



2018 CGSC Ethics Symposium

“The Impact of Diverse Worldviews on Military Conflict.”

Program Overview

Every culture or people group believes they are conducting themselves rightly based on their own worldview. What insight can be gained from understanding diverse worldviews and how we approach complex military issues related to warfare in the 21st Century? The 9th Annual CGSS Ethics Symposium will address these questions.

The symposium will include a variety of guest speakers, three panel presentations and over thirty breakout topics. Events will begin Monday 30 April at 8:30 a.m. and conclude Tuesday 1 May at 11:20 p.m. and be held in the Lewis & Clark Building, 100 Stimson Avenue, Fort Leavenworth, Kansas 66027. The Ethics Symposium is an annual event co-hosted by the U.S. Army Command and General Staff College and the Command and General Staff College Foundation, Inc. There will be an Event Information Center located in the Senator Roberts Room, 2nd Floor off the lobby next to the welcome desk.

Panel & Breakout Session Registration Information

CGSC Students: All CGSC students will register via blackboard for panels and breakout sessions. Registration will open at 0800 on 18 April and close at 1700 on 20 April. This will be much like the electives registration process. CGSC Students will attend opening and closing guest speakers, and choose one panel and two breakout sessions. The symposium will conclude the following day with a wraparound session in CGSC Staff Groups.

Guests & Visitors: All guests and visitors, please register at the symposium website if you plan to attend: <http://www.cgscfoundation.org/events/ethics-symposium/>. After the initial Guest Speaker, you may attend any combination of panels or breakout sessions.

Nonmilitary or non-government members of the public attending the symposium from off-post will need to add extra time to check-in at the Fort Leavenworth visitor center. If you do not have an ID card listed on the **DEPARTMENT OF DEFENSE ISSUED ID CARDS WEBSITE**, you must stop by the VCC at the corner of Metropolitan Avenue and 4th Street. Follow directional signs to the center's parking lot. – For visitor and gate information, see: <https://garrison.leavenworth.army.mil/index.php/my-fort/all-services/gate-information>

CGSC Student Make Up Requirements:

1. Watch the CRELMO Panel on North Korea online, which will be posted by 7 May at the following site: <https://usacac.army.mil/organizations/cace/lrec/articles>. Look under "Conferences, Seminars and Forums" about halfway down the page on the left. It should be the first event listed under "Conferences, Seminars and Forums."
2. Read two Breakout Session Papers. Papers are 6-10 pages and will be posted on the CGSC Foundation website at <http://www.cgscfoundation.org/events/ethics-symposium/>.
3. Write a three page reflection paper and turn it into CH McKinney NLT 11 May.

Schedule of Events

Monday 30 April		Tuesday 01 May	
	Introduction: Mr. Brown (All Participants) 0830-0845 Eisenhower		GSP Closeout: Dr. Shannon French (All Participants) 0830-1000 Eisenhower
	Guest Speaker: George Lucas (All Participants) 0845-0945 Eisenhower		Recognition / Awards (Dean/CGSCF) (All Participants) 1000-1020 Eisenhower
Track 1 (Staff Groups 1-10)	Track 2 (Staff Groups 11-19)		Wrap Around (CGSC Students Only) 1030-1120 Classrooms
Panel Discussions 1000-1200 Eisenhower, Marshall, McHugh	Breakout Sessions 1000-1100 (Session 1) 1115-1215 (Session 2) Classrooms		
Lunch (On Own) 1200-1300	Lunch (On Own) 1215-1315		
Breakout Sessions 1300-1400 (Session 1) 1415-1515 (Session 2) Classrooms	Panel Discussions 1315-1515 Eisenhower, Marshall, McHugh		
Social 1515-1630 Lewis & Clark Joint Pub Area			

Panel Descriptions

Panel and Breakout Sessions: Panels will be held in Eisenhower Auditorium, Marshall Auditorium and McHugh Auditorium. Breakout sessions are also listed below and will be held in the 2nd, 3rd and 4th floor classrooms.

Panel 1 “Salafi Jihadism” Eisenhower Auditorium 2nd Floor of Lewis & Clark	Panel 2 “North Korea” Marshall Auditorium 2nd Floor of Lewis & Clark	Panel 3 “China” Location: McHugh Auditorium
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Panel 1: Salafi-Jihadism: A look at the individual and organizational level ethical framework. (Eisenhower Auditorium)

Sex slavery, beheadings, immolations, suicide bombings, etc. These examples, and many others, boggle the western mind and offend the sensibilities. We think, "How can these terrorists be so barbaric? How can they live with themselves?" This panel will explore the ethical reasoning of Salafi-Jihadist to better understand their motivations and moral decision making. This

distinguished panel of experts may help participants discover a more coherent world-view than previous imagined.

Panelists include:

Moderator: Chaplain (MAJ) Josh Gilliam, Instructor of World Religions, Command and General Staff College.

1. Graeme Wood, National Correspondent for the Atlantic and lecturer in Political Science at Yale University addressing the topic, "The Ethic of ISIS."
2. LTC (RET) Brian Steed, US Army Middle East Foreign Area Officer, addressing the topic, "How Salafi-Jihadists View the West."
3. Bander Almohammadi, SJD Student of the University of Kansas, School of Law, addressing the topic, "Islamic Law and Salafi-Jihadism."

Panel 2: Cultural Perspectives, Geopolitics and Energy Security of the Koreas (Marshall Auditorium)

The Culture, Regional Expertise/Language Management Office (CRELMO) has put together an outstanding panel on North Korea. There are four panel members, including three internationally known Korea experts and one subject matter expert from CGSC.

Panelists include:

Senior Leader Opening Remarks: Mr. Kirby Brown, SES, Deputy to the Commanding General, US Army Combined Arms Center will provide Senior Leader Opening Remarks.

Moderator: Dr. Mahir Ibrahimov, CRELMO Director.

1. Dr. Bruce Bechtol Jr., Professor of Political Science at Angelo State University, addressing: "North Korea's Military, Governmental Infrastructure and Proliferation."
2. Dr. Jae Ku, Director of the US-Korea Institute at Johns Hopkins University's School of Advanced International Studies (SAIS), will discuss: "Regime's Anti-American Propaganda and the Potential for Popular Resistance During a Military Conflict."
3. Mr. Greg Scarlatoiu, Executive Director of the Committee for Human Rights in North Korea (HRNK), will address: "Human Security in North Korea and Its Impact on the Korean Peninsula."
4. LTC John Reynolds, Department of Joint, Interagency, and Multinational Operations (DJIMO), CGSC, will cover: "Historical, Economic, and Sociocultural Factors relevant to the current situation on the Korean peninsula."

Panel 3: Understanding the Chinese Perspective – What History Tells Us About the Future (McHugh Auditorium)

Panelists include:

Moderator: Dr. John Modinger, Instructor with the Department of Joint, Interagency, and Multinational Operations (DJIMO), Command and General Staff College.

1. Dr. David Graff, Picket Professor of Military History, Kansas State University, addressing the topic, "The lesson the People's Republic of China draws from the past is that the greatest goods -- security and prosperity -- can be achieved only by means of a hierarchical and authoritarian internal order and a hierarchical international order dominated by an assertive China."
2. Dr. Felix Moos, Professor of Anthropology and Ethnology, University of Kansas, addressing, "Culture change and development, comparative value systems, ethnic conflict, East and Southeast Asia, Pacific."
3. LT CMDR Cindy Hurst (RET), Research Analyst, Foreign Military Studies Office addressing, "The Five Categories of Chinese Strategy with an Emphasis on the 36 Strategies (Stratagems) of Ancient China and the Globally Expanding People's Liberation Army."
4. Mr. Joseph Babb, Instructor with the History Department, Command and General Staff College (CGSC), addressing the topic, "The Importance of Studying Sunzi's Art of War to Understand Chinese Warfare Today."

Breakout Session Descriptions

4307 4308 Movies for Morals by Dr. Richard McConnell & MAJ Evan Westgate	4309 4310 Open	4316 4317 Hackers and our Food Supply in the Future by Mr. Shawn Cupp	4318 4319 Ethical Considerations of Chinese Integration of AI by Dr. Dan G. Cox	4325 4326 The Ethics of Info-gap Decision-making and Risk by Dr. Davis & Ms. Koerner	4327 4328 Finding Common Ground by MAJ Joel Evans
4159 4158 Ethics of Third State Intervention to Stem Mass Migration by Dylan Brandt	4157 4156 Disenfranchisement Breeds Conflict by CPT Ben Birtles	4133 4132 Just War and New Generation Warfare by Dr. Richard Berkebile	4131 4130 Lethal Autonomous Weapons by MAJ Jonathan Batt	4106 4105 Hidden Changes in Organizational Culture by MAJ Christopher Allen	4104 4103 The Army's Framework for Character Development - Lead by CAPE
3307 3308 How the Russian Soldier Views the US Military by Mr. Ray Finch	3309 3310 First to Fight for the "Right" Ethical Dilemmas of Multi Domain Battle by CH (CPT) Bryan Hedrick	3316 3317 Reciprocity and the Search for a Guiding Principle by Dr. Hernandez	3318 3319 Shaping Small Unit Ethics by Major Richard Higashi	3325 3326 The Ethics of Caring for those Dying on the Battlefield by Dr. Ann Jeschke	3327 3328 Will Russian Exploitation of Open Press Destroy US Democracy? By CPT Nicholas Kane
3157 3156 Economic Warfare or Economic Virus by Major Sam Ku	3155 3154 Understanding the Causes of War by LTC Heatherly & Cadet Melendez	3133 3132 Is the Morality of War Plausible in a Diverse World? By MAJ John Madden	3131 3130 The Abiding Relevance of the Just War Tradition by Daryl Charles	3106 3105 Ethical Considerations for the South Caucasus Region by Mr. Mark Montescarlos	3104 3103 Preemptive War and North Korea by MAJ Zachary Morris
2307 2308 The Proliferation of Decentralized Trust Technology by MAJ Alexander Mullin	2309 2310 Selecthics and YOU! By Major Brandt Murphy	2316 2317 Law of War and Ethical Considerations for Medical Units by MAJ Patrick Naughton	2318 2319 Ethical Considerations of State Partnership Program by MAJ Brooke Norton	2325 2326 Subterranean Warfare: by CH (LTC) Anthony Randall	2327 2328 JWT as a Framework for Building Character and Maintaining Trust by Chaplain (COL) Ken Sampson
2164 2163 Fighting Bad Wars Better? The Human Terrain System by MAJ Molly Schaefer	2162 2161 The Ethics of Fiscal Responsibility by MAJ Greg Suguitan	2133 2132 Transparency of Military Activities Conflict in Russia and Its "Near Abroad" by Mr. Mark Wilcox	2131 2130 Evaluating an Individual's Ethical Readiness: Objective E by Mr. Robert Young	2106 2105 Criminal Ethos of Russia by MAJ Egidijus	2104 2103 Open

CAPE – The Center for the Army Professional Ethic (Room 4103/4104)

The Center for the Army Profession and Ethic (CAPE) will present an 18-minute Whiteboard Video explaining *The Army's Framework for Character Development* and facilitate a discussion on character development and climate at the organizational leader level, identifying organizational leader responsibilities to develop character in themselves and others as well as identifying barriers to organizational leaders developing professional organizational climates.

Hidden Changes in Organizational Culture and Their Lasting Effects by MAJ Christopher Allen (Room 4105/4106)

We continue to see reports of unethical practices within trusted organizations, oftentimes committed by individuals known to be good people. This presentation is designed to help understand culture change and the ethical impacts it can have on individuals by applying change theories to our experiences in different organizations. We will explore ways for leaders to identify conflicting values within their organizations and highlight some of the available tools to help realign the organization before change is anchored to the culture.

Lethal Autonomous Weapons and the Professional Military Ethic by MAJ Jonathan Batt (Room 4130/4131)

Autonomy in weapons systems has been an issue of elevated interest in the last decade as the United States and other powers seek to leverage advanced technologies to achieve superior military capability. While autonomous weapons have significant potential, their use raises equally substantial ethical considerations for military and civilian leaders to consider. This paper seeks to examine the ethical implications for the use of Lethal Autonomous Weapons using the Army Ethic as a framework for analysis. As stewards of the Army profession, it is incumbent on military leaders to be active in this debate to ensure that our force remains the world's leader in the ethical application of landpower.

Just War and New Generation Warfare by Dr. Richard Berkebile (Room 4132/4133)

New generation warfare as theorized and practiced by Russia is an offensive doctrine seeking asymmetric advantage through emphasis on exploiting the information environment. Although touted as a less costly form of war, is it inherently unjust? This article examines new generation warfare in terms of *jus ad bellum* and *jus in bello*.

Disenfranchisement Breeds Conflict by CPT Ben Birtles (Room 4156/4157)

Conflict arises from various sources of competition loosely categorized as either realistic or non-realistic. Disenfranchisement increases group stress leading to increased non-realistic conflict sources, thereby contributing to a higher probability of physical violence. Forcibly implementing political systems that cause disenfranchisement sets the stage for future conflict leading to the ethical dilemma - can a nation maintain moral superiority while violently engaging in a conflict of its own design?

Ethics of Third State Intervention to Stem Mass Migration by Dylan Brandt (Room 4158/4159)

This presentation examines the United States and European Union responses to a rise in unaccompanied alien child migration. It explores the ethical considerations surrounding the

response. In particular, the ethical debate arising from the effectiveness of leveraging countries of transit to interdict migratory flows abroad.

The Abiding Relevance of the Just War Tradition in a Post-Consensus Cultural Climate by Dr. J Charles (Room 3130/3131)

Whether the just war tradition has lost its utility as a moral guide for military conflict with adversaries whose ethics of war differs radically from ours and how we equip American soldiers to engage in coercive force with moral confidence are questions that are foundational, not tangential, to war-fighting and interventionary activity in the 21st century. They require that we look to a source of moral guidance that transcends human differences in culture, social custom, and worldview.

Criminal Ethos of Russia. The Great Western Dilemma of Fighting New Generation Warfare by MAJ Egidijs Cuitas (Room 4309/4310)

After the collapse of the Soviet Union and the rise of Putin, Russia institutionalized criminal world and employed it as another instrument of national power. Criminal ethos became the general line of so-called New Generation Warfare, effectively joining the official and unofficial efforts of malign influence towards Western democracies. Subversive activities of Russian origin leave hard-to-detect and hard-to-prove traces, which causes ethical dilemmas to the West: how to fight the undeclared war without decreasing own standards of freedom and democracy?

Hackers and our Food Supply in the Future by Dr. Shawn Cupp (Room 4316/4317)

This presentation explores the emergence of unconventional threats using the domain of cyberspace to interdict a nation-state's food supply. The historical evidence combined with the use of cyberspace demonstrates a new emerging threat to a nation states food supply. National strategic systems like food networks, commercial grocery supplies, and foodstuffs are easily targeted and influenced. Diversion of food will cause confusion and local to regional shortages of various foodstuff categories. Conflict over food will become more common place between state and non-state actors. An interruption in the food supply, perceived or real, is characterized as a non-conventional threat in the 21st Century.

Ethical Considerations of Chinese Integration of AI by Dr. Dan G. Cox (Room 4318/4319)

Artificial Intelligence has been used in warfare since at least the advent of the Tomahawk missile. A recent arms race between the United States and China in the continued weaponization of AI has broken out. This paper examines the possibility that there are advantages in this race that China gains from its centralized form of government, its culture, and its lack of adherence to western rules of fairness.

The Ethics of Info-gap Decision-making and Risk by Dr. William Davis & Ms. Penny Koerner (Room 4325/4326)

While the US military addresses risk as an integral aspect of decision-making, there is little addressed about the nexus between risk and ethics. Any determination of risk or risk mitigation should have an ethical component. This discussion will examine qualitative evidence concerning risk and ethics from strategic decision makers in 6 disciplines.

Finding Common Ground: The Ethics of Anthropology and Military Cooperation by MAJ Joel Evans (Room 4327/4328)

The United States military and the academic discipline of anthropology have long history. Initially, the cooperation between the two was not uncommon but this changed overtime. Today, the military and anthropology have a tense relationship at best with many of the issues based in ethics. This presentation explores the roots of this tension, highlights ethical similarities of both, and offers an approach that is mutually beneficial for both.

How the Russian Soldier Views the US Military by Mr. Ray Finch (Room 3307/3308)

The current Kremlin leadership has transformed much of the Russian media into a powerful weapon of influence. This paper/presentation will examine how the US and its military has been depicted within both the wider Russian media and specific media dedicated toward a military audience. It will include a brief historical snapshot as to the sources of Russian grievances toward the US and a handful of implications which may stem from this negative portrayal.

First to Fight for the "Right"- The Ethical Dilemmas Inherent within the Multi-Domain Battle Concept by CH (CPT) Bryan Hedrick (Room 3309/3310)

The Multi-Domain Battle concept poses an intrinsic ethical dilemma to the warfighter's ability to apply combat power congruent with the Jus ad Bellum and Jus in Bello principles inherent within the Law of Armed Conflict. As strategies and tactics shift, it is imperative to consider the ethical ramifications of our actions. The Army's Ethical Reasoning Framework is no longer a viable tool as it does not provide commanders nor soldiers the rigor or speed at which to make sound ethical decisions. We must engage the ethical domain-the trust of our nation and the moral health of our military hangs in the balance.

Reciprocity and the Search for a Guiding Principle in Cross-Cultural Relations by Dr. Prisco Hernandez (Room 3316/3317)

This presentation proposes reciprocity, defined as a mutual exchange of gifts rooted in good will between two parties, as a reliable and practical principle that allows differing entities of persons to work productively for a common cause or goal. Reciprocity works because it is rooted in human nature and therefore it allows humans to communicate and cooperate effectively across cultural boundaries.

Shaping Small Unit Ethics by Major Richard Higashi (Room 3318/3319)

This presentation offers a framework to align small unit ethics with Army values. The purpose is to shape the ethical environment for soldiers through deliberate planning at higher echelons (e.g., operational level of war) and the use of introspective models (e.g., the Ethical Pyramid) for understanding at the tactical level.

The Ethics of Caring for those Dying on the Battlefield by Dr. Ann Jeshke (Room 3325/3326)

On September 20, 2017, Secretary of Defense James Mattis articulated three lines of effort for the Department of Defense; the first being to construct a more lethal and ready military force. The military medical corps plays a significant role in ensuring a ready force; especially considering that Mattis is specifically "committed to improving the combat preparedness, lethality, survivability, and resiliency of our nation's ground close combat formations." While

there is a great deal of military medical research related to how the medical corps can achieve both survivability and resilience in operational ground units, there is little discussion on how an increased training tempo and lethality would affect the needs of the military medical corps. In thinking about how to properly train combat medics, I want to consider what might be at play in not discussing death as part of the standard curriculum, what consequences overlooking the reality of death might have for the medic in terms of both casualty care as well as the medic's own mental stamina, and possibilities for bringing death into the discussion.

Will Russian Exploitation of Open Press Destroy US Democracy? By CPT Nicholas Kane (Room 3327/3328)

Russia is using information tools in an attempt to undermine the legitimacy of democracies in taking advantage of western open press. This presents a dilemma: can the U.S. continue to exist with its current principles of freedom of speech and press as the dynamics of interstate competition and conflict change in the Information Age? Is it consequentialist to compromise freedom of speech and press to ensure the American way of life can endure or do we maintain to our principles and risk defeat and decline of American global power? Should there be a compromise of any kind, the U.S. risks becoming the epitome of hypocrisy in the process and thus will lose legitimacy in our narrative across the world about democracy and the freedoms Americans enjoy. Such a compromise is unlikely, but Americans must dialogue on creative ways to meet threats in the information environment while preserving legitimacy.

Economic Warfare or Economic Virus: The distribution of opium to opioids by Major Sam Ku (Room 3156/3157)

The current U.S. opioid crisis/epidemic is not a new event. China had a similar crisis in the early 1800s. This presentation seeks to examine the strategic and ethical consequences a state encounters when dealing with an overwhelming product. The presentation will draw information from the "opium wars," and the opioid crisis to understand the ethical considerations of economic warfare. States that fail to recognize all the capabilities of economic warfare can be devastated by its reach.

Understanding the Causes of War: Analysis and Recommendations on Self-Development for Military Professionals by LTC Christopher Heatherly & Cadet Ian A. Melendez (Room 3154/3155)

War is man's oldest profession, yet the causes of it allude many. In the modern era, understanding the causes of conflict on a regional and strategic level will allow for current and future leaders to contribute to the shortening of conflict and the prevention of it. This paper and presentation suggests that this can be achieved by placing a greater emphasis on self-study and intellectual self-development. A well-educated person can more creatively think outside traditional paradigms to find or create a solution to a given problem. This philosophy particularly extends to learning a secondary language as well as more service time abroad in countries whose primary language is other than English.

Is the Morality of War Plausible in a Diverse World? By MAJ John Madden (Room 3132/3133)

It is commonly observed that different cultures and societies have different customs and moral norms. In this presentation, I use this as a starting point to present two arguments against

objective moral values, then present three arguments that some sort of socially universal or objective values are possible. Given this set-up, we will then consider together the feasibility of either an objective morality or viable international norms about war in a diverse world.

Movies for Morals by Dr. Richard McConnell & MAJ Evan Westgate (Room 4107/4108)

This presentation uses the paper: What were you thinking? How to discover your moral philosophy: a forensic approach, by Dr. Richard McConnell and Major Evan Westgate, as a driver of discussion. Facilitators for this workshop will guide participants through several cases to discover the moral philosophies the protagonists hold. Participants can then apply the forensic approach to developing their own moral philosophy, with the goal of enhancing their ability to "make the right call" in future ethical dilemmas.

Ethical Considerations for the South Caucasus Region by Mr. Mark Montesclaros (Room 3105/3106)

In keeping with this year's theme on the ethical impact of diverse worldviews, this presentation takes advantage of prior student knowledge on the Southern Caucasus region and specifically poses some key ethical considerations for the employment of the national elements of power, in both peace and war, in this troubled but diverse and fascinating portion of Russia's "near abroad."

Preemptive War and North Korea by MAJ Zachary Morris (Room 3103/3104)

Due to heightened tension and growing nuclear capabilities on the Korean peninsula, the U.S. has begun considering a preemptive attack on North Korea. This presentation will argue that based on Just War Theory, it is currently unjustified and unethical to conduct a preemptive attack on North Korea. However, there are conditions worth examining which could change the situation, and potential ethical implications for military and civilian leaders if ordered to conduct an unjustified war.

The Proliferation of Decentralized Trust Technology by CPT Alexander Mullin (Room 2107/2108)

The proliferation of decentralized trust technology in the future will provide a multitude of ethical dilemmas created by humans, organizations and governments. The Department of Defense must address this technology now to proactively craft solutions to ethical dilemmas that will occur in the future.

Selecthics and YOU! by Major Brandt Murphy (Room 2109/2110)

Ethics serve as guidepost toward individual and collective move to action. We choose to take action in certain ways, but are nevertheless guided by practical, ethical theories and precedent with regard to way in which we should act. Selecthics explores the trilemma of how we should, would, or could act in a given scenario, in addition to the process of filtering each action through the introduction of the Ethical Body framework. This presentation will explore ethics in both rational and irrational circumstances given the choices one must consider in order to act.

Law of War and Ethical Considerations for Medical Units During Large Scale Combat Operations by Major Patrick Naughton (Room 2116/2117)

America has shifted its focus to large scale ground combat operations, which requires the US Army to reorient itself back to preparing to face a peer competitor on the battlefield. Due to the adversaries faced over the past seventeen years, and their disregard for international law, the US military's adherence to international medical agreements and ethical considerations has declined. As such, the US military medical community must refamiliarize itself with international and Department of Defense Law of War guidance and other ethical considerations when employing medical units and personnel in a peer operational environment. Failure to do this will result in massive disruption to the ability to provide care due to mistargeting.

Ethical Considerations of State Partnership Program and Understanding a Worldview by MAJ Brooke Norton (Room 2118/2119)

The United States National Guard forces of all 54 states and territories participate in the State Partnership Program (SPP) with 79 nations worldwide. The primary purpose of the SPP is to support the combatant commander's security cooperation objectives in the CCMD and build mutually beneficial relationships between the partners. This presentation explores some of the potential ethical implications with SPP regarding selection of nations as partners, the funding of the program, and imposing American ideologies on developing nations.

Subterranean Warfare: The Moral and Ethical Leadership Implications for Close Combat Soldiers in 21st century by CH (LTC) Anthony Randall (Room 2125/2126)

What are the moral and ethical leadership implications for close combat Soldiers in a subterranean environment? Subterranean spaces represent a unique environment unlike anything our soldiers have experienced in the last 40 years. While tactics and fundamentals remain the same underground, the challenges, hazards, and limitations associated with the environment change, and in some cases dictate, the ways in which we execute. Operations in a subterranean environment are physically and psychologically demanding. Leaders must prepare, protect, and preserve close combat soldiers moral and ethical soul, psyche, and warrior code within our Professional Army Ethic. Welcome to hell.

Just War Tradition as a Framework for Building Character and Maintaining Trust by Chaplain (COL) Ken Sampson (RET) (Room 2127/2128)

Topic addresses leadership responsibilities in fostering unit cohesion and Soldier care by means of Just War integration. Argument draws upon recent articles, memoirs and Armed Forces publications relating to the human dimension of Soldiering before, during and after combat. Not a rehash of Just War. Intended audience is senior CPTs and MAJs going to BN/BDE/DIV staff positions. I invite you to come and dialogue over issues I've wrestled with since being Division Chaplain with the 10th early on in OEF and in serving as Senior Military Fellow, Ethics and Leadership, National Defense University.

Fighting Bad Wars Better? A Reconsideration of the Human Terrain System by MAJ Molly Schaefer (Room 2163/2164)

Human terrain remains a critical component of both conventional and irregular warfare, yet recent (and historic) attempts to master this domain illustrate the complexity of integrating cultural competence into military operations. The dissolution of the Human Terrain System on the grounds of unethical use of scientists leaves us with a different ethical quandary: we have an

obligation to our own Soldiers as well as the populations affected by war to academically and practically understand the consequences of our actions, even in so-called "bad wars." If not through the Human Terrain System, then how?

The Ethics of Fiscal Responsibility by MAJ Greg Suguitan (Room 2161/2162)

Stewardship of government funding is the responsibility of every person at every level of the government from the Soldier on the battlefield to the elected official of the administration. Jeopardizing the integrity and morality of ethical spending could mean increased deficits, generating more waste, or a volatile economy negatively affecting military capabilities. This presentation examines the inception of the Overseas Contingency Operations Budget and its application towards non-contingency operations placing risks to defending the homeland and American values.

Transparency of Military Activities - an Aspect of Conflict in Russia and Its “Near Abroad” by Mr. Mark Wilcox (Room 2132/2133)

Openness and transparency regarding military forces and activities have been seen, since the later years of the Cold War, as a virtue. Once viewed as a virtuous norm that contributed to the end of the Cold War, transparency has, to an extent, become a weapon wielded by Russia on one side and NATO on the other in the context of hybrid warfare on Russia's periphery.

Objective E by Mr. Robert Young (Room 2130/2131)

If it is important to objectively assess training readiness levels ("Objective T") before sending a unit into combat, how much more important to assess the ethical readiness level ("Objective E")? This session presents an "Objective E" evaluation matrix that can be used as the basis for further discussion of objectively assessing ethical readiness levels, as a tool for receiving feedback from subordinates, peers, and supervisors, or as an instrument to drive future self-development. The session closes with a summary of implications for the Army.

Guest Speaker Biographies

Opening Guest Speaker: George R. Lucas, Jr. is the Professor of Ethics, Emeritus, US Naval Academy. George Lucas is an internationally recognized authority in the field of military and applied ethics, focusing in particular upon ethics and emerging military technologies. He has written and lectured extensively on policy and ethics pertaining to cyber conflict and unmanned systems. He is President of the original (North American) chapter of the International Society of Military Ethics (ISME). He recently retired as the Distinguished Chair in Ethics in the Vice Admiral James B. Stockdale Center for Ethical Leadership at the United States Naval Academy (Annapolis), and as Professor of Ethics and Public Policy at the Graduate School of Public Policy at the Naval Postgraduate School (Monterey, CA). He has taught at Georgetown University, Notre Dame University, Emory University, Randolph-Macon College, the French Military Academy (Saint-Cyr), the Catholic University of Louvain, Belgium, and



served as Philosophy Department Chairman at the University of Santa Clara in California. He has received research fellowships from the Fulbright Commission and the American Council of Learned Societies, and was a visiting distinguished research fellow at Case-Western University during the academic year 2015-16. For the academic year 2016-17, he is serving at the Naval War College (Newport RI) as the Vice Admiral James B. Stockdale Chair in Ethics in the College of Operational and Strategic Leadership. He is the author of seven books, over 60 peer-reviewed articles and book chapters, as well as translations, book reviews, and essays in public media. He has also edited ten book-length collections of articles in philosophy and ethics.



Closing Guest Speaker: Dr. Shannon E. French assumed duties as CGSC's General Hugh Shelton Distinguished Visiting Chair of Ethics effective Feb. 1, 2017. French is the Inamori Professor in Ethics, Director of the Inamori International Center for Ethics and Excellence, and a tenured member of the Philosophy Department with a secondary appointment in the law school at Case Western Reserve University in Cleveland, Ohio. She is also a senior associate at the Center for Strategic and International Studies (CSIS) in Washington, D.C. French received her Ph.D. in philosophy from Brown University in 1997. Prior to starting at CWRU in 2008, she taught for eleven years as an associate professor of philosophy at the United States Naval Academy and served as associate chair of the Department of Leadership, Ethics, and Law. She is the author of many scholarly publications, including *The Code of the Warrior: Exploring Warrior Values, Past and Present*, editor-in-chief for the *International Journal of Ethical Leadership*, and an associate editor for the *Journal*

Panelist Biographies

Bander Almohammadi is an SJD student at the University of Kansas, School of Law. He was born and grew up in Medinah, Saudi Arabia, and moved to Lawrence with his wife and two children to pursue his legal education in the United States. He earned his bachelor and master's degree from Islam University in Medinah in Islamic Law, where he subsequently taught as a teaching assistant for several years. Bander currently serves as the President of the Saudi Student Association and a member of the Dean's Diversity Leadership Council at KU.

Dr. Joseph G. D. (Geoff) Babb is a retired U.S. Army Special Forces Lieutenant Colonel currently serving as an Associate Professor of History at the U.S. Army's Command and General Staff College at Fort Leavenworth, Kansas. Dr. Babb holds a BA from Bowdoin College, a MPA from Clark University, a MA in East Asian Languages and Cultures and a Ph.D. in History from the University of Kansas. Dr. Babb served as a China Foreign Area Officer educated in Hong Kong and Beijing. He served in Washington D.C. at the Defense Intelligence Agency and on the Joint Staff. He also was a staff officer in Hawaii at US Pacific and Army Pacific Commands. He has written on the American military's role in China in Volumes I and II of "Through the Joint, Interagency, and Multinational Lens: Perspectives on the Operational Environment." Dr. Babb's most recent publication is a chapter on China-Russia relations in "Cultural Perspective, Geopolitics & Energy Security of Eurasia: Is the Next Global Conflict Imminent" published in USACGSC Press in 2017.

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Dr. Felix Moos was the professor of anthropology and ethnology, culture change and development, comparative value systems, ethnic conflict, East and Southeast Asia, Pacific. Nearly five decades after arriving at Kansas University, KU anthropology professor Felix Moos has seen the world change around him. An expert on terrorism and intelligence, Moos has taught a class on the anthropology of terrorism at KU for decades.

LTC John Reynolds was commissioned from the James Madison University ROTC program in 1994 as an Aviation Officer. After graduating from the US Army Aviation Officer Basic Course and Flight School at Fort Rucker, Alabama, he served in various leadership and command positions, stationed in the Republic of Korea and Fort Bragg, North Carolina. He also served as an operations and plans officer in joint and multi-national commands in Iraq and Korea. He is a graduate of the US Army Airborne School, Aviation Captains Career Course, Combined Arms Services Staff School, Joint Firepower Course, Command and General Staff College, and the Joint Forces Staff College. His deployments include humanitarian assistance operations in Central America, peace keeping operations in Bosnia, and combat operations in Iraq. Over the last 23 years (1994-2017), he served as a commander and staff officer at various levels for a total of 14 years, on multiple tours in the Republic of Korea.

Greg Scarlatoiu is the Executive Director of the Committee for Human Rights in North Korea (HRNK) in Washington, D.C. He is a visiting professor at the Hankuk University of Foreign Studies in Seoul as well as instructor and coordinator of the Korean Peninsula and Japan class at the U.S. State Department's Foreign Service Institute (FSI). Scarlatoiu is vice president of the executive board of the International Council on Korean Studies (ICKS). Prior to HRNK, Scarlatoiu was with the Korea Economic Institute (KEI) in Washington, D.C. He has over six years of experience in international development, on projects funded by the U.S. Agency for International Development, the World Bank, and the Asian Development Bank. He has appeared as an expert witness at several Congressional hearings on North Korean human rights. For

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LTC Brian Steed recently retired as a U.S. Army Middle East Foreign Area Officer. He served eight-and-a-half consecutive years in the Middle East including assignments in the Levant, Mesopotamia, and the Arabian Peninsula. He was a Jordanian Army Officer as part of the Military Personnel Exchange Program for two-and-a-half years, giving him an immersed perspective in Arab culture and language. His book titled “ISIS: An Introduction and Guide to the Islamic State” is a required text in several elective courses in this school. He is a PhD candidate – with an Salafi-Jihadist emphasis – at Kansas State University.

Graeme Wood is a national correspondent for *The Atlantic* and lecturer in political science at Yale University. Wood’s viral *Atlantic* cover story “What ISIS Really Wants,” was the most-read piece on the Internet—*the entire Internet*—in 2015. Its influence on how we understand extremism and radicalization cannot be understated. His acclaimed book *The Way of the Strangers*, was listed as a Foreign Affairs best book of 2017. In it Wood gives a far-reaching account of the strategy, psychology, and theology driving the Islamic State.