UPCOMING EVENTS

Check the CGSC Foundation website for updated details on these and other events. – www.cgscfoundation.org/category/scheduled-events

CGSC Class of 2019
Flag Day Ceremony
August 13, 2018

Class of 2019 Powell Lecturer
Gen. (Ret.) Lloyd J. Austin III
8:30 a.m. • August 21, 2018
Eisenhower Auditorium
Lewis and Clark Center

5th Annual Celebration of International Friendship

SAVE THE DATE!
Oct. 4, 2018 at 7 p.m.
Kauffman Center for the Performing Arts
1601 Broadway • Kansas City, Mo. 64108

Since 1895 international military officers from around the world have come to Fort Leavenworth to study military art and science at the U.S. Army’s Command and General Staff College (CGSC). Come help us celebrate and welcome the new class of international military students from 94 different countries in a black tie event at Kansas City’s Kauffman Center for the Performing Arts. This year we will also introduce the most recent inductees of CGSC’s International Hall of Fame.

The evening will begin at 7 p.m. with a reception followed by a program that will include the Introduction of the Command and General Staff College International Students, guest speaker remarks and a special performance by the Grammy Award winning Kansas City Chorale.

For more information contact the CGSC Foundation, Inc. – phone: 913-651-0624 email: office@cgscf.org
Ethics symposium prepares CGSC students for real-life situations

by Michael D. Hockley

The Foundation provides support for a broad range of activities at the College. Just in the past quarter, the Foundation provided support for the National Security Round Table program, retirement and professor emeritus selections for Dr. Jim Willbanks and Dr. Kevin Shea, the Leaders of Tomorrow Symposium, numerous “Walk and Talk” tours to educate business and community leaders about the College’s mission, and the various lecture series. Elsewhere in this issue, you will find more information about many of these activities, but I want to highlight the Fort Leavenworth Ethics Symposium because of the impact it has on our officers when they return to the force after graduation.

This year’s ethics symposium addressed the impact of diverse worldviews on military conflict. The entire CGSC class participated in this one and a half day program at the end of April. The program included a variety of guest speakers, three panel presentations, and more than thirty breakout topics covered by papers submitted for the symposium. The Foundation provided support in a variety of ways, including paying the travel and expenses for the opening keynote speakers, Dr. George Lucas, Jr., Professor of Ethics (Emeritus), U.S. Naval Academy, and Dr. Shannon E. French, the CGSC Foundation’s General Hugh Shelton Distinguished Visiting Chair of Ethics. The Foundation also paid for travel and honorarium for members of two of the three panels, writing awards, and other logistical support totaling approximately $25,000.

The symposium provided the students with many examples of how ethics may come into play in day-to-day activities, especially when conducting operations in foreign countries whose cultures and values are different from ours. This training raised the CGSC students’ sensitivities to such cultural differences and will aid them in recognizing issues that may seem of no consequence when viewed through our cultural lens but may be major for peoples of another culture.

The symposium was a stunning success and received rave reviews from the students, speakers, panelists, and faculty. The support provided by the Foundation contributed significantly to the success of the symposium because the College would not have been able to bring in many of the speakers or panel members without our support.

The Foundation was created to provide just this type of support so the College has the resources to provide the margin of excellence necessary for more meaningful and impactful instruction. On behalf of the Foundation, I extend my heartfelt thanks to all who have contributed to the Foundation over the years and encourage your continued support.

For the full story about Foundation Chair Mike Hockley’s appointment as CASA, see: http://www.cgscfoundation.org/army-secretary-appoints-foundation-chair-mike-hockley-as-casa/
A time to say farewell and look forward


Another year is winding down at CGSC and graduation is upon us. The students will be heading out to their next units of assignment to begin to put into practice what they’ve spent the last year studying and contemplating. I want to say congratulations and offer a message of encouragement to the students for what I hope is a year well spent.

As you go through the rest of your lives – whether you serve in the Army, in business, or in civic leadership, I believe that you will find that this year prepared you well to handle whatever challenges are thrown at you. I know that I look back on my time at CGSC and recognize that even today, some 33 years later, I still use skills that I learned in the classrooms at Bell Hall.

So, good luck in your next assignments! We hope you will participate in the Alumni Association program in order to stay abreast of the school and to maintain contact with your peers. Find out more at our website www.cgscfoundation.org (the link is in the middle of the homepage). We hope to hear from you!

The Foundation is proud of our support to the classes this year, you can see much of it in this issue and the last. You’ll see why we say that we’re small, but busy! It is our great privilege to support the development of military leaders of character and competence for ethical service to the nation.

This spring we said farewell to one of our favorite CGSC people when Dr. Jim Willbanks, the CGSC Marshall Chair for Military History retired after a 23-year military career followed by 26 years as an educator at CGSC. He is a national treasure as one of the top researchers and authors on the American experience in the Vietnam War. The Foundation was honored to support his research. You can read more about him on page 32. I personally want to say thank you, good luck, and God Speed old friend. Likewise, we also said farewell to Dr. Kevin Shea, who also had a distinguished Army and CGSC career spanning 42 years. Both of these great CGSC faculty members were selected as “professor emeritus” and the Foundation was proud to present each of them with a College chair in recognition of that honor.

We are interested in your views about the Foundation News magazine! Earlier this year, we sent a survey to over 1,400 of our readers and received nearly a 20 percent response rate. We asked about the means of delivery, the quality and focus of content, and ideas on how we proceed in the future. I would invite those that haven’t taken the survey to go to our website and spend a few minutes telling us your views on the magazine. The link to the survey is below. Let us know what you think!

One of the reasons that we are asking about the magazine is that this is an expensive enterprise to put out in print twice a year. We have shaved costs to the bone in order to keep the size and content consistent and we hope worth your time, but we need your help. Not only do we need your input for our survey to help us make the magazine serve you better, but we also need your financial support to be able to continue to print. There’s an envelope in the magazine, if you find it worthwhile, please help us out.

In closing, we are planning our programs of support for the Classes of 2019 which begin in July (SAMS) and August (CGSOC). We believe we have a good plan with some excellent programs coming up. Stay tuned with us on the website or social media to find out what we’re going to be doing and how you can participate. We believe in service to our College, our Army, and our community. – We hope you join us. 🦅
The 2018 classes of SAMS and CGSOC are nearing completion of their academic year. – We wish them well as they head back into the operating forces to put their knowledge and skills back to the test. In this edition we continue our "CGSC 101: Command and General Staff School" feature on the Command and General Staff School (CGSS) and the satellite schools that also teach the CGSOC curriculum. We also have reports on the 9th annual Fort Leavenworth Ethics Symposium, the latest NSRT program lead by SAMS, our Leaders of Tomorrow Symposium, the newest inductees to the IHOF... and much more.

FROM THE EDITORS

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Our Vision
The CGSC Foundation vision is to support the development of leaders of character and competence for ethical service to the nation.

Our Mission
The mission of the CGSC Foundation is to support CGSC in educating leaders for the 21st century in the following six mission areas:

• Enrich the College’s academic environment
• Foster a strong relationship between the military and the private sector
• Enhance the institution’s research activities
• Promote leader development
• Encourage excellence in the faculty and student body
• Maintain contact with alumni

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CGSC Faculty earn writing awards

by Harry Sarles, Army University Public Affairs

Thirty-three members of the CGSC faculty were presented with awards for their published works in a ceremony April 2, at the Lewis and Clark Center.

Lt. Gen. Michael Lundy, commanding general of the Combined Arms Center and Fort Leavenworth and commandant of the Command and General Staff College, made the presentations, 43 awards in all.

Brig. Gen. Scott Efflandt, provost of the Army University and deputy commandant of CGSC, said the award recipients “demonstrated three areas we want our students to emulate — technical competence, critical thinking and the ability to communicate.”

Professional writing is the “benchmark of the health of our profession,” Efflandt said.

The faculty writing awards, generally referred to as the “Golden Pen Awards,” is a program run by faculty member volunteers. There are actually three categories of the award: Golden Pen, Silver Pen and Bronze Pen. The Golden Pen is awarded for books or book-length works. The Silver Pen is awarded for a chapter of a book, a journal article or a stand-alone monograph that is not part of a degree program. The Bronze Pen is given for a short article, undocumented article, encyclopedia article, book review, op-ed piece or letter to the editor, or a body of work consisting of no more than five publications.

Dr. John Kuehn and Dr. Sean N. Kalic, both from CGSC’s Department of Military History, received recognition in all three categories. Four other faculty members received awards in two categories.

Three faculty members received the Golden Pen Award:


DR. JOHN T. KUEHN, Department of Military History, America’s First General Staff: A Short History of the Rise and Fall of the General Board of the U.S. Navy, 1900-1950, Naval Institute Press, 2017. (6th award)

DR. SEAN N. KALIC and DR. GATES M. BROWN, Department of Military History, co-editors, Russian Revolution of 1917: The Essential Reference Guide, ABC-CLIO, 2017. (Kalic’s 3rd award) 📘

For the complete list of all the awardees see the full story online: http://www.ftleavenworthlamp.com/news/20180405/cgsc-presents-faculty-writing-awards
Who We Are

The Command and General Staff School (CGSS) educates the Army field grade officers to be agile, innovative and adaptive leaders within increasingly complex and uncertain environments. The goal of the Command and General Staff School is to produce field grade officers who can fight and win with divisions in large-scale combat operations. CGSS encompasses not only the resident program at Fort Leavenworth, but also includes the satellite campuses (Fort Belvoir, Va.; Fort Lee, Va.; Fort Gordon, Ga., and Redstone Arsenal, Ala.), the Distributed Learning (DL) Course delivered via the internet, and the Total Army School System (TASS) Distributed Classroom which is delivered primarily by and to Reserve Component officers at TASS battalion locations around the world. Each of these modalities tailors the program to meet the needs of the Army and target the needs of specific populations of field grade officers. By offering a variety of methods to complete the Command and General Staff Officer Course (CGSOC), CGSS is able to balance resource constraints and the educational environment that yields adaptive, self-aware, field-grade leaders of character and competence.

Classes at the resident CGSOC are diverse and include students from the Navy, Air Force and Marine Corps through students from the Department of Homeland Security, the Department of Defense, the Department of State, and the Defense Intelligence Agency. The international program is highly respected throughout the world and is a significant undertaking for the International Military Student Division. In the class of 2018 there are 119 international students from 91 different countries. For many officers, the time they spend in CGSS is the final piece of professional military education that they will receive in the Army. The intermediate level education is designed to provide an educational experience that postures officers for their next ten years of service.
What We Do

CGSOC is composed of two main courses and two elective periods that are taught sequentially at the resident course in Fort Leavenworth. Army majors complete “Common Core” through one of the four modalities (resident, satellite, distance learning, or TASS). Throughout the entire Common Core course, the student is taught “How to Think” instead of “What to Think.” The program of instruction includes “Joint Professional Military Education - 1” requirements and leadership, history and sustainment courses. The Common Core prepares the officers for service in a joint environment and sets a foundation for the Advanced Operations Course (AOC), which is the credentialing course for basic branch field grade officers who serve in the operational Army.

The purpose of the AOC is to develop tactical field-grade officers with a warfighting focus for staff officers at division and corps who can conduct unified land operations and large-scale combat operations. The Army continuously adapts CGSOC to the operational requirements of the Army through aggressive curriculum review, adaptation of new programs and modalities to accommodate the learner and provide the best quality education possible. Both curriculum (what is taught) and the modes of delivery (how the students learn) are continually revised and updated. AOC is not only taught at the resident Command and General Staff College in Fort Leavenworth, but also is offered through online modes of education.

A recent example of this revision process involves the Army’s emphasis on preparing for large scale maneuver warfare and developing integrated warfighting functional approaches to maneuver warfare. With the updates to FM 3-0 Operations that focus on challenges presented in the modern operational environment, Army doctrine encourages leaders to synchronize the elements of combat power and to identify and exploit positions of relative advantage. Based on changes in the Army’s organizing construct describing how its forces contribute to joint operations, CGSOC has conducted a significant revision to AOC, where operations branch officers develop professional skills and competencies to serve on battle staffs of operational headquarters.

How we do it

The result of the AOC revision is an immersive scenario within the context of the modern operational environment, which will allow students to learn and experiment with the staff processes conducting operations from deployment through consolidation of gains. The AOC redesign more closely aligns with Army objectives and focus on preparing for large scale maneuver warfare and developing integrated warfighting functional approaches to
maneuver warfare. As a result of the redesign and significant work by each of the CGSS Departments, AOC curriculum aligns more closely with “how the Army fights”. CGSS is better prepared to execute its mission and incorporate emerging concepts oriented in a modern threat scenario that emphasizes large scale combat operations, opportunities for multiple repetitions to enforce learning, and increased use of simulations and modelling for student learning. AOC revision and scenario design has involved significant effort and the CGSS faculty is excited for implementation in the coming academic year.

Honors and Awards
CGSS and the departments give several awards each year for resident course students at Fort Leavenworth. Of these awards, the General George C. Marshall award is presented to the distinguished U.S. graduate in each resident course. This award recognizes scholarship, pays homage to one of America’s most honored Soldiers, and serves as a significant achievement in the career of officers chosen for the honor. International students compete for the General Dwight D Eisenhower award during the ten-month residency of each year’s class. The award honors military scholarship and is held in the highest esteem by the winners and the nations they represent. Each of the five academic departments also gives its own unique student award of excellence. There are numerous opportunities for students to be recognized for their writing abilities, including the MacArthur award for military leadership writing, the homeland security studies award which recognizes thought or contribution on work related to homeland security, homeland defense, or defense support of civil authorities, and recognition for the outstanding master’s thesis. The satellite campus students also compete together with resident students for the “Iron Pen” award, which is presented each year for the best overall well-documented essay. Each satellite campus also selects an honor graduate for recognition of their abilities and leadership potential.

The Future
CGSS will continue to produce officers prepared for duty as a field grade commander and staff officer primarily at the brigade, division and corps echelons. CGSS will continue to educate officers in the values and attitudes of the profession of arms and the conduct of military operations across a continuum of operations. Based on the belief that the only way you can successfully shape the environment and prevent conflict is if you can prevail in large scale ground combat, CGSS will continue to focus on developing leaders who can operate at the division level and win in large scale combat operations. Intermediate level education will continue to adapt to the needs of the Army and the challenges and threats presented in the operating environment of the future.
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Foundation, K-State host leader development symposium

by Mark H. Wiggins, Managing Editor

The Command and General Staff College Foundation and Kansas State University hosted the “Leaders of Tomorrow” symposium on March 8, 2018 at the Kansas State University Olathe campus. The symposium was focused on leader development for mid-career professionals in both the military and the private sector. More than 110 were in attendance including 26 military officer students from the U.S. Army Command and General Staff College (CGSC).

“The military and the private sector are different in how they develop leaders,” said Katie Ervin, the CGSC Foundation trustee who was the lead planner for the symposium. “Our symposium brought these two groups together and gave them an opportunity to build new relationships and learn how they might improve their own path to leadership.”

Foundation CEO Doug Tystad opened the symposium with welcoming remarks and provided context for the symposium from the Foundation’s mission perspective of enhancing scholarship and conducting outreach for CGSC.

Richard B. Myers, Kansas State University president, delivered the morning keynote address. Myers, who is also a retired four-star Air Force general and the former chairman of the Joint Chiefs of Staff, spoke about some of the differences in military and civilian leadership. He also touched on some leadership attributes such as integrity, humility and humor that he believes are effective across all sectors and organizations.

After Myer’s remarks, the attendees participated in roundtable discussion groups. The table groups were led by civilian business executives who were recruited by Ervin and Foundation Director of Development Joan Cabell to offer their experience and expertise to the more junior attendees. The roundtables were comprised of mid-
career civilian business leaders and one or two mid-career military officers from the CGSC Class of 2018. The group discussion topics were focused on building paths to leadership through the use of various tactics and tools such as analyzing personal strengths and weaknesses, improving networking skills, leader resilience, and dealing with conflict.

After the roundtable discussions, Lynn Parman, CEO of the American Royal Association, provided the closing keynote remarks, discussing her own path to leadership and offering the group some tactics she has learned along the way.

Ervin wrapped up the morning with acknowledgement and thanks to the K-State staff and faculty who helped organize the symposium and invited interested people to learn more about Fort Leavenworth and CGSC by participating in the CGSC Foundation’s “Walk and Talk” program.

According to Cabell, initial feedback from the executives and the attendees at the symposium has been positive and a repeat of the symposium in the next calendar year is under consideration by the Foundation CEO and staff.

The CGSC Foundation wishes to thank K-State President Richard Myers for his support and his time in speaking to the group. The Foundation also thanks the K-State Olathe campus staff and faculty who were key in helping organize and support the event. Special thanks also goes to the civilian business executives for their commitment to the event and their leadership and mentoring of the attendees.

For the full story and more photos see: http://www.cgscfoundation.org/foundation-k-state-host-leader-development-symposium/
SAMS leads Spring NSRT program

by Mark H. Wiggins, Managing Editor

The U.S. Army Command and General Staff College’s School of Advanced Military Studies (SAMS) and the CGSC Foundation cohosted a National Security Roundtable (NSRT) program April 3-4, 2018 at the Lewis and Clark Center on Fort Leavenworth, Kansas. Eighteen civilian business and academic professionals were the guests of this NSRT program. More than 10 Foundation trustees also attended to provide support.

The first day began with the attendees gathering in the atrium and linking up with their student escorts from the current SAMS class. Foundation President/CEO Doug Tystad provided a brief orientation and the group then moved to the Arnold Conference Room where CGSC Deputy Commandant Brig. Gen. Scott L. Efflandt provided welcoming remarks. After the deputy commandant’s welcome, Jeff LaMoe, CGSC Chief of Staff, provided the roundtable participants with a short history of CGSC and an overview of Army professional education with special emphasis on the College. After LaMoe’s brief, the guest speaker for the evening, retired Ambassador Patrick Moon, former U.S. Ambassador to Bosnia and Herzegovina, spoke to the group about his experiences as a political advisor in the U.S. European Command (EUCOM). He centered his comments around the NSRT’s theme “Anticipating the Future.” The evening ended with a reception in the atrium.

On day two of the program, the group gathered in the SAMS exercise room in Flint Hall where SAMS Director Col. James Markert and Dr. Scott Gorman, deputy director for academics, explained the SAMS organization and curriculum. After the informational briefs and a short question and answer period, the NSRT guests accompanied their student escorts to their classrooms to participate in regularly scheduled classes.

The guests reconvened in the Lewis and Clark Center after a two-hour period in the SAMS classrooms where Tystad provided them with an overview of the CGSC Foundation mission and programs.

The remainder of the day was spent in three panel discussions, the first two of which were focused on “nuclear deterrence” – one from the U.S. perspective with two U.S. military student panel members and the other from the NATO perspective with a SAMS student from Germany and another from the UK making up the panel. The third panel was focused on artificial intelligence in future operations with four U.S. SAMS students making up the panel.

After the panel discussions, Brig. Gen. Efflandt and Foundation Chair Michael Hockley presented each of the attendees with an NSRT completion certificate and copy of the group photo taken earlier in the day.

Special thanks goes to Col. Markert and his staff and the SAMS student volunteers for their work in setting up and hosting this spring NSRT program. The Foundation also thanks Geiger Ready Mix and Ferguson Hotel Development, LLC, for their sponsorship of the NSRT program.
CGSC Foundation Director of Operations Ann Soby, left, sizes up the SAMS student escorts on day one of the 2018 spring NSRT program.

SAMS Deputy Director for Academics Dr. Scott Gorman, at podium, and SAMS Director Col. James Markert, standing at right, provide an overview of the SAMS organization and curriculum on day two of the NSRT program on April 4, 2018.

Ambassador Patrick Moon, former U.S. Ambassador to Bosnia and Herzegovina, speaks to the spring 2018 NSRT attendees about his experiences as a political advisor in the U.S. European Command on April 3.

(Bottom right photo) From left, Dr. Dan Cox, panel moderator from the SAMS faculty, observes as Maj. William Branch, Maj. Elizabeth Martin and USAF Maj. Sean Williams present during their panel on artificial intelligence during day two of the spring 2018 NSRT program.

SPRING 2018 NSRT PARTICIPANTS

Mr. Fahrad Azima, Chairman, ALG Transportation
Dr. Anthony Caruso, Assoc. Vice Chancellor for Research, University of Missouri, Kansas City
Lt. Gen. (Ret.) Sid Clarke, Chairman, Armed Forces Insurance
Dr. David Cook, Vice Chancellor, University of Kansas
Mr. Bill Coppedge, Well Servicing Manager, Linn Energy
Mr. James Craig, Vice President & General Manager, Cubic Global Defense
Dr. Greg Gunderson, President, Park University
Mr. George Hersh, Jr., Financial Analyst, UMB
Ms. Michelle Kay, Vice President & General Manager, Enterprise Holdings
Mrs. Lyn Lakin, President of Board of Directors, International Relations Council of Greater Kansas City
Mr. Terry Lillis, Exec Vice President & CFO (Retired), Principal Financial Group
Mr. Michael Lintecum, Producer, Lintecum Group
Mr. John McLaren, Comptroller (Retired), Interstate Baking Company
Mr. Frank Ovji, Producer & Sound Engineer, DuraComm Corporation
Mr. Joe Reardon, Executive Director, Greater Kansas City Chamber of Commerce
Mr. Jim Tilden, Senior Counsel, Siegfried Bingham, P.C.
Mr. David Warm, Executive Director, Mid-American Regional Council
Mr. William Wells, Former Controller, Service Pak

For more photos see the online story at http://www.cgscfoundation.org/sams-leads-spring-nsrt-program/
VFW supports top award for CGSC graduates

On Jan. 10, Lynn W. Rolf, III, director of programs for the Veterans of Foreign Wars, visited Fort Leavenworth and the CGSC Foundation to present a donation to the Foundation to establish an endowment for the General George C. Marshall Award. The award is presented to the distinguished U.S. graduate of the Command and General Staff Officers Course during ceremonies each June.

Foundation President/CEO Doug Tystad, left, and Simons Center Program Director Rod Cox right, accept the donation from Rolf in the atrium of the Lewis and Clark Center on Jan. 10.

The CGSC Foundation sponsors more than 60 percent of all the academic awards for each SAMS and CGSC graduating class, in addition to recognition for the CGSC Educators of the Year and recognition for Emeritus Faculty on their retirement. The Foundation will manage the endowment presented by Rolf, which will fund the award.

For more information see: http://www.cgscfoundation.org/vfw-supports-top-award-for-cgsc-graduates/

New TRADOC commander visits Fort Leavenworth

Gen. Stephen Townsend, the new commanding general of U.S. Army Training and Doctrine Command, visited the Combined Arms Center Training Innovation Facility March 15. He was accompanied by Maj. Gen. Maria Gervais, deputy commanding general, Combined Arms Center-Training.

Townsend assumed command of TRADOC on March 2 from Gen. David Perkins, who retired. Townsend was at Fort Leavenworth on his first regularly scheduled trip to address the brigade commanders, battalion commanders and command sergeants major attending the Pre-Command Course. In addition to PCC and the National Simulation Center tour, he addressed the School of Advanced Military Studies, received an overview briefing from Army University Provost/CGSC Deputy Commandant Brig. Gen. Scott Eflandt, and conducted a working lunch with TRADOC Analysis Center Director Pamela Blechinger.

For more information see: http://www.cgscfoundation.org/new-tradoc-commander-visits-fort-leavenworth/
The 2018 Fort Leavenworth Ethics Symposium was conducted April 30-May 1, 2018. This year’s theme was “The Impact of Diverse Worldviews on Military Conflict.”

This ninth annual symposium featured a variety of guest speakers, panel presentations and breakout topics. CGSC Deputy Commandant Brig. Gen. Scott L. Efflandt delivered welcoming remarks on the morning of April 30, followed by the opening keynote speaker, Dr. George R. Lucas, Jr., Professor of Ethics (Emeritus), U.S. Naval Academy. The closing guest speaker on May 1 was Dr. Shannon E. French, the CGSC Foundation’s General Hugh Shelton Distinguished Visiting Chair of Ethics, and director of the Inamori International Center for Ethics and Excellence.

More than 1,000 members of the Command and General Staff Officers Course (CGSOC) along with guests and visitors participated in the ethics conference that featured a variety of guest speakers, three panel presentations and over thirty breakout topics. More than 50 papers were submitted for discussion at the symposium, of which 34 were selected to be presented during breakout sessions. At the end of the symposium awards were presented to the two top papers among those 34: “Criminal Ethos of Russia – The Great Western Dilemma of Fighting New Generation Warfare” by Maj. Egidijus Cuitas, an international military student in the current CGSOC class, and “What were you thinking? How to discover your moral philosophy: A Forensic Approach,” by Dr. Richard McConnell, a CGSC professor, and Maj. Evan Westgate, a U.S. Army officer-student in the current class.

Dr. Lucas focused his opening remarks around the “ethics training” that everyone is exposed to. “For most of us, particularly in the military, and also in business organizations, ethics is about compliance, usually with a bewildering array of regulations that are complex and burdensome,” he said. “Often this training is inflicted upon everybody after a scandal of some sort.”

Lucas said this tedious approach to ethics training caused most to dread the topic. He jokingly offered his own definition of ethics: “Ethics is a form of punishment that we have designed to inflict upon those who have themselves done nothing wrong.”

On a serious note he added that ethics training is really not that at all. The difference he said lies in understanding the differences between “moral dilemmas” and “tests of character.” He said “a ‘moral dilemma’ is a situation in which a person or persons of good character and best intentions nonetheless face situations or choices in which they may be uncertain, disagree with each other and wonder what is the right thing to do in that specific situation.”
Lucas explained that in the military environment this “moral dilemma” may involve uncertainty or disagreement on applying specific rules of engagement or the broad moral conceptions of just and unjust warfare. “These are profound and perplexing problems about which reasonable and well-intentioned people can disagree,” he said. By contrast, he added that, “tests of character” are simply those scandals or situations that typically find their way into our “ethics training.” The tests of character are simple questions of right and wrong. That’s the kind of situation that causes the sort of ethics training we typically face.

“Ethics is not tests of character, but genuine moral dilemmas that you face in the pursuit of your professional responsibilities in uniform,” he said.

Lucas went on to discuss how we determine “who is on the side of justice” in warfare. “How do we know we’re on the right side?” he said. “How do we know we’re right and ‘they’ are wrong?” – Lucas said these types of moral dilemmas are what the ethics symposium is all about...again, ethics is not about discussing the usual failures described in “tests of character.”

In the symposium’s closing keynote, standing in front of a graphic depicting North Korea, Russia, Iran, and the South China Sea Dr. Shannon E. French, CGSC’s General Hugh Shelton Distinguished Visiting Chair of Ethics, asked the audience “What kind of person do you want to be and why?” The natural follow-up, she said, is how do you become that person and retain that identity? After reminding her audience “Everyone is capable of doing anything,” she shared with them some ways to prepare for coming ethical crises. First, she said, figure out who you can trust – friends and mentors. Secondly, learn what can interfere with making the ethical choice – avoid false dilemmas. Thirdly, develop the ability to shift between different kinds of tasks. And last, learn the stories of people who have made the right decision.

As an example of the last, she told several stories of Saladin, leader of the Muslim tribes during the crusades, making ethical decisions. This included allowing the survivors of Jerusalem to depart rather than slaughtering the inhabitants as had been done when Christian forces took the city from the Muslims years earlier.

The three panel presentations during the symposium included “Salafi-Jihadism: A look at the individual and organizational level ethical framework,” “Cultural Perspectives, Geopolitics and Energy Security of the Koreas,” and “Understanding the Chinese Perspective – What History Tells Us About the Future.”
(CRELMO) put together what most considered an outstanding panel on North Korea. Three internationally known Korea experts and one subject matter expert from CGSC talked about one of the hottest topics of the day.

After a brief intro by Kirby R. Brown, the deputy to the commanding general of Fort Leavenworth, CRELMO Director Mahir Ibrahimov, panel moderator, welcomed Dr. Bruce Bechtol Jr., professor of political science at Angelo State University, who presented “North Korea’s Military, Governmental Infrastructure and Proliferation;” Dr. Jae Ku, director of the U.S.-Korea Institute at Johns Hopkins University’s School of Advanced International Studies discussed “Regime’s Anti-American Propaganda and the Potential for Popular Resistance During a Military Conflict;” Dr. George Lucas, Jr., keynote speaker; Dr. Shannon E. French, closing keynote speaker; Chaplain (Lt. Col.) Jeff McKinney, CGSC lead project officer for the symposium; and Dr. Ted Thomas, director of CGSC Department of Command and Leadership.

The Salafi-Jihadism panel was similarly well done according to those that attended. This panel explored the ethical reasoning of Salafi-Jihadists to better understand their motivations and moral decision making. Moderated by Chaplain (Maj.) Josh Gilliam, a CGSC instructor of World Religions, the panel members were: Graeme Wood, national correspondent for the Atlantic and lecturer in political science at Yale University, who presented “The Ethic of ISIS;” Lt. Col. (Ret.) Brian Steed, a former U.S. Army Middle East Foreign Area Officer and CGSC instructor, who presented “How Salafi-Jihadists View the West;” and Bander Almohammadi, a student of the University of Kansas, School of Law, who presented “Islamic Law and Salafi-Jihadism.”

The panel on China was moderated by Dr. John Modinger, an instructor in CGSC’s Department of Joint, Interagency, and Multinational Operations (DJIMO). Panel members included Dr. David Graff, the Picket Professor of Military History at Kansas State University, who addressed the topic, “The lesson the People’s Republic of China draws from the past is that the greatest – security and prosperity – can be achieved only by means of a hierarchical and authoritarian internal order and a hierarchical international order dominated by an assertive China.” Also presenting in this panel was Dr. Felix Moos, professor of anthropology and ethnology at the University of Kansas, who presented “Culture change and development, comparative value systems, ethnic conflict, East and Southeast Asia, Pacific.” Lt. Cmdr. (Ret.) Cindy Hurst, a research analyst in the Foreign Military Studies Office, who presented “The Five Categories of Chinese Strategy with an Emphasis on the 36 Strategies (Stratagems) of Ancient China and the Globally Expanding People’s Liberation Army.”

The fourth member of the panel was Dr. Joseph Babb, an instructor in CGSC’s Department of Military History, who presented the topic, “The Importance of Studying Sunzi’s Art of War to Understand Chinese Warfare Today.”

The Fort Leavenworth Ethics Symposium is an annual symposium co-sponsored and hosted by the U.S. Army Command and General Staff College (CGSC) and the Command and General Staff College Foundation, Inc., through a generous grant by the Perot Foundation.

For more photos and video see: http://www.cgscfoundation.org/ninth-annual-ethics-symposium-report/
The U.S. Army Command and General Staff College hosted 200 officers from the United Kingdom’s Intermediate Command and Staff College (Land) March 2-16 to study with their U.S. counterparts. Exercise Eagle Owl occurs twice a year and culminates in the two-week exercise where a combined group of officers, taught by an instructional team consisting of U.S. and U.K. instructors, act as a brigade combat team battle staff.

Eagle Owl uses a NATO scenario to conduct planning on division-area defensive operations and division area security/stability operations. The operational environment uses a hybrid threat that includes state conventional forces, irregular militia, terrorists and criminal organizations to produce a complex commander’s tactical problem involving the simultaneous application of offense, defense and stability in unified land operations. During the two-week exercise the students use both the U.S. Army’s military decision-making process and the United Kingdom’s “seven questions” combat estimate to plan for brigade engagements.

The exercise helps U.S. and U.K. officers understand the multinational, cultural and procedural differences between the two nations and demonstrates the ability to work effectively as part of a multinational staff.

During the exercise, Lt. Gen. Patrick Sanders, commander of Field Army, British Army, delivered the annual Kermit Roosevelt Exchange Lecture at CGSC on March 8. The lecture series began in 1947. The original sponsor, Mrs. Kermit Roosevelt, intended the lecture to be a memorial to her late husband, Kermit Roosevelt, an American businessman, soldier, explorer and writer. The second son of President Theodore Roosevelt, Kermit Roosevelt served in both world wars and for both the American and British armies.

Since 1997, the lecturer from the United Kingdom speaks at the U.S. Military Academy, the U.S. Army War College, the Armed Forces Staff College and CGSC. The lecturer from the United States speaks at the Military College of Sciences, the Royal Military Academy, the Joint Services Defense College and the Ministry of Defense. In 1970, it was mutually agreed that the Kermit Roosevelt Lecture Series would be officially supported by the United Kingdom and the United States as a continuation of the program formerly sponsored by the Kermit Roosevelt Fund.

The two nations capped the Eagle-Owl exercise with a U.S. vs. U.K. sports day March 13. – A U.S. student (back) and a UK student sweat it out in the Iron Major portion of the competition. The UK team won the Iron Major event.

For more photos see the online story: http://www.cgscfoundation.org/british-visit-cgsc-for-eagle-owl-exercise/
CGSC students honor our nation’s fallen

On the last day before their final comprehensive exams, several students from the U.S. Army Command and General Staff College (CGSC) assigned to Staff Group 30A at the Fort Belvoir satellite campus marked the end of their academic journey by laying a memorial wreath at the Tomb of the Unknown at Arlington National Cemetery, on April 11, 2018. Chaplain (Maj.) Matt Canada, a former battalion Chaplain in the 3rd Infantry Regiment (The Old Guard) organized the ceremony for his staff group with four members of the class laying a memorial wreath and several other members observing. Following the wreath laying ceremony, a tomb sentinel briefed the officers on the history of the tomb, the ceremonial traditions and the rigorous training required to earn the honor to guard our country’s unknown soldiers.

Foundation contributes to Spouses Club scholarship program

Military spouse Audrey Ayers, center, receives a scholarship from CGSC Foundation President/CEO Doug Tystad and Director of Operations Ann Soby, during the Fort Leavenworth Spouses Club scholarship presentation ceremony May 9 at No. 1 Scott Ave. Ayers is currently working on her master’s degree through Kansas State University. The CGSC Foundation provided two $1,000 grants for FLSC to distribute. High school senior Madeline Walker received the other CGSC Foundation scholarship.

The Foundation made a donation to the Spouse’s Club Scholarship program in March 2018 to support the award of two scholarships. The Foundation’s support for this program is the result of corporate support for the Foundation’s Soldier and Family Support programs by Pioneer Financial Services, JE Dunn Construction, and the Northrop Grumman Corporation.

For the full stories see:
http://www.cgscfoundation.org/foundation-contributes-to-spouses-club-scholarship-program/
Simons Center invites you to participate

Col. (Ret.) Roderick M. Cox, Simons Center Program Director

The Simons Center continues to actively enhance the academic experience for the Command and General Staff College, as well as assisting Army University with its outreach efforts to connect the general populace with their Army. Our focus remains on building a body of interagency knowledge, improving interagency leaders, and seeking ways to sustain the Center’s programs and services. Center programs and services this past spring term were varied and ever-expanding and we invite everyone to participate in future events.

Under the mantle of our Simons Center Distinguished Speakers Series (SCDSS) we hosted visits and speaking engagements with Ambassador (Ret.) Patrick Moon on April 2-5, Career Minister (Ret.) Gregory Gottlieb of the U.S. Agency for International Development (USAID) April 10-13, and Dr. Lee A. Norman, the State Surgeon of Kansas and former chief medical officer of the University of Kansas Health System, on April 23. In each of the visits, the Simons Center capitalized on their expertise and experience in a wide range of events. I invite you to visit our website to learn more about their visits.

Other activities supported by the Simons Center include the visit of Ambassador (Ret.) Deborah McCarthy, who returned to Leavenworth April 16-19 for her second visit as our 2018 DACOR Visiting Professor of Diplomacy. She first visited in Dec. 5-7, 2017. McCarthy is a former U.S. Ambassador to Lithuania and with her expertise on a broad array of issues ranging from economic development to counterterrorism, she provided expert insight to five different CGSC elective courses during her April visit. She also met with the faculty of the Department of Joint, Interagency, and Multinational Operations to discuss security policy and challenges facing the Baltic Region as this will be part of next year’s curriculum. Ambassador McCarthy also traveled to the University of Kansas in Lawrence where she guest lectured at an undergraduate political science class and spoke at a brown-bag luncheon sponsored by the KU Intelligence Community Center for Academic Excellence.

The Center continues to publish the InterAgency Journal each quarter, providing a forum for the professional exchange of ideas and experiences for interagency practitioners and academics. Our readership of the
IAJ continues to increase (more than 11,000 monthly readers) and we are enjoying ever increasing submissions of manuscripts for publication consideration. My thanks goes out to the members of our Editorial Board – their anonymous work has greatly enhanced the quality of our published articles and has led to the increase in our prestige as an interagency national security journal of choice by both academics and practitioners. We have a new look on the cover and will be introducing some new features over the next few editions. I encourage you to not only read the IAJ and provide feedback, but also to consider authoring an article sharing your experience and expertise.

I am also happy to announce that we resurrected, after a five-year hiatus, the Simons Center Special Report publication series, with the publication of a selection of the 2017 Fort Leavenworth Ethics Symposium Papers. This Special Report is available on our website and we will be publishing another Special Report this fall with select papers from the 2018 Ethics Symposium.

Our publications, with the IAJ being our centerpiece, are probably the most recognizable and utilized program we offer to the College. Most of the faculty and many of the students are aware of our publication program and use our products and services as a publication venue, reference source, or curriculum material. This is evident in that the CGSC Foundation Press was the dominant publisher for this year’s CGSC faculty writing awards and for student manuscripts. This service definitely allows the Foundation/Simons Center to enhance the scholarship and professional development of the College.

Our various lecture series continue to enjoy success and prove to be academically enhancing while allowing for outreach to the community. We continue to partner with the Command and General Staff School to present the “Interagency Brown-Bag Lecture Series” each month. This series has enjoyed success, averaging 75 attendees, in enhancing the interagency curriculum at the College. If you don’t receive our monthly invites/reminders for the Brown-Bag presentations, please let me know and I’ll add you to the list. This series has proven to be very much an activity that the College desires and has brought the Foundation, and its work, to the attention of much of the

Mr. Thomas A. Gray speaks about the domain of Space and national security at the U.S. Army Command and General Staff College on May 8 as part of the InterAgency Brown-Bag Lecture Series.
student body. We are also pleased that the CGSS leadership has agreed to continue this program with us for academic year 2019.

We also continue to offer the Vietnam War Commemoration Lecture Series and the General of the Armies John J. Pershing Great War Lecture Series, also presented by the CGSC Department of Military History. (See the article on page 25.)

As part of our continuing effort to provide value to the Command and General Staff College, I agreed to support several CGSC electives this academic term. In April and May in support of four elective courses, I participated as a role player during policy development exercises. Not only did this allow me to use my own experience to participate directly in the development of interagency leaders, but also it allowed the CGSC students, after the exercise, the opportunity to discuss the Foundation and our impact on their time while here. In this same vein of opportunity, the Simons Center arranged for CGSC faculty to support the academic instruction at the University of St. Mary. In April we facilitated the opportunity for CGSC faculty to share their expertise on the Middle East with USM students. This opportunity allows for positive outreach to the community and showcases the expertise of the CGSC faculty. With continued faculty support, we will look to expand this program to other area universities in the fall.

The Simons Center continues to seek new sponsors and partners. If you know of an individual, organization, or company that would value underwriting our work, please let me know. In addition to our founding sponsor, the Perot Foundation, we continue to enjoy enduring relationships with First Command Financial Services – the exclusive sponsor of our Interagency Brown-Bag Series and a contributing sponsor of our Vietnam and Great War Lecture Series; the University of St. Mary – a contributing sponsor of our DACOR and Distinguished Speaker Series; Park University – a contributing sponsor of our Distinguished Speaker Series, and the Veterans of Foreign Wars – a contributing sponsor of our Vietnam and Great War Series and endower of the Marshall Award. These sponsors have enabled us to provide programs of value to the CGSC and we can’t thank them enough. We could not do our work without their support.

I encourage you to participate in any or all of our programs and events. All of our activities are designed to appeal to various constituents and stakeholders in multiple ways. Whether you are interested in a particular subject, desire to interface with certain folks, want to share your experience or expertise, need to make a contact, or wish to avail yourself of a particular opportunity, please know that you are always welcome to participate. If a particular program or event is of interest to you, let me know and I’ll ensure you have the details so you may participate.

I encourage you to visit our website and use the Center’s resources at www.TheSimonsCenter.org.

Visit the CGSC Foundation Flickr site for photos from all the lectures: https://www.flickr.com/photos/cgscfoundation/albums
Pershing and Vietnam lecture series build momentum

Col. (Ret.) Roderick M. Cox, Simons Center Program Director

Both the General of the Armies John J. Pershing Great War Centennial Series and the Vietnam War Commemoration Lecture Series presentations in spring 2018 continued to build momentum with larger audiences and more public participation than ever.

The Simons Center is the lead facilitator for the CGSC Foundation in both these lecture series. Presentations in the Pershing series included “The Last Throw of the Iron Dice: The Ludendorff Offensives of 1918” by Dr. Scott Stephenson and “Armageddon, Arabia, and the Modern Middle East,” by Brian Steed, a former member of the CGSC Department of Military History and recently retired Army lieutenant colonel.

Presentations in the Vietnam lecture series included the last lecture by Dr. James H. Willbanks, who recently retired. His lecture on the Tet Offensive of 1968 drew record attendance. Additionally, the presentation by Dr. Bill Allison, professor of history at Georgia Southern University, entitled “My Lai: A 50-Year Perspective,” was also very well attended. A highlight of this lecture was the participation of CGSC Foundation Trustee Col. (Ret.) Bill Eckhardt who contributed to the discussion during the question and answer session at the end. A major in the Army’s Judge Advocate General’s Corps at the time, Eckhardt was the U.S. Army’s chief prosecuting attorney in the My Lai trials.

Both of these lecture series provide wonderful opportunities for the Foundation/Simons Center to facilitate outreach activity by the College and to showcase the world-class expertise and talent resident at CGSC. They also allow the Foundation to provide the opportunity for CGSC faculty to garner experience and exposure not routinely afforded them.

Both these series will resume in the Fall as the CGSC Department of Military History has agreed to continue to work with the Foundation and the Simons Center.

As always, the Foundation/Simons Center offers special thanks to the lecture series sponsors – First Command Financial Services and the Veterans of Foreign Wars for their support of both series and the Vietnam Veterans of America for their support of the Vietnam War series. These lecture series would also be impossible without the support of the director of CGSC’s Department of Military History, Dr. Tom Hanson, and his entire faculty.

Visit the CGSC Foundation Flickr site for more photos from all the lectures: https://www.flickr.com/photos/cgscfoundation/albums
Leaders from three continents added to International Hall of Fame

The command and general staff college added three international military leaders to its International Hall of Fame on March 1 in Eisenhower Auditorium of the Lewis and Clark Center on Fort Leavenworth.

The three new inductees to the Hall of Fame were Maj. Gen. Jørgen Høll, Commander, Special Operations Command, Denmark; Gen. Abu Belal Muhammad Shafiul Huq, Chief of Staff, Bangladesh Army; and Lt. Gen. Luis Suñer, Argentina Army Chief of Staff.

Belal, reminiscing about his time at Leavenworth in 1993-1994, quoted Nelson Mandela who said “There is nothing like returning to a place that remains unchanged to find the ways in which you have altered.” Belal said attending CGSC allowed him to view the world with sharpened senses. He said he appreciated learning the theory and then putting it to practical use in lab situations. “CGSC is an institution to Learn the Art of Peace,” he said.

Høll, graduated from CGSC in 1991, and became Denmark’s commander of the Special Operations Command in July 2015. He said attending CGSC was a great and unique experience and he appreciated sharing the year with officers from all of America’s armed forces as well as from 80 international countries.

Suñer graduated from CGSC in 1999. He became the Argentine Army Chief of Staff in January 2016. He has served in the Argentenian army for more than 30 years of active service.

The induction of these three officers brings to 277 the number of leaders who have been honored in the Hall of Fame from the more than 8,000 international officers who have attended courses at the College.

For the full story, more photos and video, see:
http://www.cgscfoundation.org/international-hall-of-fame-march-1/
CGSOC students present at Manhattan Rotary Club program

John Cary, assistant professor in CGSC’s Department of Joint, Interagency and Multinational Operations (DJIMO), recently escorted a group of CGSC students to Manhattan, Kansas, to present an informational program about the Command and General Staff College at the Manhattan Rotary Club (MRC) during their membership meeting.

The students that accompanied Cary were Lt. Col. Enrique Reboler of Chile, Captains Hieu Le and Lausanne Nsengimana from Vietnam and Rwanda, respectively, and Mr. Brian Hamil from the Defense Intelligence Agency. Cary kicked off the presentation by outlining the mission of the College, highlighting its uniquely large, diverse, and highly successful international military student program that annually brings some 120 foreign officers from approximately 90 countries to CGSC for an opportunity to learn about America, Americans, and the U.S. military. Cary then introduced the officers and each spoke briefly about their experiences in CGSC and the U.S. in general.

For the full story see: http://www.cgscfoundation.org/cgsoc-students-present-at-manhattan-rotary-club-program/

Foundation director of development attends International Fundraising Conference in New Orleans

From April 15-17, Joan Cabell, director of development for the CGSC Foundation, attended the annual conference of the Association for Fundraising Professionals (AFP). The 2018 International Fundraising Conference entitled “Resilience & Impact in the Big Easy” was conducted in New Orleans.

The annual conference provides fundraisers with information from the top, cutting-edge experts in the fields of fundraising, marketing, advocacy, and public policy. Sessions covered everything from donor research and retention, to major gifts, foundation giving, and planned giving, to crowdfunding and leveraging diversity to become a better fundraiser.

“I was so inspired and encouraged about my profession after listening to wonderful speakers and building relationships with top notch fundraisers from around the world,” said Cabell after the conference. “Of course it wasn’t all work and classes. We got to enjoy a little bit of New Orleans too – Bourbon Street, jazz music, trolley rides, and great seafood.”

Cabell was fortunate to attend the annual conference through a “Chamberlain Scholarship” from the Kansas City chapter of AFP. Only one member from each chapter around the country won a scholarship.

For the full story see:
International military students get tour of D.C.

In April 2018, International Military Student Division (IMSD) Director Jim Fain escorted a group of international military students from the CGSC Class of 2018 on an informational and educational trip to Washington, D.C.

During their trip, they visited the Tomb of the Unknowns and participated in a wreath laying ceremony. They were also greeted at a reception at the Fort Myer Officer’s Club by the Army G2, Lt. Gen. Scott Berrier, and their respective country attaches. They also had the opportunity to tour the Pentagon and meet with other Army staff representatives while there.
by Shannon E. French; 298 pages; Rowman & Littlefield Publishers, 2016. Available on amazon.com (paperback - $30.00; Kindle - $23.25) and barnesandnoble.com (Nook - $33.00)

This revised and expanded second edition of The Code of the Warrior takes the reader on a tour of warrior cultures and their values, from the ancient Greeks and Romans to chivalric knights, Native American tribesmen, and more. This new edition enhances these discussions with analyses of modern-day warriors and examines the ethical dimensions of emerging military technology such as drones, cyber warfare, and bio-enhanced troops. A new chapter also addresses the Islamic warrior code, both in its historic and modern implementations.

Dr. Shannon E. French is the Inamori Professor of Ethics, Director of the Inamori International Center for Ethics and Excellence, and a tenured member of the Philosophy Department at Case Western Reserve University. She is also the Gen. Hugh Shelton Distinguished Visiting Chair of Ethics at the U.S. Army Command and General Staff College, Fort Leavenworth, Kansas.

Outsourcing Security: Private Military Contractors and U.S. Foreign Policy
by Bruce E. Stanley; 264 pages; Potomac Books, 2015. Available on amazon.com –(paperback - $23.70; Kindle - $17.99) and barnesandnoble.com (paperback - $14.95)

In Outsourcing Security author Bruce Stanley examines the relationship between the rise of the private security industry and five potential explanatory variables tied to supply-and-demand theory in six historical cases, including Operation Desert Storm in 1991, the U.S. intervention in Bosnia in 1995, and Operation Iraqi Freedom in 2003. Outsourcing Security is the only work that moves beyond a descriptive account of the rise of private military contractors (PMCs) to lay out a precise theory explaining the phenomenon and providing a framework for those considering PMCs in future global interaction.

Dr. Bruce E. Stanley is an associate professor at the School of Advanced Military Studies, U.S. Army Command and General Staff College. He served in the U.S. Army from 1986 to 2006 as an officer and was selected as the 2012 Command and General Staff College Civilian Instructor of the Year.

Transitions 2.0: A Field Guide for Mid-Career Professionals and Veterans Seeking New Challenges in the Business World

Transitions 2.0 is a self-help book, or in military parlance, a “Field Guide,” to help military personnel chart a path to a second career, or failing that to find their first job after leaving the military so they can learn how to be a civilian and then build a new career. Transitions 2.0 contains proven strategies for those seeking leadership positions and includes stories from the author and others who have navigated their “transition.”

Bob Ulin, entered the Army as a private, made sergeant and then went through officer’s candidate school to become an officer and ultimately retired from the Army as a colonel. He is a seasoned business leader with 10 years as a senior executive in for-profit and nonprofit organizations. He was the founding CEO of the CGSC Foundation and is currently the chairman/CEO of the Center for Transitional Leadership, president of Ulin Solutions Group, LLC, executive vice president of Mobile Reasoning, Inc. and vice president of the Real Estate Corporation.

Danger 79er: The Life and Times of Lieutenant General James F. Hollingsworth
by James H. Willbanks; 256 pages; Texas A&M University Press, 2018. Available on amazon.com (hardcover - $27.14; Kindle - $25.81) and barnesandnoble.com (hardcover - $32.00; Nook - $18.99)

In Danger 79er, historian James H. Willbanks tells the remarkable story of Lt. Gen. James F. Hollingsworth, a three-time recipient of the Distinguished Service Cross along with four Silver Stars, six Purple Hearts, and a host of additional medals and commendations. His career spanned wars both cold and hot, and throughout, “Holly” was a hard-charging, hands-on soldier who could be irreverent and brash but always “led from the front.”

Dr. James H. Willbanks is the former General of the Army George C. Marshall Chair of Military History and director of the Department of Military History at the U.S. Army Command and General Staff College, Fort Leavenworth, Kansas. He is the author or editor of fourteen books, including “A Raid Too Far: Operation Lam Son 719” and “Vietnamization in Laos.” He resides in Georgetown, Texas.
‘Walk and Talk’ program in high gear
by Mark H. Wiggins, Managing Editor

Since the Fall 2017 edition of the Foundation News, the CGSC Foundation has conducted 14 “Walk and Talk” tours of Fort Leavenworth and the U.S. Army Command and General Staff College.

From church groups, to business leaders, other nonprofits and university students, the CGSC Foundation Director of Development Joan Cabell and President/CEO Doug Tystad have been busy each month coordinating these informal tours of Fort Leavenworth and the U.S. Army Command and General Staff College. It’s a highly popular program and one of the best ways for the Foundation to conduct outreach for the College and educate the public about its mission.

Walk and Talk tours are typically on the second Thursday of each month with some variances based on availability of CGSC personnel who assist with a briefing or a classroom tour during the visits.

The standard walk and talk experience includes a tour of the Fort Leavenworth post to learn about its history. After the post tour, the visitors are brought to the Lewis and Clark Center, home of the U.S. Army Command and General Staff College, where the visitors get to see the Fort Leavenworth Hall of Fame and International Hall of Fame displays, the various art displays and more. The tours also typically include a briefing about Army leader development and how CGSC fits into that process. If the timing is right, the groups occasionally get to visit a CGSC classroom and interact with the students. Depending on availability, the Foundation also coordinates for the visitors to get a chance to participate in hands-on computer simulations.

Contact the CGSC Foundation Director of Development Joan Cabell to schedule your own group’s “Walk and Talk” tour of CGSC and Fort Leavenworth and learn about the education of leaders for the nation. – joan@cgscf.org.

For more information about the walk and talk visits see: http://www.cgscfoundation.org/category/news/w-t/
Brig. Gen. Aaron T. Walter, commanding general of the 100th Training Division (Operational Support), visited Guard and Reserve officer-students enrolled in The Army School System (TASS) Command and General Staff Officers Course (CGSOC) at the Fort Belvoir satellite campus on March 10, 2018. Lt. Col. Sean Truax, Virginia Coordinator for TASS, and Mr. Michael Bizer, the supervisory assistant professor of Command and General Staff School Teaching Team 30 at the Belvoir Satellite Campus, hosted his visit.

For the full story see: http://www.cgscfoundation.org/100th-training-division-commander-meets-with-tass-cgss-students/

Secretary of the Army Dr. Mark T. Esper spoke to the Command and General Staff College students and faculty on May 3, 2018 in Eisenhower Auditorium in the Lewis and Clark Center on Fort Leavenworth.

U.S. Army Chief of Staff Gen. Mark A. Milley addressed Soldiers attending the battalion and brigade Pre-Command Course (PCC) at the U.S. Army Combined Arms Center at Fort Leavenworth, Kansas on Jan. 31, 2018. PCC prepares battalion and brigade command teams by providing information on policies, programs and procedures critical to success in these demanding leadership positions.
Dr. Jim Willbanks retires with 49 years combined service

by Mark H. Wiggins, Managing Editor

Dr. James Willbanks, General of the Army George C. Marshall Chair of Military History for the Command and General Staff College was honored in retirement ceremonies at the Lewis and Clark Center April 24. Willbanks career dates to 1969 when he was commissioned a lieutenant of infantry after graduating from Texas A&M University.

His early military career saw him earn awards for valor in Vietnam and documenting that conflict has been life-long calling. Willbanks retired from military service in 1992 and began his second career as a civilian instructor at CGSC. Earning his doctorate in history from the University of Kansas, he rose to become the director of the Department of Military History at CGSC. “This is the best military history department in the whole country,” he said.

He served as both the director and Marshall Chair holder before stepping down as director to devote his attention to research and writing the past two years. He said serving as the Marshall Chair gave him time to research, write, speak and think about military history.

Upon retirement Willbanks was named Professor Emeritus. He is the eighth person to earn that honor from CGSC. He said he was honored to have served and charged his faculty teammates with maintaining the sacred trust of educating and training young field-grade officers who will go on to lead the Army.

In recognition of his selection as CGSC Professor Emeritus, the Foundation presented Willbanks with a CGSC College chair, but not without having a little fun with him initially. The first chair Tystad unveiled was a child-sized rocking chair version which drew laughter from everyone in attendance during Willbanks’ retirement ceremony April 24.

After a good chuckle, Tystad presented him with the actual chair, a gift the Foundation presents to every selected emeritus professor.

Dr. Willbanks is a decorated Vietnam veteran who has been on the CGSC faculty since 1992, when he retired from the Army as a Lieutenant Colonel with 23 years’ service as an infantry officer in various assignments, to include a tour as an infantry advisor with a South Vietnamese regiment during the 1972 North Vietnamese Easter Offensive. His military awards and decorations include the Silver Star, Legion of Merit, Bronze Star with “V” and Oak Leaf Cluster, two Purple Hearts, and the Vietnamese Cross of Gallantry with two Silver Stars. Willbanks is an honor graduate of the Command and General Staff Officers Course in the Class of 1983, and was a member of the first School for Advanced Military Studies (SAMS) Class the next year.

Prior to assuming the Marshall Chair, Dr. Willbanks served as director of the CGSC Department of Military History for eleven years. He holds a bachelor’s in history (1969) and a master’s in management (1979) from Texas A&M University, and a master’s (1992) and doctorate (1998) in history from the University of Kansas. He is the author or editor of sixteen books and also served as a consultant to producer Ken Burns in the production of a 10-part, 18-hour documentary on the Vietnam War for PBS, which began airing in the Fall of 2017.

Dr. Willbanks retires after forty-nine years of combined federal service. He and his wife now reside in Georgetown, Texas.

The CGSC Foundation board of trustees and staff wish Dr. Willbanks and family well as they begin this new chapter of their lives. “Well done,” as has been said and quoted for several hundred years, surely is the simplest, and most deserved salutation we can offer.

For the full story and more photos see:
http://www.cgscfoundation.org/dr-jim-willbanks-retires-after-26-years-service-at-cgsc/
Dr. Kevin Shea retires after 42 years combined service

Dr. Kevin Shea, a professor in CGSC’s Department of Command and Leadership (DCL), was appointed as a “Professor Emeritus” during his retirement ceremony Jan. 26 at the Frontier Conference Center on Fort Leavenworth. DCL Director Dr. Ted Thomas hosted the ceremony and presented Shea with his retirement awards.

In recognition of his emeritus status, the CGSC Foundation presented Shea with a College chair engraved with his name and dates of service. Foundation CEO Doug Tystad made the presentation and also presented Shea with a coin in recognition of his service.

Shea retired from CGSC with more than 42 years of service to the Army as both an active duty infantry officer and Army civilian. He first entered the Army in March 1972 and retired in September 1997. After a three-year stint in the private sector, Shea joined the ranks of instructors at CGSC in 2002. He first taught in the Department of Tactics, then moved to DCL in 2005. He was instructor of the year in 2004 in the tactics department, then selected as the DCL and CGSC educator of the year in 2011. He earned his doctorate in education while working as a professor in DCL. His doctoral dissertation “The Effects of Combat-Related Stress on Learning in an Academic Environment” has made a substantial impact in this field and the material has been used in other scholarly journals and applications.

Shea is married to Ada Shea, a former teacher at MacArthur Elementary School on Fort Leavenworth, and they have three grown children, one in the Marines. During his retirement ceremony he pointed out many friends he had made over the years, one who travelled from Washington, D.C. to attend his retirement. The CGSC Foundation salutes Dr. Kevin Shea for his 42 years of service to the nation and wishes him and his family well as they begin the next part of their journey in retirement.

To view the online story and more photos see:

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