrangements for a WWI-era machine gun display from the Frontier Army Museum to be on hand during his lecture. The guns were a draw for both young and old in attendance. To add context, Faulkner spent time during his lecture on the advantages and disadvantages of the equipment.

Those that attended Lt. Col. Steed's lecture had the good fortune of hearing perspectives from Australian officer Lt. Col. Paul M. O'Donnell and Turkish officer Lt. Col. Mehmet Açıkgöz, countrymen from the two main armies that battled on the Gallipoli peninsula 100 years ago. Both are liaison officers assigned to Fort Leavenworth.

All lectures in this series are free and open to the public. The next scheduled lecture is set for Sept. 10, in the Marshall Auditorium of the Lewis and Clark Center. The CGSC Foundation will host a reception at 5:30 p.m. and Dr. John T. Kuehn will present "The Great War at Sea" beginning at 6 p.m. Kuehn's lecture will cover the strategy and major themes of sea power and their relevance during the war at sea in WWI.

For more information contact the CGSC Director of Military History, Dr. Jim Willbanks by email: james.h.willbanks.civ@mail.mil or by phone: 913-684-2056. 🇺🇸



PHOTOS BY MARK H. WIGGINS

After Dr. Faulkner's lecture on trench warfare attendees young and old clamored to the stage to get a closer look at the machine guns used in WWI.

Australian officer Lt. Col. Paul M. O'Donnell speaks to the meaning of the Gallipoli Campaign as the beginning of a sense of national consciousness in Australia and New Zealand.



Dr. Shawn Faulkner demonstrates some characteristics of one of the machine guns used in trench warfare during his lecture Dec. 4, 2014.



Lt. Col. Brian Steed presents his lecture on "The Gallipoli Campaign" April 23 in the Marshall Auditorium.



Turkish officer Lt. Col. Mehmet Açıkgöz was on hand to speak to attendees of the Gallipoli Campaign about its significance in Turkish history.

Continued from page 9

Army, and some sister services, to select officers for utilization in jobs requiring specialized knowledge.

Finally, our various regional studies programs for North America, Europe, the Asia Pacific, Africa, Latin America and the Caribbean, and the Middle East provide an opportunity to gain area knowledge for follow-on assignments. The Security Cooperation Studies program builds upon these courses by providing a fundamental understanding of how the United States conducts Security Assistance, Security Force Assistance, and Building Partner Capacity programs with partner nations and other actors in those regions.

Honors and Awards

The department is very active within the college as executive agent for several honors initiatives. The Brigadier General Benjamin H. Grierson Award (Master Strategist Award) recognizes excellence in strategic studies based on faculty recommendation, performance in the Strategic Studies program, writing on a topical strategic issue, and a comprehensive oral examination. The Joint Command, Control, Communications, Computer and Intelligence (JC4I) Writing Award, sponsored by the Kansas City Chapter of the Armed Forces Communications Electronics Association, recognizes scholarship within those areas. The Excellence in Joint Service Warfare Award is presented to the student who contributes most significantly to the study, implementation, and spirit of joint-service warfare. Finally, the Homeland Security Studies Award, sponsored by the Command and General Staff College Foundation, recognizes research excellence in homeland security issues.

The department also hosts semi-annual National Strategy Roundtable events as a strategic-outreach initiative in support of the college and the CGSC Foundation. The roundtables provide an opportunity to engage with private sector and interagency leaders to showcase our faculty and garner support for the Foundation. These events also provide us the opportunity to expand and strengthen our local partnerships.

Faculty panel topics have included such diverse subjects as the Arab Spring, ideology and violent extremism, challenges of a resurgent Russia, national security strategy formulation, the Middle East and African security environments, and American security interests.

Outreach

We engage on many external fronts to support the college's broader goals. DJIMO sends its foreign area experts to provide regionally aligned units with a deeper understanding of their assigned area of operation. Members support faculty and curriculum development in allied and partner nations' professional military education institutions across the combatant commands. Faculty members present their scholarly work at prestigious academic and professional conferences and collaborate across the whole of society on select projects. The department also has a close partnership with several local interagency offices such as the Kansas City FBI office, Joint Terrorism Task Force, FEMA Region 7, and the District Attorneys for Kansas and Missouri.

Our Future

While pending changes likely to occur in the college will affect the department—decreased enrollment by academic year 2017, potential sequestration impacts, and the evolution to Army University, to name a few—there will remain a continuity of purpose. The department will retain its highly qualified professional faculty and staff to support all aspects of our mission and achieve our goals. We will remain a hallmark organization for joint education and ensure graduates are prepared to support the joint force. We will add value to our unified action and whole of society partners by enhancing current relationships while actively seeking new strategic engagement opportunities. The U.S. Army Command and General Staff College is a premier PME institution, and DJIMO is a proud part of that continuing legacy. 🇺🇸

Northrop Grumman supports Foundation programs

Rich Holden (left in the photo), the Northrop Grumman Technical Services Program Manager for Combined Arms Center and Fort Leavenworth programs, presented two sponsorship checks to Doug Tystad, CGSC Foundation CEO, at the Northrop offices in Leavenworth, Kan., on Nov. 22, 2014.

The donation from Northrop Grumman Corporation, the second largest private employer in Leavenworth County, is providing much needed co-sponsorship for the CGSC Foundation's Women's Conference and for all the Foundation's Soldier and Family programs in 2015.



Simons Center celebrates 5-year anniversary

Maj. Gen. Raymond D. Barrett, Jr., Director, Simons Center



THIS PAST APRIL, WE CELEBRATED THE 5-YEAR anniversary of the opening of the Simons Center for Interagency Cooperation. Thanks to a very generous grant from Mr. Ross Perot we have realized numerous achievements while remaining true to our mission. That mission—developing interagency leaders and an interagency body of knowledge, both at the U.S. Army Command and General Staff College (CGSC) and more broadly at the national level—has served us well and will continue to do so into the future. We very specifically focused our efforts these past five years at examining and offering solutions to impediments associated with the implementation of policy at the operational and tactical levels, rather than the more strategic formulation of policy. This focus not only complemented the mission of the Foundation to support academic excellence at CGSC, but also was the area in which exists a significant void in research, study and publication.

In helping to educate CGSC students we have adopted both an internal and external focus. Internally, we encourage research, writing and publication of papers on interagency matters related to national security. We do this by sponsoring writing awards for faculty and students attending both the staff officers' course and the advanced military studies course. Student papers on interagency issues are judged by a faculty committee, and the winning paper's author recognized at graduation, receive a monetary award, certificate, and plaque. Additionally, the submitted papers are considered for publication in one of the Center's various series of publications.

The Center also connects faculty to experienced experts in various agencies to assist with curriculum development, course reviews, exercise role players, guest speakers and the like. In coordination with Diplomatic and Consular Officers Retired (DACOR) association, we sponsor a yearly visit by a recently retired ambassador as the Distinguished Professor of Foreign Policy and Diplomacy. This individual lectures in several seminars, provides a faculty development lecture and meets with faculty to share insights.

Externally, the Center's major support to CGSC is through publications, outreach, and seminars. Forty-six percent of our publications to date have been authored by faculty and students. This places their intellectual thinking and work into the public discourse on interagency matters and national security. It also



Simons Center Director Ray Barrett briefs visiting graduate students from Missouri State University on the mission of the Simons Center and its support to CGSC and the interagency community during their visit in April 20.



Through the Simons Center's outreach efforts speakers such as retired Amb. Stephen Young visit the College and share their knowledge and experience with faculty, students and visitors.



The *InterAgency Journal's* Special Edition on Weapons of Mass Destruction was distributed in May 2015. This special edition was the result of collaboration with the Center for the Study of Weapons of Mass Destruction at the National Defense University in Washington, D.C.

publicizes to a wide audience the intellectual capital resident at CGSC and enhances the College's reputation. Finally, we have hosted seven seminars, in partnership with national organizations, allowing faculty, students, and the public to share ideas and insights on a particular interagency topic. (See the CEO Cybersecurity Roundtable article on page 7.)

The Center believes firmly that improving the interagency process has to start with scholarship and developing leaders knowledgeable of that process. To that end, we have hosted several interns from five major universities, sponsored military students as interagency scholars attending nationally recognized universities, and are piloting an interagency writing award at the University of Kansas' Center for Global and International Studies. If successful we will expand similar programs to other major universities.

To more directly impact practitioners, the Center sponsored federal legislation into law a requirement that federal intelligence professionals must have at least a one year rotational assignment with an intelligence agency other than their parent agency to be eligible for senior level promotion. We also assisted the U.S. Agency for International Development develop their policy on Civilian-Military Cooperation and are currently in discussions with them on conducting an interagency leadership study.

Probably the Center's most significant contributions to



Lt. Gen. (Ret.) Robert Arter (now Chairman Emeritus of the CGSC Foundation) presents Air Force Maj. Hayes J. Weidman with the Simons Center Interagency Writing Award during the June 2014 CGSC graduation ceremony.

effective interagency cooperation are the 125 manuscripts published through our series of *InterAgency Studies, Papers, Essays* and the *InterAgency Journal*. As stated earlier, CGSC faculty and students authored nearly half of these. These manuscripts are widely used in courses at several colleges and universities, are archived in the Center for Homeland Security and Defense digital library at the Navel Postgraduate School, and have been referenced in numerous other publications, such as reports from the Congressional Research Service and the Government Accountability Office.

All publications are available on the Center's research portal. This portal is unique in that besides the general public, its focus is on scholars and those researching interagency matters. It contains an annotated and categorized bibliography of more than 2,100 studies and manuscripts on the interagency process, and provides links to 69 government agencies, 68 academic and research institutes, and 48 non-governmental and international organizations. In all the portal had more than 12,800 research visits and 3,856 publication views in 2014 alone.

While the Simons Center's accomplishments and impact over the past five years has been significant, we look forward to expanding our working in the future. We are expanding our support the CGSC through faculty research grants, establishing an annual interagency symposium, sponsoring interagency exchange students, assisting with curriculum development and increasing interagency participating in the College's exercises. We also look to expand our writing awards program to additional national universities, partnering on various symposia, formalizing additional graduate scholars and internship programs, teaming with federal agencies and academic institutions on conducting in-depth research and studies. Finally, we intend to develop an interagency leadership seminar addressing the specific attributes, skills and knowledge necessary for successful interagency activities. 🇺🇸

In Memoriam

Former CGSC Deputy Commandant, Foundation Trustee dies at 84

Former CGSC Deputy Commandant and Foundation trustee **Lt. Gen. Robert H. Forman**, U.S. Army, Ret., died Jan. 26, 2015, at age 84. Forman served as the deputy commandant of the U.S. Army Command and General Staff College from July 1979 through February 1981, and was a CGSC Foundation trustee from 2007 until 2013.

General Forman was also an active member of the Greater Kansas City Chapter of the Association of the United States Army serving as the chapter's chairman and leader of its membership programs and support for college ROTC programs in the Kansas City area. In 2009 he received AUSA's highest award, the General Creighton W. Abrams Medal, for exceptional service to the U.S. Army, for his efforts to support Soldiers and families over a 36-year career of active Army service and for his many years of work in AUSA. In addition to this honor and the many other awards and decorations he received throughout his career, Forman received the 2004 Philip Pistilli Silver Veteran's Medal presented by the Harry S. Truman Good Neighbor Award Foundation in Kansas City for his life's work in service to the nation and support for its Soldiers.

General Forman was born Feb. 17, 1930, graduated



Brig. Gen. Robert Forman
CGSC Deputy Commandant, 1979-1981

CREDIT: U.S. ARMY PHOTO

from Arizona State University in 1951 and received his U.S. Army officer commission through the ROTC program there. Over the course of his 36-year career as an artillery officer he served as a commander, military instructor, staff officer and trainer who fought in the Korean War and served two tours in Vietnam. Notable to the Kansas City community, Forman served several tours of duty at Fort Leavenworth, including serving as the Deputy Commandant of the U.S. Army Command and General Staff College from July 1979 through February 1981. He retired from active service in 1987 while serving as the Deputy Commanding General for Training at the U.S. Army Training and Doctrine

Command, then located at Fort Monroe, Va.

After retiring from active duty, Gen. Forman served as the Vice President and General Manager for Cubic Applications working at the Battle Command and Training Division at Fort Leavenworth, Kan. He retired from that career in August 1996.

General Forman is survived by his wife Hanna Jean, three children—Mona, Nancy and Robert—and their families. 🕊

Exercise Eagle-Owl in its ninth year at CGSC

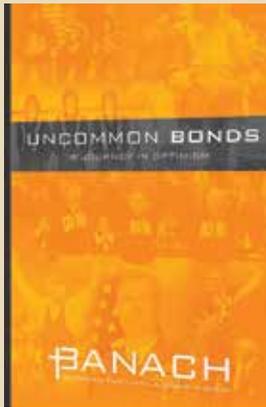
Two hundred students from the United Kingdom's Intermediate Command and Staff College (Land) visited the Command and General Staff College March 1-12 for the ninth iteration of Exercise Eagle-Owl.

Eagle-Owl, which began in 2006, is a two-week exercise which is the largest exercise of its kind among two allied nations stressing interoperability and understanding. The exercise is designed to give a shared understanding of U.S. and United Kingdom cultural and procedural similarities and differences, gain experience in brigade-level deliberate planning, and build professional relationships to facilitate future partnerships.

The exercise traditionally ends with a sports day in which the officers compete in various sporting competitions, including golf, skeet, physical fitness, volleyball, softball, swimming and soccer.

The CGSC Foundation provides general support for the exchange in addition to the trophy for the competition.



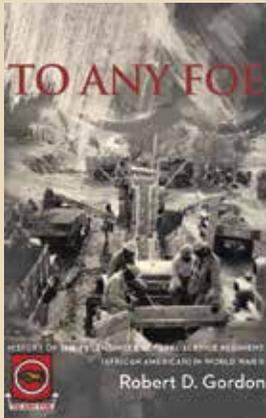


Uncommon Bonds: A Journey in Optimism

by Steve, Ed and Lou Banach; 160 pages; index; Steve, Ed and Lou Banach, 2015.
Available on amazon.com - Kindle - \$9.95.

Uncommon Bonds: A Journey in Optimism is an inspiring story of love, faith, strength and determination – and community and country. By sharing the real-life stories of each brother—U.S. Army Ranger Commander Colonel (Retired) Steve Banach and Olympic gold medalists Ed and Lou Banach—the book focuses on how to overcome daunting challenges and surmount overwhelming odds. The journey began in World War II, where the Banach's biological parents found forbidden love. Their mother was the daughter of a German farmer and Nazi sympathizer. She fell in love with a Polish prisoner of war who worked on her family farm. The two young lovers refused to end their relationship, were turned in to the authorities, and dispatched to work and prison camps, respectively. They survived the camps, amazingly found each other after the war, and worked their way to New York. They eventually ended up with a family of 14 children.

Col. (Ret.) Steve Banach was the Director of the School of Advanced Military Studies (SAMS) at Fort Leavenworth from 2007-2010. He currently works as the Director of Strategic Planning and Design for Abrams Learning and Information Systems, Inc. Steve's younger twin brothers Lou and Ed Banach were both Gold Medal winning wrestlers in the 1984 Olympics. Lou is currently head of commercial banking for Associated Bank of Green Bay in Milwaukee, Wis. Ed is Assistant Director of Athletics Compliance at Iowa State University.



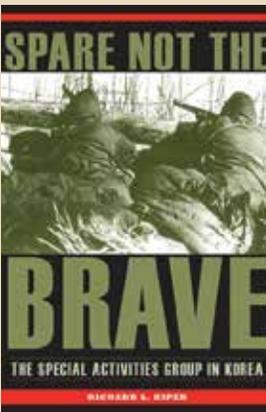
To Any Foe: History of the Ninety-Eighth Engineer General Service Regiment of African American in World War II

by Robert D. Gordon; 64 pages; acronym list; bibliography; AuthorHouse, 2012.

Available on amazon.com - Kindle - \$3.99; and barnesandnoble.com - Paperback - \$12.95; Nook - \$3.99.

The Ninety-Eighth Engineer (General Service) Regiment, African American, embarked for North Africa in February 1943 and landed at Algeria. The regiment became nomadic and split up its battalions and companies to work in different locations, including port stewards, road construction, and clearing mines in the Kasserine Pass. All the while, they were moving forward with the combat units until they reached Tunisia. In December 1943, the Ninety-Eighth loaded aboard amphibious vehicle landing ships and sailed to Naples, Italy. As in North Africa, upon arrival, the regiment was split up and sent to different locations. Eventually, the regiment reunited in Leghorn, Italy, where it added another battalion and worked in Pisa, Florence, and surrounding areas until September 1945.

Robert D. Gordon is a retired Army National Guard officer with twenty-two years of active duty, including two tours in Vietnam, and six years of inactive military duty. He served in the U.S. Marine Corps, beginning in 1958 at the age of seventeen. After graduating from California State University, Long Beach, he joined the Army National Guard and received a direct commission to captain. He worked for the Guard full time as an AGR officer and spent another twelve years before retiring as a major. He is a graduate of the CGSC class of 1989 who previously worked at Fort Leavenworth in the training directorate as a contractor with Northrop Grumman Corp.



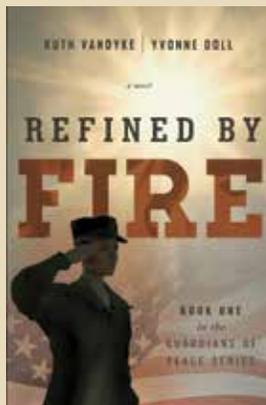
Spare Not the Brave: The Special Activities Group in Korea

by Richard L. Kiper; 360 pages; maps; abbreviations; appendices; notes; bibliography; index; Kent State University Press, 2014.

Available on amazon.com and barnesandnoble.com - hardback- from \$33; Kindle and Nook from \$22.00.

The Special Activities Group (SAG) and its subordinate companies have received little attention from historians, despite being an elite combat unit and participating in highly classified and dangerous missions in Korea. Until their inactivation on March 31, 1951, SAG simply disappears from most Korean War histories. Spare Not the Brave corrects this omission and tells the story of the extraordinary missions carried out by this group of extraordinary soldiers. Drawing on his twenty-six years of infantry and special forces experience, Kiper brings critical analysis and insight to this previously untold story.

Richard L. Kiper is a retired U.S. Army lieutenant colonel (West Point, 1967) who earned his Ph.D. in history from the University of Kansas. Among other works, he is the coauthor of U.S. Army Special Operations in Afghanistan. Kiper has taught at West Point, the U.S. Army Command and General Staff College, and Kansas City Kansas Community College and has served as an analyst at the U.S. Army Irregular Warfare Center in Fort Leavenworth, Kan.



Refined by Fire

by Ruth VanDyke & Yvonne Doll; 360 pages; River Grove Books, 2014. Available on amazon.com - paperback- from \$11.95; Kindle and Kindle from \$6.15.

In the summer of 1976, the first women were admitted to the United States Military Academy, and the first women to complete a four-year ROTC program were commissioned as second lieutenants. Refined by Fire, the first novel in the Guardians of Peace historical fiction series by Ruth VanDyke and Yvonne Doll, weaves a tale of young women surviving and thriving in sometimes difficult and completely uncharted circumstances. It shares the women's uncertainty, frustration, and friendship, while accurately depicting the challenges both the academy cadets and active-duty lieutenants encountered in the United States Army of the mid-1970s.

Ruth VanDyke is a retired Army Chemical Corps officer and one of the early female ROTC graduates. She currently resides in Tampa, Fla., and serves as a liaison officer from the Joint staff, to U.S. Special Operations Command. Yvonne Doll is a retired U.S. Army military police officer, serving twenty-six years of active service. A West Point graduate, she is also the mother of three Kansas University graduates and currently teaches for Walden University in the Doctor of Business Administration Program. She is a former associate professor at the U.S. Army Command and General Staff College.

PHOTOFLASH



PHOTO BY MARK H. WIGGINS

Founding trustee honored on the anniversary of his Medal of Honor

On Dec. 5, 1964, then-Capt. Roger Donlon stood in the White House and received the Medal of Honor from President Lyndon B. Johnson. Donlon was the first recipient of the medal in the Vietnam War and the first Special Forces soldier to receive the medal. The CGSC Foundation hosted a luncheon on Dec. 5, 2014 in honor of retired Col. Roger Donlon on the 50th Anniversary of his award of the Medal of Honor. The luncheon was a complete surprise to him as his wife Norma told him they “were just going to a presentation” at the Riverfront Community Center in downtown Leavenworth, Kan.

In the photo Donlon makes remarks during the luncheon after receiving recognition of the 50th Anniversary of his Medal of Honor.

Visit www.cgscfoundation.org/medal-of-honor-anniversary for the full story and more photos.

Former Foundation board president, noted entrepreneur addresses CGSC class

Hyrum Smith, the noted entrepreneur and founder of the Franklin-Quest company, addressed the assembled class of the Command and General Staff College on Feb. 4, in Eisenhower Hall of the Lewis and Clark Center on Fort Leavenworth.

Smith delivered his “Power of Perception” presentation to the students with a good dose of humor and relevance that kept their attention for the full two hours. The presentation focused on concepts that bring about personal change through the understanding of the need for clear perception and the link between beliefs and behavior. He challenged them to teach the concepts to others and write their own “personal constitution.”



PHOTO BY MARK H. WIGGINS

PHOTOFLASH

CRAFTED IN 3-D BRASS BY CHEM ART



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9 ornaments: \$140.00 + \$11.00 shipping/handling

This year's ornament is the 9th in a series designated to honor the American Flag that is displayed at the entrance of the Command & General Staff College at Fort Leavenworth, KS



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