



# COMMAND AND GENERAL STAFF COLLEGE FOUNDATION NEWS

No. 30/Spring 2022

Secretary of the Army addresses  
CGSC Class of 2022

- page 20

## **INSIDE:**

- Updates from the Commandant and Deputy Commandant
- Update from the SGM-A Commandant
- Reports from the Dean and Directors of CGSS, SAMS & DDE
- Cold War Symposium
- Arter Atrium Dedication

...and more!

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AD-3



# One team...

by Brig. Gen. Bryan W. Wampler, U.S. Army, Ret.  
CAS3 – 1994, CGSOC – 1997, PCC – 2005



CGSC Foundation Chair Brig. Gen. (Ret.) Bryan W. Wampler leads a discussion during the March 30, 2022 board of trustees meeting in the Arnold Conference Room of the Lewis and Clark Center on Fort Leavenworth, Kansas.

WELCOME TO THE INAUGURAL EDITION OF THE FOUNDATION NEWS THAT INCLUDES AN ARTICLE FROM THE SERGEANTS MAJOR ACADEMY.

The Command and General Staff College Foundation is committed to support each school of the college to include the Command and General Staff School, School of Advanced Military Studies, School of Command Preparation, and the Sergeants Major Academy. Graduates of each school are eligible to receive the *Foundation News* and become members of the Foundation’s Alumni Association.

Your Foundation board of trustees met on March 30, 2022, in the Arnold Conference Room of the Lewis and Clark Center on Fort Leavenworth, Kansas. New trustees were welcomed to include Sergeant Major of the Army (Ret.) Daniel A. Dailey and Dr. John D. Hunkeler. Confirmed as trustee emeritus were Mr. Eugene R. Wilson and Lt. Col. (USA Ret.) Robert J. Myers. We welcome our new trustees and trustees emeritus and thank them for their willingness to serve and continue to support the Command and General Staff College.

The board continues to focus on fostering a strong relationship between the military and the private sector, enriching the college’s academic environment, supporting professional military education and leader development, enhancing the institution’s research activities, maintaining contact with graduates, and encouraging excellence in the faculty and student body. This support is only possible through the generous support from donors who care about the success of the College, faculty, students, and their families. We thank each of these donors for the generous contributions and support.

We ask those who receive the *Foundation News* magazine to let friends and former colleagues know that they too can receive this biannual magazine at no cost. Simply send an email message to [office@cgscf.org](mailto:office@cgscf.org) and provide your name, mailing address, and telephone number, or call (913) 651-0624 and ask to be added to the magazine distribution list. We continue to ask alumni to visit the Foundation’s website and provide personal and professional updates that will be



CGSC Foundation, Inc.  
Board of Trustees Meeting  
March 30, 2022

PHOTOS BY MARK H. WIGGINS



Sgt. Maj. of the Army (Ret.)  
Daniel A. Dailey



Dr. John D. Hunkeler

included in the *Foundation News*.

Please consider a gift to the Foundation to support students and faculty. Included with this issue of the CGSC Foundation News is a postage paid envelope for your use.

You can also visit [www.cgscfoundation.org](http://www.cgscfoundation.org) to make a gift online. Thank you to all the donors to the Foundation for their generous gifts. 🐦



For more information about the Foundation and to donate:  
<https://www.cgscfoundation.org/support-us>

# A part of history...

by Col. Roderick M. Cox, U.S. Army, Ret.  
CAS3 – 1989, CGSOC – 1994, PCC – 1999

GREETINGS FROM HISTORIC FORT LEAVENWORTH, THE INTELLECTUAL CENTER OF OUR ARMY, AND THE HOME OF THE ACADEMIC INSTITUTION THAT CAN TRULY SAY “THE HISTORY WE TEACH OUR STUDENTS WAS MADE BY OUR STUDENTS!”

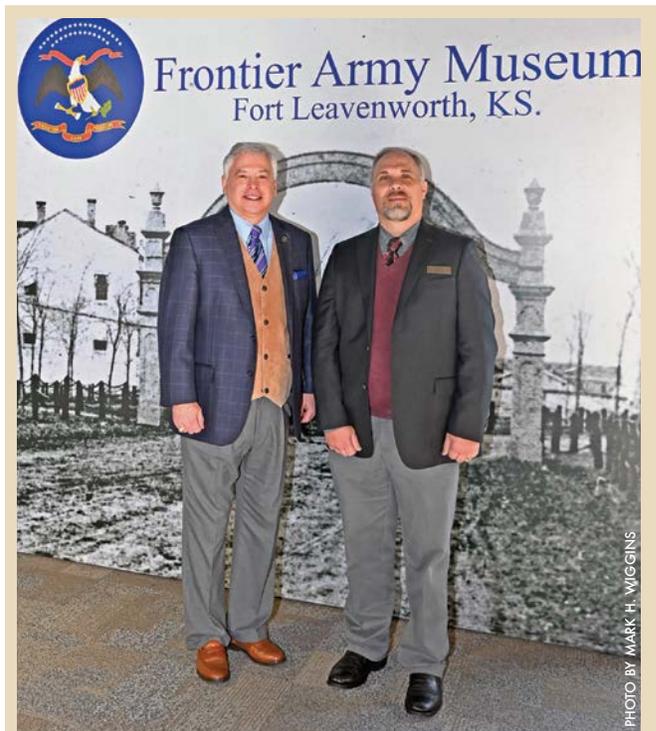
Thank you for taking the time to read this issue of our *Foundation News* magazine.

I had occasion last week to visit Cantonment Leavenworth, the site where Colonel Henry Leavenworth established his original campsite back on May 8, 1827, and to reflect on the Main Parade, the West End Parade, and the historic buildings and suites that surround the field. As I scanned north and westward, I was awe-struck to think about the history this site has endured: encampments for the Mexican-American War, the Civil War, World War I, and the Civilian Conservation Corps; the first territorial capitol of Kansas; the old United States Disciplinary Barracks, historic brick and wooden quarters that have housed the famous and not-so-famous from around the world, the Beehive, the Oregon and Santa Fe Trails, and the School of Application for Cavalry and Infantry – the precursor to the Command and General Staff College. Almost overwhelming is the impact this small amount of acreage has had on the history of our nation, and arguably, our world.

I then turned to the south and looked past the Grant statue, the Clock Tower, the Buffalo Soldier Monument, and the sections of the Berlin Wall to the landscape dominating structure called the Lewis and Clark Center, the home of the U.S. Army Command and General Staff College, a state-of-the-art academic facility that also doubles as a museum with galleries and displays which pay homage to the heritage and history of our Army. This is a truly magnificent facility that enables the world-class faculty to educate, train, and develop the future leaders of the free world, and I knew, notwithstanding the awe-inspiring history I’ve recounted here, that the true impact on our nation and the world was happening right there on that campus every day.

Every day the students, faculty, and leadership are about the work of developing men and women of character and competence to be better problem solvers and leaders and to become the world’s best practitioners of the profession of arms and the protectors of our freedoms. Our Foundation is privileged to be a part of this work. Your Foundation provides for a margin of excellence that enhances the academic curriculum, improves the quality of life for Soldiers and families, and facilitates connectivity between our Army and those of us in the civilian populace.

Since taking on the role of the Foundation President and Chief Executive Officer, I have learned that donors prefer



## Deeds, not words –

CGSC Foundation Rod Cox, left, and Frontier Army Museum Curator Russell Ronspies take a photo together during the Dec. 8, 2021, ribbon cutting ceremony for the Frontier Army Museum Gift Shop signifying the CGSC Foundation’s opening of the gift shop’s operations.

“Frontier Army Museum Curator Russell Ronspies and I share the mutual goal of maintaining and improving the museum as a great place for Soldiers, families and the public to come and learn about Fort Leavenworth’s place in the nation’s history,” Cox said. “Our operation of the gift shop will be focused on that idea.”



Read the ribbon cutting story online and see more photos:

<https://www.cgscfoundation.org/museum-gift-shop-ribbon-cutting-ceremony-211208>

to support organizations that help others and that make a positive difference. History is being made right now and the students, faculty and graduates of CGSC are integral parts. Your Foundation is positively impacting on the development of these leaders. Your Foundation is helping to shape history. Your support matters. We are part of the magnificent history of Fort Leavenworth and the Command and General Staff College. If you are part of this support, thank you. If you are not, please join with us and make a difference! Together we will continue to be a part of history.

Once you have finished reading this issue, please pass it to a fellow alum and encourage them to get on our mailing list so they can receive their own copy in the future. I invite you to come to Fort Leavenworth and visit your alma mater soon.

Stay safe. 🦅

The CGSC Foundation is a public charity under section 509(a)(2) of the Internal Revenue Code and has tax-exempt status under section 501(c)(3). Contributions to the Foundation are deductible under section 170 of the Code and we are qualified to receive tax-deductible bequests, devises, and transfers of gifts under sections 2055, 2106 or 2522 of the Code.



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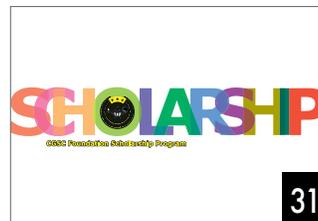
The Command and General Staff College Foundation (CGSCF) was established December 28, 2005 as a tax-exempt, non-profit private corporation to foster a strong relationship between the military and private sector, to enrich the College’s academic environment, enhance the institution’s research activities, maintain contact with alumni, and encourage excellence in the faculty and student body to ensure the preparation of outstanding leaders for the Armed Forces of the United States and its allies by providing resources not available from public funds. The Command and General Staff College Foundation News is published by the foundation to inform members, alumni, students and other stakeholders about CGSCF plans and activities. The inclusion of U.S. Army, Fort Leavenworth and/or CGSC news and information in the foundation magazine does not constitute an endorsement by the Department of the Army, Fort Leavenworth or the CGSC.

The CGSC Foundation is an  
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## ON THE COVER

Secretary of the U.S. Army Christine Wormuth visited the Command and General Staff College on March 21, 2022. – Story on page 20. (U.S. Army photo)

## FROM THE EDITORS

In this edition we highlight the visit from Christine Wormuth, the first female Secretary of the Army. In this edition we also have updates from the CGSC commandant and deputy commandant, as well as school directors, and for the first time, an update from the commandant of the Sergeants Major Academy. At 40 pages, this is the largest magazine we’ve produced in the Foundation’s history. Since COVID restrictions have lessened we’ve been able to kick it in gear and now we have the chance to show you all the activities and programs we’re engaged in to support the College. Also, we’ve included a list of accumulative donations to show our appreciation for your support in some small way. – We hope you enjoy this 30th edition of the *Foundation News*.





## We support the College in three areas:

- **Scholarship**
- **Outreach**
- **Soldier and Family Support**

### Our Vision

To become a supporting organization that is widely recognized as the national leader in membership, programs, innovation, and support to the U.S. Army Command and General Staff College to advance its mission of educating leaders for the challenges of the 21st century.

### Our Mission

The CGSC Foundation supports the development of leaders of character and competence at the U.S. Army Command and General Staff College for ethical service to the nation through scholarship, outreach, and soldier and family support.

### Our Value Proposition

We enhance the development of agile and adaptive leaders by helping connect the American public with the Army and the College in support of multi-service, interagency, and international leaders.

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## Update from the Commandant

# Leading Change on the Road to Army 2030: Are you Ready?

by Lt. Gen. Theodore D. Martin

Commanding General Combined Arms Center and Fort Leavenworth  
Commandant, U.S. Army Command and General Staff College  
Deputy Commanding General for Combined Arms, TRADOC  
and Cpt. Kiernan M. Kane, Combined Arms Center Inform Cell



Lt. Gen. Theodore D. Martin

Nearly half a century ago, the Army transformed how we fought. The changes were codified in the capstone doctrine at the time, FM 100-5: *Operations*. AirLand Battle doctrine put our Army on a 40-year transformative glide path that was successful to meet the demands of late twentieth century conflict. This transition ushered the waves of technological change that culminated in the Big Five: the M1 Abrams Tank, the M2 Bradley Fighting Vehicle, the AH-64 Apache Helicopter, the UH-60 Black Hawk Helicopter, and the MIM-104 Patriot Missile System. Similar to how the Army transitioned and reorganized following the Vietnam War, we find ourselves at a similar inflection point. You will play a key role in leading and managing this transition over the ensuing years.

As you graduate and transition to your next duty assignment this summer, we will publish the new FM 3-0: *Operations*. This capstone operations doctrine places the Army on a road towards optimizing multi-domain capabilities and capacities. The ever changing character of war and the demands to compete and win in Large Scale Combat Operations (LSCO) are driving these necessary changes. Further refinement of the Multi-Domain Operations (MDO) concept and gap studies have demonstrated the demands of LSCO require the Army to transition from modular Brigade Combat Team (BCT) centric organizations to the division as the decisive tactical echelon.

The Army you are stepping back into is in the midst of this change. One example of our future force design updates is the re-emergence of the Division Artillery (DIVARTY) as a fully resourced formation. The ability to bring the full weight of the division's fires capability will be decisive in our next fight. This transformation is a change from the employment of direct support artillery battalions in

the modular BCT construct. However, to compete and win against a peer threat in a multi-domain environment, divisions have to retain the flexibility and capability to converge fires and effects across multiple domains.

Assigning the field artillery battalions back to the DIVARTY is both an operational mind-set and culture shift from what we are accustomed. However, this shift is critical to the successful massing of fires and effects in a LSCO fight. Corps and division headquarters' are much more than resource providers in LSCO – they are fighting formations. I expect that you will leverage the relationships, education and training developed here at CGSC in the operational force. Your leadership in this endeavor will be key to our Army.

This past fall, I impressed on this cohort of students to use the year to prepare themselves for the challenges that await as you enter back into the operational force. As you transition from the intellectual epicenter of our Army better prepared to be stewards of the profession and lead our Army into the future, it is incumbent upon you to not let your learning and development end here. This is an important time in our Army's history. As current events continue to unfold, it is imperative that we have transformational leaders to transform our Army. The pace of change in our doctrine, organizations, training and leader development is unprecedented in our careers, but the Army has been here before.

You are prepared for the complexities that await you. The Army is reliant on you for success during this transformative period in the Army. I challenge you to return to the operational force and *dominate your space*. Apply the education and training you have honed over the past year and serve as a change agent in your next formation.

- continued on page 8

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*Keep in mind that being highly adaptable is good,  
but being prepared is even better.*

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- from page 7

I congratulate the Command and General Staff College students, faculty and staff of both the Command and General Staff Officer Course and School of Advanced Military Studies. You have executed a challenging yet developmental year that should not end at Fort Leavenworth. Keep in mind that being highly adaptable is good, but being prepared is even better.

As you continue to reflect over this past year and prepare for the future, I also challenge you to ask yourself the following – Are you ready to help prepare your future unit for competition and conflict? Are you ready to lead in a LSCO environment now? My challenge to you is to take what you learned here, at Fort Leavenworth, and help drive our Army into the future! 🏆

# Army University recognizes Faculty Authors, Educators of the Year, and Academic Chairs

by Mark H. Wiggins, Managing Editor

ARMY UNIVERSITY RECOGNIZED THE ACHIEVEMENTS OF FACULTY MEMBERS IN A CEREMONY AT THE LEWIS AND CLARK CENTER ON APRIL 4, 2022. Major General Donn H. Hill, Deputy Commanding General-Education for the Combined Arms Center, and Provost of the Army University and Dr. Jack Kem, Chief Academic Officer of Army University and Dean of Academics for the Command and General Staff College presented the awards.

A highlight for the CGSC Foundation was the opportunity to present college chairs to the 2022 Military and Civilian Educators of the Year. CGSC Foundation President/CEO Rod Cox joined Hill and Kem on stage and presented a chair to Civilian Educator of the Year Mr. Jim Greer from the School of Advanced Military Studies, and to Military Educator of the Year Lt. Col. Tim Tyner from the Department of Joint, Interagency and Multinational Operations in the Command and General Staff School.

The CGSC Educator of the Year Program recognizes teaching excellence among the faculty members of the U.S. Army Command and General Staff College. Each school or teaching department nominates its outstanding uniformed and civilian instructor as the CGSC Educators of the Year, taking into account classroom observations and student feedback.

The first group recognized in the ceremony were Army University, faculty authors. The Golden Pen Ceremony recognizes staff and faculty for research and scholarship. Publishing is an important aspect of lifelong leader learning, it demonstrates the personal effort involved in research and a desire to collaborate and share new ideas and perspectives. Hill and Kem presented awards for their work published or accepted for publication during Academic Year 20-21. Awards were presented in three categories: Golden Pen, Silver Pen and Bronze Pen.

The Golden Pen Certificate is presented in recognition of publishing books or a book-length series of articles. The Silver Pen Certificate is awarded for significant articles or chapters of a book. The Bronze Pen Certificate recognizes



PHOTOS BY DAN NEAL/ARMYU PUBLIC AFFAIRS

Dr. Jim Greer from the School of Advanced Military Studies receives a chair from the CGSC Foundation in recognition of his selection as the CGSC 2022 Civilian Educator of the Year during the faculty awards ceremony in the Lewis and Clark Center on April 4, 2022. From left, CGSC Foundation President/CEO Rod Cox, Greer, CGSC Dean of Academics Dr. Jack Kemp, and CGSC Deputy Commandant Maj. Gen. Donn H. Hill.



Lt. Col. Tim Tyner, second from left, from the Department of Joint, Interagency and Multinational Operations in the Command and General Staff School receives a chair from the CGSC Foundation in recognition of his selection as the CGSC 2022 Military Educator of the Year

short articles, encyclopedia entries, book reviews, op. ed. pieces, letters to the editor, or bodies of work. The final recognition was for the current CGSC academic chairs. Academic chairs provide a prestigious and visible means of recognizing faculty members. Honorary chairs recognize faculty who distinguish themselves through outstanding teaching, scholarship, research or other academic service in support of the college education, research and outreach mission. 🏆

For the full list of awardees and photos, see:



<https://www.cgscfoundation.org/army-university-presents-faculty-awards>

<https://www.facebook.com/ArmyUniversity/posts/3134967770076364>

## Update from the Combined Arms Center Deputy

# Army Civilian Professional Leader Development

by Mr. Michael Formica

Deputy to the Commanding General,  
Combined Arms Center and Fort Leavenworth



PHOTO COURTESY CAC PUBLIC AFFAIRS

AS LT. GEN. THEODORE MARTIN MENTIONS IN THIS EDITION OF THE FOUNDATION NEWS, OUR ARMY IS AT A CRITICAL INFLECTION POINT.

In response to this variation in the global security environment, the Pentagon published the Army People Strategy. This strategy includes the Civilian Implementation Plan (CIP), which aims to transform the way we acquire, develop, employ, and retain civilian talent. The Army acknowledges that the competitive space for warfare have expanded. The purpose of this paper is to highlight the importance of the Army Civilian Education System (CES) relative to the exponential change in global warfare, and the role Army Civilians have in enhancing total Army readiness. The Army Civilian Corps (ACC) is no longer about stability and continuity. CES is no longer about preparing Army Civilian Professionals (ACPs) for just management responsibilities. ACPs have a leadership, and warfighting role, in Multi-Domain Operations (MDO), and are a crucial component of total Army readiness.

Training and Doctrine Command (TRADOC) is the Army's lead integrator of the Civilian *Develop Talent Line of Effort*. By extension, the Combined Arms Center (CAC), Army University, and Army Management Staff College (AMSC) are driving change, and the evolution of our ACP education, training, and credentialing.

Change is inevitable and necessary, to remain relevant. Of the Army's almost 38,000 civilians who fill supervisory roles, approximately

19,000 have yet to complete their grade-specific Civilian Education System (CES) course. This is a significant deficit given our ACPs play a critical role in our Army's mission accomplishment, and readiness. It is vital that we develop Army Civilian leaders at all grade levels, and in all career fields, just as we do for the uniformed Army cohort. Proper ACP education and training, is necessary, for ACPs to lead effectively today, and during an MDO war. The CES is a leadership development program that ensures education at key intervals, throughout an ACP career.

### **Army Civilian Professionals have a leadership, and warfighting role, in Multi-Domain Operations**

In order to fill this gap the Army has made several decisions aimed at prioritizing ACP leader development. First, the ASA M&RA's Civilian Enterprise Steering Committee (CESC) approved changes to CES supervisor attendance prioritization. While CES was always required, now completion of grade-specific CES is mandatory for Army Civilian supervisors. For this reason, the ASA M&RA's CESC chose to open 80% of class seats to Civilian supervisors beginning on Oct. 1, 2022. The remaining 20% of attendee quotas are reserved for aspiring leaders, who are not yet supervisors.

Second, the CESC also approved reporting changes in to Army Regulation 350-1. This update will require commanders to report unit compliance for the mandatory CES supervisor attendance, to the HQDA 3/5/7. The specific reporting language,

and process, is currently in draft. These reporting requirements keep us accountable, and ensure developing ACPs remains a focus for commanders and leaders.

Finally, the AMSC has removed CES course attendance impediments, to support these policies and regulatory changes. The AMSC will provide three CES delivery modalities, to ensure that courses are delivered at the point of need, starting in April 2022. Resident CES courses will resume on April 4, 2022, at Fort Leavenworth, for the Basic Course (GS 01-09), Intermediate Course (GS10-12) and Advance Course (GS13-15). The College will also deliver CES courses via Mobile Education Teams (METs), and through the

use of a Virtual Classroom construct, for individuals who cannot travel, or attend an in-person course. In FY23, the AMSC Advance Course and Intermediate Course, will exercise the CES instructional triad noted above. The Basic Course will transition from a Resident modality, to a purely Distributed Learning (DL) course delivery construct.

These efforts, spearheaded by CAC, Army University and the AMSC, will help shape, and realize a 2030 MDO capable Army. We are prepared to answer the call, to help develop a well-trained, disciplined, and relevant force.

Civilian readiness is tantamount to Army Officer, Non-Commissioned Officer, and Warrant Officer preparedness, and requires continued investments, in leader development for the Army Civilian Professional. 🇺🇸

# Update from the Provost

by Maj. Gen. Donn H. Hill

Deputy Commanding General-Education, Combined Arms Center

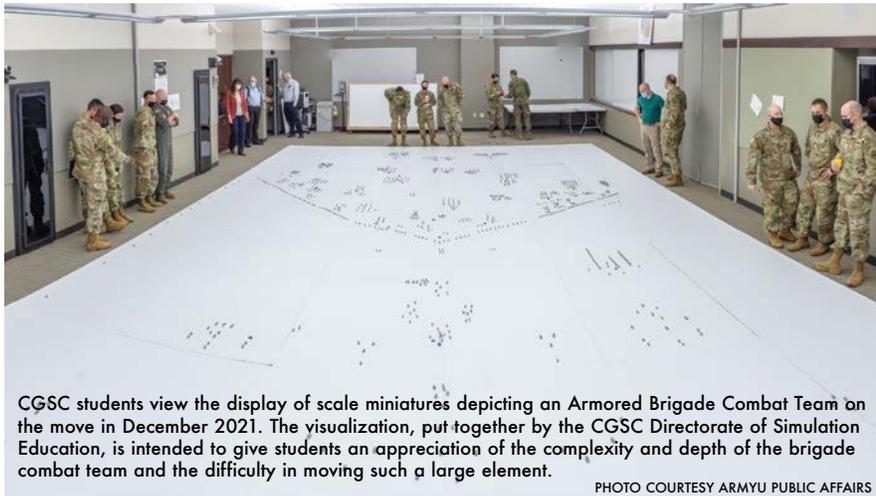
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PHOTO COURTESY CAC PUBLIC AFFAIRS

Maj. Gen. Donn H. Hill



CGSC students view the display of scale miniatures depicting an Armored Brigade Combat Team in the move in December 2021. The visualization, put together by the CGSC Directorate of Simulation Education, is intended to give students an appreciation of the complexity and depth of the brigade combat team and the difficulty in moving such a large element.

PHOTO COURTESY ARMYU PUBLIC AFFAIRS

OVER THE WINTER, THE CGSOC CLASS OF 2022 HAS CONTINUED TO PROGRESS IN THEIR STUDIES, COMPLETING COMMON CORE AND DIVING INTO THE ADVANCED OPERATING CONCEPTS (AOC) PHASE SINCE LATE DECEMBER.

The students' work has been primarily as part of a Division level staff that has conducted planning for: deployment operations of the division (fort to port); Reception, Staging, and Onward Integration (RSOI) of the division into the assigned theater; a movement plan to move forces from their staging areas to a tactical assembly area; developing a prepared defense to repel an enemy Corps' attack; and then a rapid transition to the offense, including a wet gap crossing. If that sounds like a lot, it is. The students and faculty have put in long hours to work through staff processes and the Military Decision Making Process (MDMP) to prepare the students to return to the operational Army where they will serve as leaders or members of a staff.

In February we were able to conduct the 24th iteration of the Eagle Owl Exercise, an exchange with our UK

counterparts from the Intermediate Command and Staff Course – Land. This exchange happens twice a year in a typical school year, however due to COVID we had been forced to cancel the three previous iterations. The exercise in February took place during AOC and select staff groups incorporated nearly 200 Brits to conduct multi-national/joint planning for large scale combat operations. This exercise provides students from both countries experience with the others planning process as well as an opportunity to participate jointly in the process. While we just finished this iteration, we are already looking forward to the next iteration of Eagle Owl later this spring.

In addition to Eagle Owl, we have been able to restart our annual exchanges with Germany, France, and Brazil, which offer similar multi-national planning exercises in large scale combat operations with a smaller number of students participating.

Given the current Russian Invasion of Ukraine, it seems appropriate that we are focused on Large Scale Combat Operations (LSCO) in Europe

(specifically the Baltics) in our curriculum. In my previous article, I mentioned that we are working on a new scenario to transition to the Pacific and we continue developing this scenario. The Pacific scenario will offer us opportunities for learning in another theater, while maintaining the option to choose the Baltic scenario or a combination of both as appropriate.

With the U.S. involved in nearly twenty years of sustained conflict in the Middle East, the majority of our students have never seen an Armored Brigade Combat Team (ABCT) arrayed in a tactical assembly area or in a maneuver formation. With our focus being on LSCO at the division level we identified a need to help the students understand the scale, both from a square mileage of terrain and a number of vehicles, to be sustained perspective. Our Directorate of Simulation Education, in conjunction with school faculty, were able to 3D print a small detailed model of each vehicle assigned to an ABCT (more than 1,000 of them) and then array them in a classroom in a tactical formation. This ABCT visualization has been helpful for the faculty to bring in their staff groups and begin to describe some of the challenges of logistics, timing, and synchronization when working with formations containing this many vehicles and people. The visualization allows students to see the scale of the challenge so they can better plan during MDMP.

Thanks to the CGSC Foundation for all of the things you do to contribute to the College and to further the education of our students. 🦉



## Update from the Dean

# The CGSC Center of Gravity

by Dr. Jack D. Kem

Dean of Academics and Professor, CGSC  
Chief Academic Officer, Army University



Dr. Jack D. Kem  
Dean of Academics

PHOTO COURTESY ARMYU PUBLIC AFFAIRS

GREETINGS! AS MANY OF YOU KNOW, WE CONSIDER OUR FACULTY AS THE “CENTER OF GRAVITY” FOR OUR ACADEMIC PROGRAMS. WE CAN HAVE THE GREATEST FACILITIES AND CURRICULUM IN THE WORLD (AND WE DO), BUT IT IS THE FACULTY THAT MAKES THE DIFFERENCE AT THE COMMAND AND GENERAL STAFF COLLEGE.

Our faculty is a unique mix of active duty officers and civilians – the active duty faculty provide recent experience from the field to ensure our classes are current and relevant to today’s challenges. Our civilian faculty – all of whom possess terminal degrees or substantial military experience – provide the rigor from academic preparation and a deep perspective from long service to our nation.

One of the strengths of CGSC is the Faculty Development Program, which is progressive and sequential, and continues throughout a faculty member’s tenure at CGSC. We have formal and informal programs to ensure our faculty are well-prepared to teach and facilitate our students.

Faculty Development starts immediately upon assignment to the College with our **Faculty Development Program 1 (FDP-1)**. This one-week class qualifies our faculty members to teach, by introducing the Experiential Learning Model, facilitation techniques, and adult education principles. At the end of the class, new faculty members conduct a “practicum” by teaching a class under the able eye of a senior faculty member. Upon graduation from FDP-1, faculty members complete a third “practicum” teaching the actual curriculum while being observed by their academic department. Upon successful completion of the three practicums, faculty members are then certified to teach at the College.

Every five years faculty members attend the **Advanced Faculty Development (AFDP)** – a recertification program that addresses new techniques in facilitation and lessons learned from the classroom. This two-day course is designed to refresh knowledge on adult learning for all faculty members and to encourage professional dialogue between experienced faculty from schools, departments and programs across the College.

**Faculty Development Program 2 (FDP-2)** addresses the specific curriculum that is taught by the faculty member, and is conducted in the academic departments annually.

*One of the strengths of CGSC is the Faculty Development Program, which is progressive and sequential, and continues throughout a faculty member’s tenure at CGSC.*

These faculty meetings focus on specific lessons taught by the departments to review learning objectives, classroom activities, and assessments. FDP-1 and AFDP prepare a faculty member to facilitate classes; FDP-2 prepares a faculty member to teach the actual classes in the curriculum.

Faculty Development Program 3 (**FDP-3**) is the Lesson Author Course. After faculty members have been on the faculty for at least a year, they are normally assigned the responsibility for developing lesson plans and assessments for specific classes in their area of expertise. FDP-3 provides the tools to prepare faculty members for this important duty.

Under development is a new Faculty Development Program class – **FDP-3A**. FDP-3 is the lesson author course; FDP-3A will be the course author course. The intent for FDP-3A will be to enable faculty members to oversee the design of coherent blocks or courses of instruction where learning objectives achieve desired outcomes.

**Faculty Development Program 4 (FDP-4)** is the most varied program in the College. FDP-4 includes professional conferences, special guest speakers, panels, and continuing education opportunities. FDP-4 opportunities occur throughout the school year. For example, in March 2022 there were six different FDP-4 opportunities for the faculty. These included:

- A panel entitled “Russia-Ukraine Conflict: Implications for Euro-Atlantic Security and Sino-American Relationships” sponsored by CGSC’s Cultural and Area Studies Office.
- A presentation to the faculty from Brig. Gen. (Ret.) Ty Seidule on his book *Robert E. Lee and Me: A Southerner’s Reckoning with the Myth of the Lost Cause*, sponsored by the Department of Command and Leadership.
- InterAgency Brown-Bag Lecture Series (IABBLs), “The U.S. Agency for International Development (USAID),” sponsored by the CGSC Foundation’s Simons Center for the Study of Ethical Leadership and Interagency Cooperation.
- Two panel presentations on “Lessons from Afghanistan.” The first panel addressed the “Great Game” and experiences of the Soviets and the

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# Educating the Army's Future Leaders

by Col. Tommy Cardone, CGSS Director and  
Lt. Col. James Cook, CGSS Director of Academic Operations

Col. Tommy Cardone  
Director, CGSS



ACADEMIC YEAR 2022 IS A BENCHMARK YEAR FOR CGSS CURRICULUM UPDATES, GLOBAL EVENTS, AND THE INTEGRATION OF ARMY UNIVERSITY INITIATIVES. The students have experienced an unprecedented number of real-world events that the faculty have expertly merged into the professional learning discourse. The pandemic, year two, is an unfortunate part of that same experience but has not detracted from the students' ability to learn or the faculty's ability to deliver curriculum in a world class adult learning environment. This is also the first time in two years that we have hosted the British cohort for the Eagle Owl exercise program and sent U.S. students to five foreign exchange programs abroad.

CGSS conducts foreign student exchanges with France, Brazil, UK, Australia, and Germany. The faculty selects the students based on their mastery of the CGSS curriculum, communication skills, and classroom contributions. The students represent the spectrum of Military Occupational Specialties and Warfighting Functions in order to facilitate the best possible learning environment for both U.S. and partnered nations. The group consists of between 10-15 students and two faculty members for approximately two weeks. This year, the faculty flawlessly executed the foreign exchanges despite a multitude of pandemic related restrictions and regulations.

The CGSS Advanced Operations Course (AOC) continues to evolve with global events and U.S. policies. The faculty and staff are doing a phenomenal job in developing new warfighting scenarios, assessments, and teaching material as we double our focus between the Decisive Action Training Environment (DATE) Europe and a brand new, refined DATE-INDO PACOM scenario. The CGSS curriculum will soon maintain a two-theatre focus that aligns the CGSS curriculum with U.S. priorities around the globe. Changes in curriculum at this scale require a multi-year and phased approach. This academic year represents



PHOTOS COURTESY ARMYU PUBLIC AFFAIRS

In March six staff groups in CGSOC Sections 6 and 7 used the commercial wargame Race to the Rhine (RTTR) to help teach logistics during offensive operations, with help from the Directorate of Simulation Education. The game poses dilemmas in sustaining the offensive to liberate France in 1944.

the first phase where the faculty will introduce more INDO-PACOM material throughout AOC and also begins a DATE-INDO PACOM planning elective. This elective will serve a two-fold purpose: to provide students with a holistic understanding of the region and also give them the opportunity to help shape the curriculum for future classes.

Another new feature to AOC includes the Armor Brigade Combat Team (ABCT) visualization experience. This is a program hosted by CGSS and developed by multiple organizations within Army University. A collaboration between the Directorate of Simulation and Exercises (DSE), the Department of Army Tactics (DTAC), ArmyU Public Affairs Office (PAO), and a host of CGSS faculty resulted in a scaled floor model representation of an entire ABCT. DSE used 3D (additive) printing to create thousands of equipment models and DTAC then organized them into varying tactical formations. The PAO took still pictures and video in order to create an ABCT visualization video with

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United States; the second panel addressed civilian military issues and lessons learned. Both panels were sponsored by the Department of Military History.

- A panel on "Pursuing a Terminal Degree: A Panel Discussion on Education," sponsored by the Office of the Dean of Academics.
- A presentation on "The Belt and Road Initiatives: Insights from China's Backyard," sponsored by the Command and General Staff School.

One of CGSC's four strategic priorities is to "Recruit, develop, and retain world-class faculty." Faculty Development is a critical component of maintaining our world class faculty. We deeply appreciate the efforts of the CGSC Foundation to enrich the College's academic environment by supporting Faculty Development opportunities throughout the year. Thanks for the part you play in this effort as we advance our mission of educating leaders for the challenges of the 21st Century! 🇺🇸

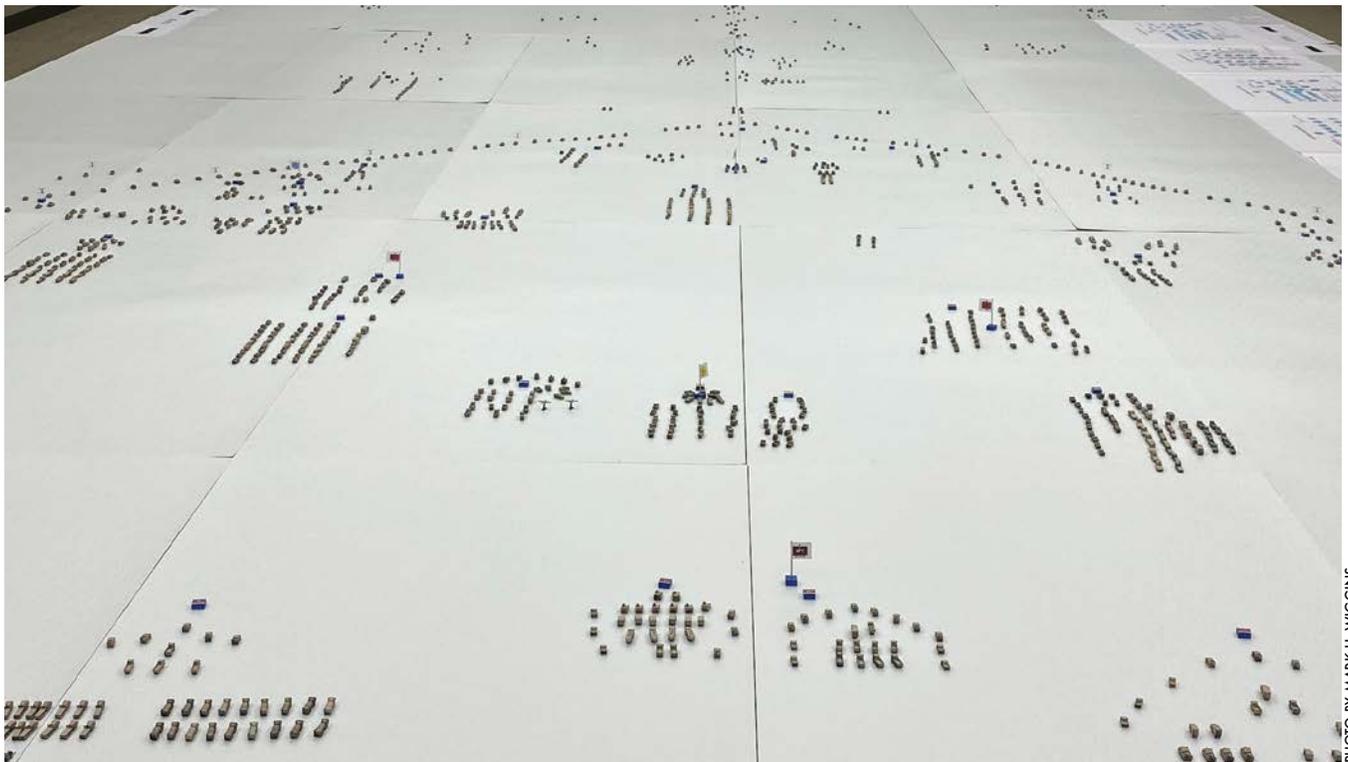


PHOTO BY MARK H. WIGGINS

The CGSC Directorate of Simulation and Exercises (DSE) created this Armor Brigade Combat Team set of 3D-printed combat vehicle models and the Department of Tactics arrayed them in a scaled representation of the brigade in offensive movement formation. The model allows instructors to impress upon the students the complexity of Large Scale Combat Operations when those students have never seen them first-hand.

corresponding narration for future educational purposes. This scale model serves as a facilitation tool for instructors to articulate the complexity, size, and time needed by an ABCT to conduct its mission essential tasks then translate that scale and scope into Division Operations. The Secretary of the Army (SECARMY), the TRADOC Commander, the CAC Commander, and a host of other senior leaders have personally viewed and received the draft script for the ABCT model and wholeheartedly endorsed the initiative.

As we continue to focus on developing talent throughout the Army, CGSS hosts the Talent-based Military Education Level 4 (TTBM4) program which is designed to bring the right officers to Fort Leavenworth at the right time. It also ensures that a broader group of Army officers get the Fort Leavenworth experience similar to the resident course students. Following authorization by the Department of the Army last year, CGSS is executing Phase I for AY22, which ushered in two separate group of 64 students throughout the academic year. The first group arrived this summer and executed Common Core, and the second group arrived after the winter break to execute the Advanced Operations Course. Next academic year, these two groups will grow to 128 in Phase II, followed by Phase III when the program achieves Full Operation Capability with 192 students in each of the Common Core and AOC semesters. The Talent-based Military Education Level 4 will remain a foundational characteristic of CGSC for years to come.

CGSS is now in the second year of its Spouse Development Course that runs concurrently with CGSOC throughout the AY. This is part of a broader initiative within

Army University to create an enterprise-wide Spouse Development Program that will serve spouses not only within CAC and TRADOC, but eventually beyond and into the operational force. The CGSS Spouse Development Program has been able to execute in-person and virtual spaces to accommodate spouses in the COVID environment.

The CGSS Spouse Program seeks to provide a wide range of opportunities and utilizing guest speakers to maximize spouse interaction. Presentations include topics such as resilience, employment opportunities, credentialing, and financial planning. CGSS hosts at least one presentation each month in addition to other opportunities for interaction with senior leader spouses from other organizations. At the end of the year CGSS will plan and host a “Capstone Event” where spouses will be able to mingle and interact with those who are moving to the same duty location in order to build networks and friendships.

This academic year includes some of the most dynamic and challenging curriculum across the spectrum of Multi-Domain Operations (MDO), Warfighting Functions, and Large Scale Combat Operations (LSCO). The students have done a superb job of absorbing the material and taking all of the challenges head on. The faculty and staff have done an equally phenomenal job at delivering the curriculum in a COVID environment while simultaneously facilitating sweeping changes to academic material.

The remaining months will undoubtedly be just as challenging and fulfilling as we look to usher in the summer semester. 🙌



# Intermediate Level Education Common Core: Helping leaders and students

by Col. Eric P. Samaritoni  
Director of the Department of Distance Education

Col. Eric P. Samaritoni  
Director, DDE



PHOTO COURTESY ARMYU PAO

IF YOU'RE LIKE MOST PROMOTABLE CAPTAINS OR MAJORS, YOUR SUPERVISOR IS BRINGING UP THE IMPORTANCE OF ILE AS WELL AS EVERY OTHER ITEM YOU ARE SUPPOSED TO JUGGLE. Most COMPO 2 and 3 (National Guard and Reserve) officers face quite the dilemma: my civilian job, my family, my military duty, or ILE. At the end of the day, you can only cram these four avenues into the 112 available weekly hours. As each facet of your life takes its dues, the student officer is left facing multiple unenviable choices.

The most obvious priority is the civilian job, which will account for 50-60 hours per week when travel is included. These senior company grade and junior field grade officers are just entering increased positions of responsibility with their civilian jobs. They must put their priority efforts into this domain or risk plateauing too early in their career and being passed over for promotions.

In the Army, we tout work life-balance (see family), and therefore must allot adequate time to spend with our loved ones. By the time the student officer pays these two weekly debts, there is not a whole lot of time left to accomplish ILE and their military duties with their assigned unit. This creates a dilemma for both the student officer and the unit. In many cases, the chain of command merely needs to be aware of the challenges their officer is facing. After all, no two officers, students, or cases are a like. So what can the Department of Distance Education (DDE) do to help facilitate maximum learning as well as maximum time for the student's commander? The answer: communication and transparency.

It is common knowledge that the Army Training Requirements and Resources System (ATRRS) operator is the first step to enrolling an ILE student. Once that school application is pushed forward however, the road to graduation is inundated with pitfalls. The best commands are those that actively monitor their student officer's progress throughout the ILE curriculum. This is as simple as monthly check-ins to ensure their officer is completing assignments or as complex as having that student officer lead a section through a process learned during ILE Common Core. There is no wrong answer, so long as the chain of command is involved. However, what happens when the chain of command is not involved, takes their eyes off the ball, or is provided vague feedback by the

student? In these cases, the chain of command is left without information and needs an assist.

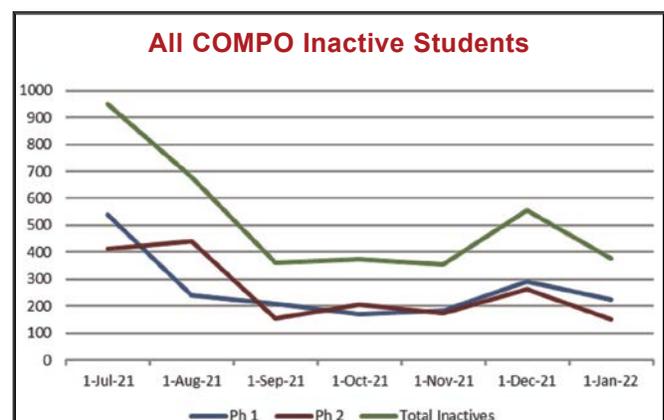
On July 31, 2021, the first official inactive student roster went out to the 93 state and major subordinate command G3 sections to answer the other side of the question: Now that we have our officer enrolled, are they progressing towards graduation? Prior to this monthly report, chains of command could only guess at their student's success or rely on truthful feedback from the students themselves. With this report DDE helps the command and ultimately the student.

The graph below shows the reduction of inactive from inception to this past month's report. The end of month report for July 2021 showed 951 inactive ILE Common Core students. By the end of month report for February 2022, that number had been reduced to 243 inactive students. The only variable that changed was the inclusion of a student's chain of command.

**Most COMPO 2 and 3 (National Guard and Reserve) officers face quite the dilemma: my civilian job, my family, my military duty, or ILE.**

G3s now have viable information to share with their subordinate command teams. The report helps facilitate discussion between DDE, the G3, and the student and helps them head off problems with course completion. While the concept is simple, it took an obvious but simple process to shine light on the solution.

As we head into the first full year of adaptation, the response from the various G3 sections has been overwhelmingly positive. All COMPO 2 and 3 units with student officers attending ILE Common Core now have the means to monitor their officer's progress. 🏆





# Cultivating mission success

by Col. Brian A. Payne  
Director of the School for Advanced Military Studies

Col. Brian Payne  
Director, SAMS



As evident by current military events, the world saw the return of large scale combat operations. The return of great power competition is now manifested in conflict as nations pursue their interests with the deployment of modern, large scale combat forces. While conflict of this nature had been previously anticipated, the decisions that led to this confrontation, the arrival and employment of forces, the combat operations and the conditions created at the end of hostilities will significantly shape the continued evolution of modern military operations in years to come.

Recent changes in the School of Advanced Military Studies (SAMS) curriculum have positioned the organization well to prepare students for future challenges and instilled the need for continuous learning to stay on the cutting edge for our nation as the character of war continues to change.

On Feb. 25, 2022, the School for Advanced Military Studies prepared to conduct the first of three major exercises, part of the course redesign efforts initiated two years earlier. In this exercise, students would serve as a deployed corps headquarters operating as a Combined Joint Task Force (CJTF). The supported partner nation had recently suffered an incursion by a long-time adversary seizing historically contested territories. The CJTF, in this scenario, is charged with developing Flexible Deterrent Options (FDO) to de-escalate the conflict and return to the international boundaries. The corps was tasked to augment the host nation's military command and control, provide critical enablers and joint fires, and set conditions for future force entry should deterrence fail. United States' maneuver forces, should a student decision to employ them occur, would be delayed significantly in arriving. The students were challenged to employ available forces to de-escalate and end hostilities, while simultaneously setting the conditions for fluid execution should deterrence fail. While the exercise's relevance to today's headlines is evident, the decision to pursue our current exercise program was anticipatory of the conditions our graduates would face in coming decades.

Simultaneously with the planned exercise, SAMS seized the opportunity to observe and learn from the current military conflict as it unfolded. The school director and seminar

leaders selected a team of 18 Advanced Military Studies Program (AMSP) students, led by Col. Rico Urquidez, from the Advanced Strategic Leader Studies Program (ASLSP) supported by Dr. James Greer, and Dr. Scott Gorman, to track, observe, assess and assemble lessons learned for SAMS, TRADOC, our Army and the Joint force. The team scoured all manner of open source intelligence (OSINT) sources to derive the employment of forces, technological capabilities, information operations, political and economic responses, etc., and assess them for lessons that might lead to changes in our education, training, procurement and combat employment processes. For more than two weeks,

students worked diligently to build a data base of sources and lessons that could be shared with Army leaders daily and with their fellow students after the exercise program concluded. This effort demonstrated flexibility in thought and execution for

our students and faculty, in the pursuit of professional knowledge, while contributing directly to the efforts of the Army to prepare for and, if necessary, plan and execute military operations. The effort continues today and has drawn the interest of a number of senior military and civilian leaders.

These two efforts exemplify the mindset the School of Advanced Military Studies seeks to impart to our students and faculty. First, anticipate the future – observe what is and isn't happening; orient your efforts to place yourself in position to respond/act; decide when action is needed; and assess the effort for effectiveness and purpose continuously. Second, recognizing you will not be 100% correct, challenge assumptions and seek to learn wherever lessons may be learned. It is far better to learn at another's expense without risking the lives of our service members and citizens.

While "the mind is the key to victory" is the school motto; cultivating the mind to learn, think, apply sound judgment and gain wisdom in the application of force to achieve national interests is our mission. The School of Advanced Military Studies continues to assess, learn and grow in our efforts to achieve that purpose. 🏆

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***...cultivating the mind to learn, think,  
apply sound judgment and gain wisdom  
in the application of force to achieve  
national interests is our mission.***

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# Sergeants Major Academy: Capstone of NCO Education

by *Command Sgt. Maj. Jason Schmidt*  
*Commandant, NCO Leadership Center of Excellence*  
*and the Sergeants Major Academy*



PHOTO COURTESY NCOLCoE/SGM-A HISTORIAN

**Command Sgt. Maj. Jason Schmidt**  
Commandant, NCOLCoE/SGM-A

**ENLISTED AND NONCOMMISSIONED OFFICER (NCO) EDUCATION HAS EVOLVED GREATLY SINCE THE 1970S AND THE CREATION OF THE NCO EDUCATIONAL SYSTEM (NCOES.)** Today the NCO Professional Development System (NCOPDS) is comprehensive, progressive, and professional. At its center, the Noncommissioned Officer Leadership Center of Excellence (NCOLCoE) provides education and a consistent learning continuum to enlisted Soldiers at all career levels, from private to command sergeant major. Courses developed by the NCOLCoE are an essential part of Enlisted Professional Military Education and make up an integral part of the Select, Train, Educate, Promote program of the Army Profession. Collectively they affect more than 400,000 Soldiers annually and are vital to creating the professional, ready Army envisioned in Force 2025.

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***From its inception in 1972, the Sergeants Major Academy (SGM-A, formerly USASMA) has been the capstone of the NCO educational system...***

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How does the NCOLCoE function? The structure of the NCOLCoE consists of a command group, the Sergeants Major Academy and three major directorates. The command group oversees the entire structure. The commandant and deputy commandant are command sergeants major, making it the only major Army school led entirely by NCOs. The directorates are Curriculum Development, which is responsible for curriculum throughout the system, the NCO Professional Development Directorate (NCOPDD), which is responsible for implementation and coordination of the curriculum, and Policy and Governance, which provides policy oversight and academic compliance, governance and quality throughout the NCO educational system. In addition, the Sergeants Major Academy (SGM-A) itself is located at the NCOLCoE campus at Fort Bliss and is under the direction of the NCOLCoE while under the academic governance of the Command General Staff College (CGSC) as its fourth branch campus.

Each directorate has subunits to expand and implement its mission. The NCO Professional Development Directorate, for example, provides curricular oversight to the NCO Academies, where the Basic Leader, Master

Leader and Battle Staff NCO courses are taught. The NCOPDD houses the Commandant's Initiative Group, whose mission is to provide assessments and analysis of projects within the NCOPDS framework. Examples of such initiatives are Project Athena and the ArmyIgnited project, which provide career-long assessment of both individual NCOs working through the NCOPDS and assessment and analysis of educational methods, goals and outcomes. Under Policy and Governance, the Faculty and Staff Development Office (FSDO) provides educational and professional development and administration of all NCOLCoE/SGM-A faculty and staff.

From its inception in 1972, the Sergeants Major Academy (SGM-A, formerly USASMA) has been the capstone of the NCO educational system, a position it has retained throughout the long evolution of the NCOPDS. The SGM-A has kept pace with the growing educational needs of senior NCOs at all command levels.

In 2018, the SGM-A received full accreditation from the Higher Learning Commission and became part of Army University. The SGM-A offers its students a chance to earn a BA in Leadership and Workforce Development (LWD), which is awarded through the CGSC. In addition all students attending the Sergeants Major Course (SMC), both resident and distance learning, are eligible to earn an undergraduate certificate in LWD from CGSC effective this academic year.

The Academy consists of five academic departments and a Department of Distance Education (DDE) which allows nonresident senior NCOs to continue their education. The academic departments are Professional Studies (DPS), Joint Interagency, Intergovernmental, and Multinational Operations (DJIIMO), Force Management (DFM), Army Operations (DAO) and Command Leadership (DCL). Each department is led by a civilian chair with a sergeant major serving as vice chair, ensuring academic continuity and consistency even in the face of deployments or reassignments.

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In addition to the SMC, the NCOLCoE supports a wide range of military and civilian professional development courses. The International Military Student Office works with senior NCOS from allied nations around the world. Supporting operations and battlefield analysis is taught at the Battle Staff NCO course. For spouses of senior NCOS, the Spouse Leadership Development Course which stresses the important contributions of senior NCO spouses. High performing SMC graduates can be chosen to become instructors at the Academy, which partners with Pennsylvania State and the University of Syracuse to offer a Master's in Education. Additional training and instructor badging takes place with the FSDO.

Supporting the NCOLCoE, the Learning Resource Center has an outstanding collection of books and other media, and the Directorate of Instructional Technology provides support for computer and digital instruction.

The mission statement of the NCOLCoE is "To provide professional military education that develops holistically fit, disciplined, well-educated professionals capable of meeting the challenges of large-scale combat operations in a multi-domain environment." In today's operational environment, this is a very tall order. The NCOLCoE, through comprehensive training and education, has created the basis for an enlisted force that meets that description. 🇺🇸

# Lewis and Clark Center Atrium dedicated in honor of Lt. Gen. Robert and Lois Arter

by Mark H. Wiggins, Managing Editor

THE COMBINED ARMS CENTER AND ARMY UNIVERSITY DEDICATED THE ATRIUM AREA OF THE LEWIS AND CLARK CENTER, HOME OF THE U.S. ARMY COMMAND AND GENERAL STAFF COLLEGE, IN THE NAME OF LT. GEN. ROBERT AND LOIS ARTER IN A CEREMONY ON NOV. 17, 2021.

Lt. Gen. Theodore Martin, commanding general of Fort Leavenworth and the Combined Arms Center and commandant of the U.S. Army Command and General Staff College, hosted the event. Gen. Paul E. Funk, II, commanding general of U.S. Army Training and Doctrine Command (TRADOC) was also in attendance.

Dozens of family, friends, and admirers of the Arter's attended the ceremony during which Lt. Gen. Arter spent several minutes naming as many as he could to thank them for their support over the years.

"The Arter family represents all that is good about our country and our Army," Lt. Gen. Martin said. "They serve as a great example for all of us of what an Army family can be and should be. That my friends is why we are here today to dedicate this atrium in their honor. It is a privilege to be present today and assist in this tribute to a great citizen-Soldier along with an extraordinary spouse who have made Fort Leavenworth and the surrounding community such a great place to raise a family."

After Martin's remarks, Arter delivered his own brand of remarks, thanking nearly as many people as were in attendance. Once Arter concluded, Lt. Gen. Martin unveiled the portrait display and the Arters conducted a receiving line shaking hands with well-wishers.

Lt. Gen. (Ret.) Robert Arter was the CGSC deputy commandant from 1977-1979, and after retirement, he went on to a second career in the banking industry with Armed Forces Bank in Leavenworth while also serving in numerous military and philanthropic organizations.



Lt. Gen. (Ret.) Robert and Lois Arter stand with their display in the Lewis and Clark Center atrium during the dedication ceremony on Nov. 17, 2021.

In December 2005, he became the founding chairman of the CGSC Foundation and in November 2006 he was appointed as the Civilian Aide to the Secretary of the Army (CASA) for Kansas (East region). He served 13 years as a CASA, retiring from the position in March 2018 and was selected as a CASA Emeritus. He served nine years as the CGSC Foundation chairman and was elected as Chairman Emeritus after retiring in September 2014.

As a CASA Emeritus and CGSC Chair Emeritus, Arter, 92, still serves the Army he joined in 1950. To this day he and Lois, his wife of 71 years, still attend CGSC and CGSC Foundation events whenever possible. 🇺🇸



Read the story online and see more photos:

<https://www.cgscfoundation.org/arter-atrium-dedication-211117>

# Simons Center conducts Cold War Symposium

by Mark H. Wiggins, Managing Editor

FROM NOVEMBER 2021 THROUGH FEBRUARY 2022, THE CGSC FOUNDATION'S SIMONS CENTER CONDUCTED THE "COLD WAR SYMPOSIUM," a three part series developed to commemorate the 30th anniversary of the end of the Cold War, to promote scholarship, and to recognize the contributions of those who participated in that global struggle, especially the United States and its allies in NATO.

The series kicked-off with a dinner event in Leavenworth, Kansas, on Nov. 9, 2021, and was comprised of three virtual events that followed. "Part 1: Setting Stage for the End of the Cold War" was conducted Dec. 14, 2021; "Part 2: The Cold War Ends" was conducted Jan. 11, 2022; and the final presentation, "Part 3: Rebuilding the Alliance," was conducted Feb. 8, 2022.

Now that the symposium is complete, Dr. Mark Wilcox and Dr. Sean Kalic, both CGSC professors and presenters during the symposium, are editing a book for publication by the Simons Center, with chapters written by the panel experts who presented during the symposium.

The Cold War Symposium was conducted with the generous sponsorship of John Ferguson, owner of Ferguson Hotel Development. The Greater Kansas City Chapter of the Association of the U.S. Army was also a co-host. 🏆



## Cold War Symposium Presenters

### Part 1: Setting Stage for the End of the Cold War

- Tim Riley, Director and Chief Curator, America's National Churchill Museum, Fulton, Mo. – Subject: Churchill's Iron Curtin Speech
- Col. (Ret.) Jon House, Ph.D., Professor Emeritus, Department of Military History, CGSC – Subject: Cold War Overview
- Robert Davis, Ph.D., Director, Goodpaster Scholars, School of Advanced Military Studies, CGSC  
Subject: Conditions Leading to the Decline of the Soviet Union

### Part 2: The Cold War Ends

- Sean Kalic, Ph.D., Professor, Department of Military History, CGSC  
Subject: The Strategic Environment
- Lt. Col. (Ret.) Mark Wilcox, Ph.D., Associate Professor, Department of Joint, Interagency, and Multinational Operations, CGSC  
Subject: The Conventional Armed Forces in Europe (CFE) Treaty
- Lt. Col. (Ret.) Gilbert Bernabe, Ph.D., former inspector for the On-Site Inspection Agency (OSIA) – Subject: Trust but Verify

### Part 3: Rebuilding the Alliance

- Col. (Ret.) William Eckhardt, JD, Emeritus Teaching Professor of Law, Director, Urban Affairs Outreach, University of Missouri-Kansas City  
Subject: Observations of Romanian Defense Structure
- Maj. Gen. (Ret.) Skip Davis, Senior Fellow at the Center for European Policy Analysis, 38th Deputy Commandant, U.S. Army Command and General Staff College – Subject: NATO Challenges Today
- Lt. Col. (Ret.) Lester Grau, Ph.D., Senior Research Analyst, Foreign Military Studies Office – Subject: Reactions of Russia



Simons Center Director Bob Ulin, left, with the panel of experts he assembled for the Cold War Symposium. From left, Ulin; Col. (Ret.) Jon House, Ph.D., Professor Emeritus, CGSC Department of Military History; Robert Davis, Ph.D., Director, Goodpaster Scholars, School of Advanced Military Studies; Sean Kalic, Ph.D., Professor, CGSC Department of Military History; John Ferguson, owner of Ferguson Hotel Development, the symposium's sponsor; Mark Wilcox, Ph.D., Associate Professor, CGSC Department of Joint, Interagency, and Multinational Operations; Gilbert Bernabe, Ph.D., former inspector for the On-Site Inspection Agency; William Eckhardt, JD, Emeritus Teaching Professor of Law, Director, Urban Affairs Outreach, University of Missouri-Kansas City; and Lester Grau, Ph.D., Senior Research Analyst, Foreign Military Studies Office. Not pictured in the group are Tim Riley, Director and Chief Curator, America's National Churchill Museum, Fulton, Mo.; and Maj. Gen. (Ret.) Gordon "Skip" Davis, a former CGSC deputy commandant and NATO Deputy Assistant Secretary General for Defense Investment.



Photos and video from each presentation of the symposium are available on the Simons Center website:

<https://thesimonscenter.org/arnsf/final-virtual-presentation-of-the-cold-war-symposium-220208>

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# Secretary of the Army visits CGSC

by Mark H. Wiggins, Managing Editor

Secretary of the U.S. Army Christine Wormuth visited the Command and General Staff College on March 21, 2022. The highlight of her visit was speaking to CGSC students, faculty and staff about the role of the Army, lessons learned in Ukraine, and the importance of positive command climates in Eisenhower Auditorium at the Lewis and Clark Center.

Wormuth's presentation was followed by a non-attributional 30-minute question-and-answer session with the students, which included themes of military recruitment and retention, suicide, financial literacy and asymmetric capabilities in the relation to China and Taiwan.

One of the relevant issues Wormuth addressed in her remarks was the situation in eastern Europe. She said the United States and its allies were surprised by the Russian invasion of Ukraine in 2014 because at that time, the United States had been considering missile defense cooperation with Russia. Some of the members of the Obama Administration during the 2014 Russian invasion remain in government and their experiences are helping frame approaches today.

After the presentation ended Secretary Wormuth met with the Kansas delegation of Civilian Aides to the Secretary of the Army (CASA) including D. Scott Stuckey, Kansas (West) CASA; Michael D. Hockley, Kansas (East) CASA; and Patrick C. Warren, Greater Kansas City CASA. Former Kansas East CASA, now CASA Emeritus, Lt. Gen. (Ret.) Robert Arter also joined the group. The group asked the secretary how they might help her and the Army, and spent the majority of the time speaking about Army recruiting issues.

After her visit with the CASAs, Wormuth observed the Armored Brigade Combat Team miniatures display in one of the classrooms, and spoke with the Mission Command Training Program leaders.

Wormuth began her public service career in 1996 in the Policy Office of the Secretary of Defense. Before her position as secretary, she served in various roles under the Obama Administration and later as the director of the International Defense and Security Center at the RAND Corporation. Wormuth also served as a senior fellow at the Center for Strategic and International Studies. Her education includes a bachelor of arts degree in political science and fine art from Williams College and a master's degree in public policy from the University of Maryland.



Read the story online and see more photos:

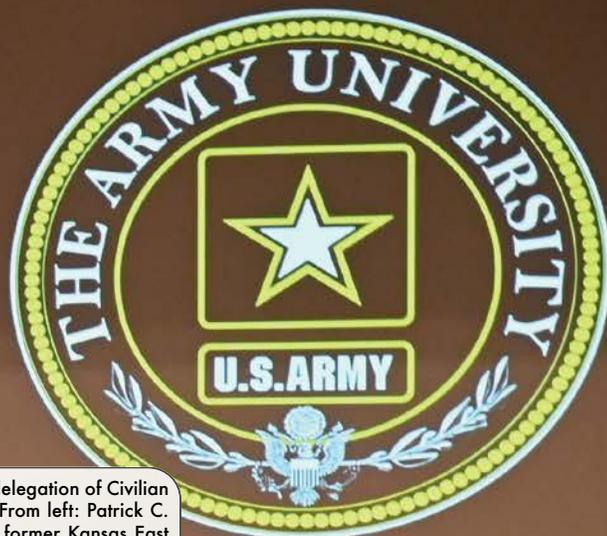
<https://www.cgscfoundation.org/secretary-of-the-army-visits-cgsc-220321>



Secretary of the Army Christine Wormuth speaks to CGSC students, faculty and staff in Eisenhower Auditorium at the Lewis and Clark Center during her visit to CGSC on March 21, 2022.



PHOTO BY MARK H. WIGGINS



Secretary of the U.S. Army Christine Wormuth, center, takes a group photo with the Kansas delegation of Civilian Aides to the Secretary of the Army (CASA) during her visit to CGSC on March 21, 2022. From left: Patrick C. Warren, Greater Kansas City CASA; Michael D. Hockley, Kansas (East) CASA; Wormuth; former Kansas East CASA, now CASA Emeritus, Lt. Gen. (Ret.) Robert Arter; and D. Scott Stuckey, Kansas (West) CASA.



PHOTO BY MARK H. WIGGINS



Lt. Gen. Theodore Martin shows the Armored Brigade Combat Team visualization model set up in the Lewis and Clark Center to Secretary of the Army Christine Wormuth during her visit to CGSC March 21, 2022.

PHOTO BY DAN NEAL/ARMY PUBLIC AFFAIRS

MICROPHONE  
2



# Arter - Rowland National Security Forum

## ARNSF gains momentum

by Mark H. Wiggins, Managing Editor

SINCE THE NEW YEAR, THE ARTER-ROWLAND NATIONAL SECURITY FORUM (ARNSF) HAS BEEN GOING STRONG WITH FOUR MONTHLY LUNCHEON EVENTS COVERING A VARIETY OF TOPICS RELATED TO NATIONAL SECURITY.

The January meeting of the Forum entitled “The Global Supply Chain and Kansas City” featured two panelists: Mr. Keith Prather, one of the founders and managing directors of Armada Corporate Intelligence, and retired U.S. Army Col. Matthew Dimmick, former White House Advisor and National Security Professional. With Kansas City as a key technology center as well as a hub for rail, highway, and intermodal transport, Prather and Dimmick discussed the current state of the supply chain, specific vulnerabilities, and its national security implications.

In February the topic shifted to Virtual Warfare with a presentation from retired Col. Steve Banach who addressed national security in an environment where warfare has shifted from the physical to a virtual space with Russia and China as the United State’s greatest competitors.

Retired U.S. Army Col. Matthew Dimmick returned as the presenter in March and provided the Forum with a presentation on the capabilities of the Russian military. Of course the Q&A period was heavily focused on the situation in eastern Europe and the Russian invasion of Ukraine. Dimmick offered his personal insights based on his experience gained as the Russia Director for the Secretary of Defense from 2016 to 2019; the Defense Attache in Tbilisi, Georgia; Deputy Foreign Policy Advisor for the Chief of Staff of the Army; and Assistant Army Attache in Moscow. The Forum members and their guests could not ask enough questions.

The April meeting of the ARNSF entitled “The Domain of Space and National Security” featured a presentation by Thomas A. Gray, the U.S. Army Space and Missile Defense Command’s liaison officer to the U.S. Army Combined Arms Center and Army University at Fort Leavenworth. Gray led the discussion about U.S. space capabilities, limitations and vulnerabilities relevant to national security. From cell phones to satellites, Gray covered it all, and according to several Forum members, conducted one of the best presentation and Q&A sessions they had attended.

The Arter-Rowland National Security Forum (ARNSF) is led by the CGSC Foundation’s Simons Center and is an exclusive professional information sharing and networking forum for senior executives. Members of the Forum and



The Global Supply Chain and Kansas City, Jan. 27, 2022

PHOTOS BY MARK H. WIGGINS



Virtual Warfare, Feb. 24, 2022



Russian Military, March 17, 2022



Russian Military, March 17, 2022



Space, April 21, 2022



Space, April 21, 2022



Simons Center Director Col. (Ret.) Bob Ulin makes the introductions at the start of each ARNSF event.

their guests meet periodically at guest speaker events in downtown Kansas City. National and regional guest speakers representing all elements of national power (Diplomatic, Informational, Military and Economic) highlight the meetings. The Forum is nonpartisan, but elected government officials may present from time to time. The Forum is named after Lt. Gen. (Ret.) Robert Arter, Founding Chairman of the CGSC Foundation, and Mr. Landon Rowland, the Foundation’s first major donor who was well-known in Kansas City for his keen interest in national security issues and his leadership in business and philanthropy.

ARNSF events are only open to ARNSF members and their guests. If you are not a member but are interested in joining, contact John Nelson at [john.nelson@cgscf.org](mailto:john.nelson@cgscf.org) or visit the Forum page on the Simons Center website for more information (link below). 🐦

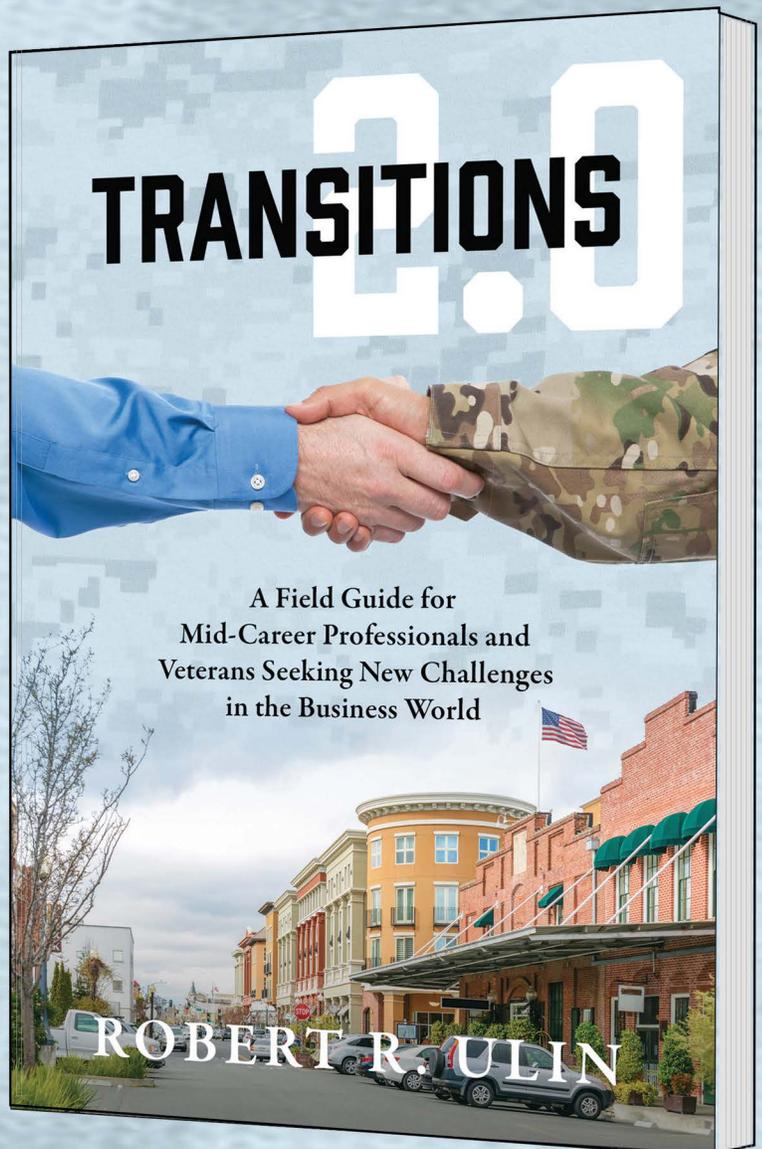


Learn more about the ARNSF, read the articles online and see more photos:  
<https://thesimonscenter.org/arter-rowland-national-security-forum>

# Available on Amazon

“Although I am not the target audience for the book, I found this book an insightful read in understanding the challenge veterans have when leaving the military as well as there being many useful lessons in this book that could be applied to anybody going through a career transition of any sort, informing you about resumes, goal setting, networking and interviews in different fields such as entrepreneurship, non-profit, and the civilian sector. An excellent book.”

— WOLFIE  
from GoodReads



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Bob Ulin entered the Army as a private, made sergeant and then went through officer's candidate school to become an officer. He retired from the Army as a colonel and entered the private sector where he has amassed more than 15 years as a senior executive in for-profit and non-profit organizations. He is the author of five books.

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## THE SIMONS CENTER

FOR ETHICAL LEADERSHIP AND INTERAGENCY COOPERATION

# Building the Fellows program

by Bob Ulin, Program Director, and John Nelson, Deputy Director & Senior Research Fellow

In September 2021, the Simons Center for Ethical Leadership and Interagency Cooperation, launched its Fellows program. Open to any student, researcher, or practitioner who wishes to contribute to the understanding and operation of the interagency process and ethical leadership, the Fellows program constitutes a community of practice with the specific focus of advancing interagency cooperation and ethical leadership among U.S. Government agencies. The dynamic geopolitical environment of today is replete with issues that present interagency challenges and ethical dilemmas making the Simons Center's mission arguably more pertinent now than ever before. The Fellows program provides a mechanism for professionals working in this space to engage with experts, collaborate, offer their insights, and exchange best practices. Membership in the program provides access to the Simons Center's vast archive of papers, conference proceedings, special reports, studies, and journals - an unrivalled source of interagency scholarship.

The current Simons Center Fellows are a mixture of military, retired military, and civilians from across the country. Current Fellows reside in Georgia, Florida, New York, Virginia, Kansas, California, Texas, Alabama, and Michigan, as well as outside the Continental U.S., from the European and the Pacific theaters. Comprised of lifetime, annual, and student members, Fellows bring a wealth of interagency and leadership experience to the table and a



*InterAgency Journal* 12-1 was published in March 2022, the first IAJ in two years due to COVID impacts on the Center's mission. This edition is available on the Simons Center website in pdf, epub and mobi formats.

willingness to share their expertise.

On March 9, the Simons Center conducted its first Fellows web-conference. Conducted by Col. (Ret.) Bob Ulin, Director of the Simons Center, and Lt. Col. (Ret.) John Nelson, Deputy Director, the web-conference provided an update of Simons Center programs and major activities conducted during the previous six months. The discussions highlighted the successes of the Arter-Rowland National Security Forum and the Distinguished Lecture Series which, during multiple events in 2021 and 2022, brought in notable speakers and experts on current and historical topics with national security implications. In addition, the team discussed the Center's newly launched Bull Simons



Simons Center Deputy Director John Nelson, right, introduces the panel members for the Arter-Rowland National Security Forum luncheon event on Jan. 27, 2022, at the Carriage Club in downtown Kansas City. From left, retired U.S. Army Col. Matthew Dimmick, former White House advisor and national security professional, and Keith Prather, one of the founders and managing directors of Armada Corporate Intelligence, served as panelists in the forum to discuss the impact supply chain vulnerabilities have on the Kansas City metropolitan area. - See the ARNSF story on page 22.

PHOTO BY MARK H. WIGGINS

Ops Center Podcast and its association with the General and the Ambassador Podcast. Publications were also discussed as the Simons Center released *InterAgency Journal* volume 12-1, the first edition released in nearly two years due to COVID-19. After covering the highlights of the previous year, Ulin and Nelson turned to the Simons Center's plans for the coming year which is filled with more podcasts, publications, and both live and online forums and presentations.

Of particular interest to participants during the web-conference was the various research and publication opportunities afforded to Fellows. The Simons Center

is looking to its Fellows to contribute to the interagency and ethical leadership body of knowledge through the publication of *InterAgency Studies*, essays, papers, and books. The Fellows expressed interest in shepherding different projects and brokering relationships with other agencies and institutions.

Individuals interested in expanding their professional network, improving interagency operations, and growing the interagency and ethical leadership body of knowledge are invited to become Simons Center Fellows. Please explore the Simons Center's website, [www.thesimonscenter.org](http://www.thesimonscenter.org), for more information about the program. 🍷

## Simons Center Senior Research Fellows

**From time to time, the Simons Center will appoint as Senior Research Fellows individuals who have recent and relevant leadership and interagency experience and have contributed to the literature in these areas. Our newest Senior Research Fellow is retired Maj. Gen. (Ret.) Gordon B. "Skip" Davis. Jr.**



PHOTO COURTESY SKIP DAVIS

Maj. Gen. (Ret.) Davis is a Nonresident Senior Fellow with the Transatlantic Defense and Security Program at the Center for European Policy Analysis (CEPA). He recently served as NATO's Deputy Assistant Secretary General for Defense Investment Division where he assisted allies in capability development to meet alliance and national needs and in policy development related to armaments, aviation, air and missile defense, communications, innovation, technology, interoperability, and industry relations. He joined NATO after retiring from the U.S. Army as a Major General with more than 37 years of service.

He was born in Valdosta, Georgia and raised in Florida. A 1981 graduate from the U.S. Military Academy at West Point, New York with a Bachelor of Science in Physics, he earned the Leslie Groves award for Nuclear Physics. He also earned a *Maîtrise* in International Business and a *Diplôme d'Études Approfondies* in Defense Studies from the University of Paul Valéry in Montpellier, France, and a Master of Science in Strategic Studies from the U.S. Army War College in Pennsylvania.

Maj. Gen. Davis' military career

was characterized by operational and institutional assignments interspersed with study and practice of international affairs and defense issues, primarily in Europe. He speaks French and Italian and has lived more than 24 years in Belgium, France, Germany, Italy, and the United Kingdom. He spent more than five years on U.S., NATO, and United Nations operations throughout Africa (Mozambique, Zaire, Rwanda, Congo, Liberia), as well as commanding units in Iraq and Afghanistan. While attending graduate school in France as an Olmsted Scholar, General Davis worked as an intern at the Assembly of Western European Union in Paris, later renamed the European Security and Defense Assembly. This experience was the beginning of a long relationship with NATO and European defense issues, which continued as a common thread through his post graduate theses and led to numerous assignments with NATO forces and headquarters before joining NATO as a diplomat in 2018.

Commissioned in the infantry Davis served the first half of his career in rapid deployment airborne and infantry units in Italy and North Carolina. He served as the S3 (Director of Operations) of an Italian Alpini Battalion and

later Regiment, commanded the 2d Battalion, 29th Infantry Regiment and the 2nd Brigade, 78th Division, the latter which he deployed to Iraq. Following brigade command, he served as the Deputy Commander and Chief of Staff of Southern European Task Force (Airborne), Vicenza, Italy, during which time he helped stand up U.S. Army Africa. He later served in Afghanistan as Chief, Strategic Advisory Group to Commander, International Security Assistance Force (ISAF).

As a general officer, Davis had assignments at the Allied Rapid Reaction Corps, International Security Assistance Force (ISAF) Joint Command, 1st Cavalry Division, and the Training and Doctrine Command's Combined Arms Center and Command General Staff College. His last three assignments included Deputy Chief of Staff for Operations and Intelligence, Supreme Headquarters Allied Powers Europe (2013-2015), Commander, Combined Security Transition Command-Afghanistan, dual-hatted as Deputy Chief of Staff, Security Assistance for Headquarters, Resolute Support (2015-2016), and Director of Operations J3, U.S. European Command (2016-2018).

**We are proud to have Maj. Gen. (Ret.) Gordon B. "Skip" Davis as Senior Research Fellow of the Simons Center and look forward to his continued contributions as a leader in the interagency community.**



Simons Center  
*Distinguished Lecture Series*

# 'Lessons Unlearned' topic of latest Distinguished Lecture

by Mark H. Wiggins, Managing Editor

The CGSC Foundation and its Simons Center hosted a Simons Center Distinguished Lecture Series dinner event on Nov. 18, 2021, at June's Northland in Leavenworth, Kansas. The guest speaker for the evening was retired Col. Pat Proctor, a U.S. Army veteran of both the Afghanistan and the Iraq wars, with more than 25 years of service. Proctor provided the evening's guests with a look into the message of his recent book, *Lessons Unlearned: The U.S. Army's Role in Creating the Forever Wars in Afghanistan and Iraq*. Proctor is also a trustee of the CGSC Foundation.

After a reception period, Foundation President/CEO Roderick M. Cox welcomed the guests and thanked the sponsors. As the dinner period wound down, he introduced Proctor.

Proctor walked the audience through low-intensity conflicts which began occurring after the fall of the Berlin Wall in 1989, the demise of the Soviet Union and the conclusion of the Cold War. Through the lens of Army



Col. (Ret.) Pat Proctor, autographs a copy of his book, for Col. (Ret.) Greg Williams, Army University chief of staff, who attended the CGSC Foundation's Simons Center Distinguished Lecture Series dinner event on Nov. 18, 2021, at June's Northland in Leavenworth, Kansas.

doctrine and despite the success of the Army in the first Gulf War, Proctor outlined the Army's resistance to low-intensity conflict and what he termed as the Army's refusal to institutionalize lessons learned in the 1990s in places like Somalia, Haiti, Bosnia and Kosovo.

After Proctor's presentation, Cox again thanked sponsors and guests. Proctor conducted a book signing for those interested in purchasing a book.

The CGSC Foundation and the Simons Center wish to thank all the sponsors for the evening: Armed Forces Insurance, Mr. Dan Bolen, Mr. Bill Esry, First Command Financial Services in Leavenworth, USBA, Ulin Solutions Group, WJB Systems and Veteran on the Move. 🦅



Read the full story online and see more photos:

<https://thesimonscenter.org/news/scdls-2-lessons-unlearned-211118>

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## PHOTOFLASH

# Foundation sponsors KU Vets Day 5K

The CGSC Foundation sponsored the 2021 KU Vets Day 5K race on Nov. 14, 2021, on the University of Kansas campus. President/CEO Rod Cox and Director of Operations Lora Morgan set up a sponsor table near the start/finish line with other sponsors.

This year's race was in commemoration of the 30th anniversary of the end of Desert Storm and boasted nearly 600 participants, some of whom participated virtually. Foundation Director of Operations Lora Morgan ran the race, ultimately winning her age category. New Foundation Trustee Maj. Gen. (Ret.) Clyde "Butch" Tate, II, also represented the Foundation in the race.

Helping round out the Foundation's presence at the race was Army University Chief of Staff Greg Williams and his wife Gail, Combined Arms Center Personnel Officer (G-1), Col. Mark Morgan, spouse of the Foundation's director of operations, and Paige Cox, daughter of Rod Cox.



PHOTO BY MARK H. WIGGINS

Foundation Director of Operations Lora Morgan not only worked as a sponsor, but ran the KU Vets Day 5K and won her division.



Read the full story online and see more photos:

<https://www.cgscfoundation.org/foundation-sponsors-ku-vets-day-5k>



## PHOTOFLASH

# Foundation donates children's books

On April 1, 2022, the CGSC Foundation donated children's books to the Richard Allen Cultural Center in Leavenworth, Kansas. From left, Lora Morgan, CGSC Foundation Director of Operations; Edna Wagner, Executive Director of the Richard Allen Cultural Center and Museum; and Rod Cox, CGSC Foundation President/CEO.

Donations such as these are a part of the CGSC Foundation's mission in support of Soldiers and families as well as outreach to the community.



COURTESY PHOTO



## PHOTOFLASH

# Foundation trustees make their mark

Since the last edition of the *Foundation News* two trustees have given cause for celebration and congratulations by their peers.

**CGSC Foundation Trustee Dr. James Martin** received the Association of the U.S. Army's Joseph P. Cribbins Medal for exemplary service by a Department of the Army civilian during the AUSA Annual Meeting and Exposition, Oct. 11 at the Walter E. Washington Convention Center in Washington, D.C. Dr. Martin received the recognition for his service as the U.S. Army Command and General Staff College Dean of Academics and chief academic officer for Army University, a duty from which he retired in summer 2021. He became a Foundation trustee in September 2021.

**CGSC Foundation Trustee Shane B. Smeed** was selected to become the 18th president of Park University effective Jan. 1, 2022. Prior to his appointment as president, Smeed had served as the University's interim president since late November 2020 as well as Park's vice president and chief operating officer since September 2015. Smeed has been a member of the CGSC Foundation Board of Trustees since May 2018.

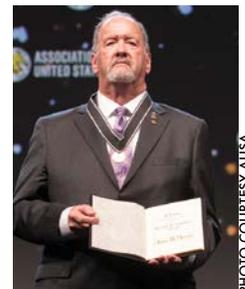


PHOTO COURTESY AUSA

Dr. James Martin



PHOTO COURTESY PARKU

Shane B. Smeed

Read the full stories online and see more photos:



<https://www.cgscfoundation.org/foundation-trustee-earns-national-ausa-award>

<https://www.cgscfoundation.org/foundation-trustee-takes-the-reins-at-park-university>



The U.S. Army Command and General Staff School and the CGSC Foundation's Simons Center present the



# InterAgency Brown-Bag Lecture Series

## Brown-Bag Lecture Series back on track

by Elizabeth Hill, Foundation Programs

THE INTERAGENCY BROWN-BAG LECTURE SERIES HAS BEEN RUNNING SMOOTHLY IN ACADEMIC YEAR 2022 AS CGSC AND THE FOUNDATION HAVE SLOWLY COME OUT OF COVID RESTRICTIONS. Since the last edition of the *Foundation News* the CGSC Foundation and its Simons Center have conducted five lectures.

On Nov. 17, Mr. Roderic C. Jackson, the Defense Intelligence Chair and Defense Intelligence Agency (DIA) Representative to the Combined Arms Center and Army University, led a discussion and provided insight into the Defense Intelligence Agency.

The next lecture in the series was conducted Jan. 20, 2022, and featured a presentation on the Senior Executive Service and Army Civilians by Mr. Michael D. Formica, deputy to the commanding general, U.S. Army Combined Arms Center and Fort Leavenworth.

February 23, Mr. Terry D. Mobley, Diplomacy Chair, U.S. Army Command and General Staff College, led a discussion about the U.S. Department of State. He also discussed the career path of a Foreign Service Officer and their various duties and duty stations.

Dr. Mark Sorensen, the CGSC Distinguished Chair for Development Studies, delivered a presentation on the U.S. Agency for International Development on March 22. Sorensen is an economic and business development specialist with more than 40 years of experience to include almost 20 years with the USAID.

Most recent was the brown-bag lecture by the Heart of America Joint Terrorism Task Force led by Kansas City FBI Supervisory Special Agent Dana Kreeger, FBI Special Agent Andrew Brown and Kansas City, Kansas Police Department Detective Vincent Kingston. The three delivered a presentation on the FBI's domestic terrorism program before moving on to discuss a 2020 plot to place a vehicle borne improvised explosive device (VBIED) at a hospital in Belton, Missouri.

The next lecture is scheduled for May 18, 2022, and will feature a briefing on the Federal Executive Board in Kansas City.

The InterAgency Brown-Bag Lecture Series is co-hosted by the U.S. Army Command and General Staff School (CGSS) and the CGSC Foundation's Simons Center for Ethical Leadership and Interagency Cooperation. The series is an extracurricular, interagency topic-focused series that is intended to help enrich the CGSOC curriculum.

The CGSC Foundation has received support for all brown-bag lectures in academic year 2022 from First Command Financial Services in Leavenworth, Kansas.



Defense Intelligence Agency, Nov. 17, 2021

PHOTOS BY MARK H. WIGGINS



Senior Executive Service, Jan. 20, 2022



Department of State, Feb. 23, 2022



U.S. Agency for International Development, March 22, 2022



FBI's Joint Terrorism Task Force, April 20, 2022

PHOTO BY ELIZABETH HILL

Read the InterAgency Brown-Bag Lecture stories online for more photos and full videos:

<https://www.cgscfoundation.org/iabbls-dia-211117>

<https://www.cgscfoundation.org/iabbls-220120-ses>

<https://www.cgscfoundation.org/brown-bag-lecture-focuses-on-state-department-220223>

<https://www.cgscfoundation.org/foreign-aid-is-topic-of-latest-brown-bag-lecture-220222>

<https://www.cgscfoundation.org/fbi-jttf-presents-iabbls-220420>



# NASCAR driver Carl Edwards headlines Foundation event at Kansas Speedway

Story and photos by Mark H. Wiggins, Managing Editor

The CGSC Foundation hosted a fundraiser at the Kansas Speedway on April 15, 2022. Kansas Speedway President Pat Warren, who is also a member of the CGSC Foundation Board of Trustees, was the co-host of the event along with Foundation Chairman Bryan Wampler, President/CEO Rod Cox and Director of Operations Lora Morgan.

Cox and Warren welcomed all the attendees and Warren spoke to the group about the track and a bit of its history. After the welcome, ticket holders at the event had the opportunity to drive laps around the speedway, ride in the pace car and mingle at the reception. As part of their ticket purchase everyone also received tickets to the NASCAR race at Kansas Speedway on May 15.

The special guest for the day was Carl Edwards, a renown NASCAR driver from Columbia, Missouri. When he arrived at the event Edwards volunteered to drive the pace car and guests were all delighted to be taken around the track by a professional driver. During the laps around the track Edwards explained how drivers followed certain lines to get the most speed and also demonstrated how to enter the pit lane and a pit stall with each group of passengers.

After Edwards drove his last group of passengers around in the pace car, he met up with the crowd and signed autographs and took photos with everyone. Foundation President/CEO Rod Cox presented him with a Foundation coin. Edwards thanked Cox and thanked the attendees who were mostly veterans and others with ties to Fort Leavenworth and the Command and General Staff College.

"[Earlier] today we took a group over to the Churchill Museum in Fulton, Missouri," Edwards said. "It's timely because as we went through there we all kind of understood what Churchill did and how important his stand was, his understanding of the bigger picture at a time in our history. It really makes me appreciate what you guys do. – Training people to see the big picture, to understand what's happening, how to lead people, lead them in the right direction for a great outcome. Thank you for doing that. It's an honor to be in your presence." 🐾



NASCAR driver Carl Edwards having a fun time as the volunteer pace car driver giving rides to attendees at the CGSC Foundation fundraising event at the Kansas Speedway on April 15, 2022.



Rodney Morris, assistant professor in CGSC's Department of Distance Education, revels in the moment as he takes laps around the track in his Porsche Boxster-S with Paige Cox, daughter of Foundation President/CEO Rod Cox.



Kansas Speedway President Pat Warren, left, and CGSC Foundation President/CEO Rod Cox welcome attendees.



NASCAR driver Carl Edwards autographs hats for a family during the CGSC Foundation fundraising event at the Kansas Speedway on April 15, 2022.



Read the article online and watch the video of Edwards remarks, plus get links to all the photos of the reception and attendees driving on the track:  
<https://www.cgscfoundation.org/nascar-driver-carl-edwards-headlines-foundation-event-at-kansas-speedway>



# Fall and spring ceremonies bring six new officers into International Hall of Fame

by Mark H. Wiggins, Managing Editor

THE COMMAND AND GENERAL STAFF COLLEGE INDUCTED TWO MILITARY LEADERS INTO ITS INTERNATIONAL HALL OF FAME AT THE LEWIS AND CLARK CENTER ON FORT LEAVENWORTH NOV. 16, 2021. THIS SPRING FOUR MORE INTERNATIONAL OFFICERS WERE INDUCTED ON APRIL 12, 2022.

The fall inductees honored were Lt. Gen. N.U.M Mahesh Senanayake, Sri Lanka; and Lt. Gen. Perry Lim Cheng Yeo, Singapore. The honorees were not present for the event, but had sent prepared remarks to be read during the ceremony.

The spring inductees were Lt. Gen. Martin Wijnen, Commander of the Royal Netherlands Army, Class of 2001; Lt. Gen. Carlos Alberto Tejada Murcia, Chief of the Joint Staff of the Salvadoran Armed Force, CGSC Class of 2005; Maj. Gen. (Retired) Daniel Ziankahn, Minister of National Defense of Liberia, CGSC Class of 2011; and Maj. Gen. Prince Johnson, Chief of Staff, Armed Forces of Liberia, CGSC Class of 2012.

Both ceremonies were hosted by CGSC Commandant Lt. Gen. Theodore D. Martin and led by Director of the International Military Student Division Jim Fain. During the ceremonies Martin unveiled each inductee's portrait and presented with a certificate.

Additionally, CGSC Foundation Chairman Brig. Gen. Bryan Wampler presented each with an eagle statuette symbolizing their appointment as life constituents of the CGSC Foundation.

With these six new inductees the International Hall of Fame now honors 292 leaders from 77 nations. More than 8,400 international officers have graduated from the College since the first international officer, Swiss Lieutenant Henri Le Comte, attended in 1894. International students have become an integral part of the Fort Leavenworth experience. These talented military officers contribute to a rich professional and cultural exchange environment.

The CGSC International Hall of Fame was established by the college, the Greater Kansas City Chapter of the Military Order of the World Wars and the CGSC Foundation in 1973.

To be nominated for the International Hall of Fame an officer must be a graduate of CGSC and have attained, by merit, the position of leader of his or her country's army or defense forces. Fifteen International Hall of Fame members have gone on to be heads of state or heads of government in their countries. 🦅



Lt. Gen. N.U.M Mahesh Senanayake, Sri Lanka



Lt. Gen. Perry Lim Cheng Yeo, Singapore

PHOTOS COURTESY ARMYTU PAO



Lt. Gen. Martin Wijnen, Netherlands



Lt. Gen. Carlos Alberto Tejada Murcia, El Salvador



Maj. Gen. (Ret.) Daniel Ziankahn, Liberia



Maj. Gen. Prince Johnson, Liberia



PHOTO BY MARK H. WIGGINS

Read the stories online and see more photos:



<https://www.cgscfoundation.org/cgsc-international-hall-of-fame-induction-211116>

<https://www.cgscfoundation.org/cgsc-inducts-four-officers-into-international-hall-of-fame>

CARL Library reference: full Hall of Fame Membership - <https://carl.cgsc.libguides.com/HOF>

CGSC Foundation Chairman Brig. Gen. (Ret.) Bryan W. Wampler, right, presents Maj. Gen. Prince Charles Johnson, III, Chief of Staff, Armed Forces of Liberia, with an eagle statuette signifying his appointment as a life constituent of the CGSC Foundation during the International Hall of Fame induction ceremony April 12, 2022.



# CGSC Foundation announces Scholarship winners

by Elizabeth Hill, Foundation Programs

The CGSC Foundation announced the winners of its 2022 competitive scholarship program on April 22.

## Three \$500 scholarships were awarded to high school seniors entering college:

- **Cole Hammond**, a senior from Platte County High School in Platte City, Mo. Hammond’s alumni sponsor is his father, Lt. Col. Joseph R. Hammond, a CAS3 and CGSC graduate currently working for the Force Modernization Proponent Center at the Mission Command Center of Excellence.
- **John Krompecher**, a senior from Chapin High School, in Chapin, S.C. Krompecher’s alumni sponsor is his father, Col. Zolton Krompecher, a 2009 CGSOC graduate who served in the U.S. Army for more than 35 years.
- **Brinley VanWey**, a senior from Junction City High School in Junction City, Kan. VanWey’s alumni sponsor is her grandfather, Col. (Ret.) Michael James Harlan, who graduated CAS3 in 1997.

## Three \$500 college-level scholarships were also awarded:

- **Annie Krompecher**, a sophomore at the University of South Carolina. Her alumni sponsor is her father, Col. Zolton Krompecher, a 2009 CGSOC graduate who served in the U.S. Army for more than 35 years.
- **Aubrie Penfield** a sophomore at Oklahoma State University. Penfield’s alumni sponsor is her father, retired Col. Gregory Penfield, a CGSOC graduate and current professor in CGSC’s Department of Joint, Interagency and Multinational Operations.
- **Kyle Skinner**, a freshman at Iowa State University. Skinner’s alumni sponsor is his father, Kerry Skinner, a 2012 alumnus of the CGSC/CGSC Foundation National Security Roundtable Series.

The Foundation’s annual scholarship program is open to immediate family and grandchildren of Life Members of the Foundation’s Alumni Association. This year the Foundation expanded the scholarship program to provide three high school awards and three college awards. The Foundation began accepting applications on Jan. 1 and the application period ended on March 15. In the three years since the Foundation began its scholarship program, 16 scholarships have been awarded.

“We’re glad to be able to increase the number of scholarships this year,” said Foundation President and CEO

## High School Winners



Cole Hammond



John Krompecher



Brinley VanWey

## College Winners



Annie Krompecher



Aubrie Penfield



Kyle Skinner

PHOTOS COURTESY AWARD WINNERS

Rod Cox. “We receive more applications each year, and by awarding more scholarships, we help more CGSC alumni and their families.”

“Maintaining contact with CGSC alumni is part of our main mission,” Cox said, “but this program also offers a tangible benefit for our military families. Congratulations to this year’s winners and thank you to their parents and grandparents for being life members of our alumni association.”

CGSC Foundation President/CEO Rox Cox said details about the Foundation’s 2023 scholarship program would be announced in fall 2022. Meanwhile, he said that the Foundation welcomes donors who wish to support the scholarship program.

“The Foundation has many friends who may not be life members of our alumni association or have family members attending college, but want to assist and show their appreciation for military families,” Cox said. “This scholarship program provides them the perfect opportunity to help,” Cox said.

Interested persons can support the scholarship program by visiting [www.cgscfoundation.org/donate](http://www.cgscfoundation.org/donate). 🏆



Read the full article about the 2022 winners: <https://www.cgscfoundation.org/cgsc-foundation-announces-2022-scholarship-program-winners>

For CGSC Foundation Scholarship program information, see: <https://www.cgscfoundation.org/alumni/scholarships>

# Alumni Updates

News from CGSC alumni around the globe



PHOTOS COURTESY SUBMITTING PERSONS



**Col. (Ret.)/SES (Ret.) Guy C. Beougher, – CGSOC 1993**

I retired after 40 years of Federal service, both in uniform and as a member of the Senior Executive Service in the Army and DoD. I am currently the Vice President for DoD/Federal Logistics, Supply Chain and Energy at Cypress International Inc., in Alexandria Va.

**John Shakespeare – CGSOC 1993**

Now retired from U.S. Navy, The Boeing Company, and finally Federal/DoD civil service – really retired now! Tracy and I are enjoying coastal south-eastern North Carolina between Wilmington and Jacksonville. The photo is me and my wife Tracy taken at my third retirement in December 2018, when I departed from a senior capability stewardship and program analyst position at OSD. The ceremony was held in the Hall of Heroes at the Pentagon.



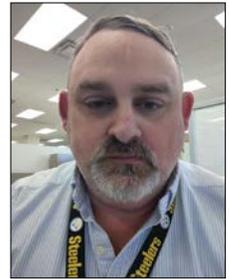
**Thomas C. Kelley, III (Trey) – CGSOC 2003**

I retired in 2012 and for the past nine years I have served as the SAIC Program Manager and Senior Acquisition Analyst supporting the Army Fixed Wing Project Management Office in Redstone Arsenal, Ala. I'm married to Viva, who is the Deputy Project Manager – Cargo Helicopters (CH/MH47). Our children are: daughter Karrie Gaskin, who has a farm with her husband and four grandchildren in southern Alabama, where she teaches horseback riding lessons and helps run the local Pony Club; son Thomas, who is a Navy civilian engineer supporting the F-18 program and who also is in the KC-135 qualification course as an Air National Guard lieutenant; and

son Taylor, who graduated from the United States Military Academy in 2018, married his classmate, Jordan, and went to Fort Rucker for flight school while Jordan attended school at Fort Leonard Wood as an Engineer branch officer. Taylor and Jordan are currently serving at Hunter Army Airfield – he flies UH-60s. The photo is of Viva and me at an Army Aviation Association of America ball a few years ago.

**Maj. (Ret.) Garrett Martin – CGSOC 2006**

After CGSOC graduation I served as the liaison officer for the 35th Infantry Division, Kansas Army National Guard from 2006-2009. From 2009-2010 I was assigned to the Kansas Regional Training Institute as the 235th Regiment S-4, then I became the Deputy G4/Division Transportation Officer for the 35th Infantry Division and retired in 2013. In my civilian employment I have served as the OPFOR Corps Artillery Commander in the Mission Command Training Program from 2009-2020. After that position I worked in the Mission Command Capability Development Integration Directorate as a contractor operations analyst and then started work as a GS12 Operations Analyst in December 2021.



**Col. (Ret.) Cheri Provancha – CGSOC 1999**

I retired in 2014 after 30 years. Along those years I served five combat tours (35 months total): Operation Desert Storm (Saudi Arabia); Operation Uphold Democracy (Hait-UN mission); 2x Operation Iraqi Freedom (Mosul and then Balad); and Operation Enduring Freedom (Kabul). Duty positions included: Cdr, 25th BSB, 1/25th Stryker Brigade - First woman to command a Stryker Brigade BSB; Cdr, Letterkenny Army Depot - the first woman to command that depot; ACofS Support Operations in the 3ESC and was the SPO for the Iraqi Area of Operations; Corps G4 for III Corps, under Gen. Milley; and also served as the USAFOR-A J4. I graduated the War College in 2008. After retirement I settled in Visalia, Calif., and I am currently the Vice President, Supply Chain, Security and Clinical Engineering for Community Health System. I also continue serving through Lions Club International serving as the district's cabinet secretary.



**Maj. (Ret.) Emma Toops – CGSOC 2010; CAS3 2001**

Emma is co-owner of Toops Consulting and also serves as the Executive Chair and Co-Founder of the American Warriors Special Interest Group of the ACA Business Club. American Warriors provides educational and networking opportunities for patriots who are leaders in business and support the transition of active-duty service members into private and public sector business.



**Col. (Ret.) Tom Lewis – CAS3 1991; CGSOC 2000**

I served from 1985-2015, retiring as a colonel. Along the way I had duty as a tank platoon leader, mortar platoon leader, company commander, battalion S4, battalion S3, battalion commander, assistant chief of staff – S3, deputy chief of staff – G1, a group commander and finally as a chief of staff. The photo is from my retirement ceremony in 2015.



**Major Jeffrey Tacusalme, Philippine Army – CSGOC 2021**

I just assumed duty as Commandant of the Army Reserve Command Training School, Philippine Army, stationed at Camp Reigo De Dios, Tanza, Cavite. This training school caters to the training of organic personnel, Probationary Officers, and Called-to-Active Duty Training Tour of Reserve Officers.



Visit the CGSC Foundation website at [www.cgscfoundation.org/alumni-update](http://www.cgscfoundation.org/alumni-update)

or use the QR code below to submit your Alumni Update. We'd love to hear from you!



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We have unique gifts and mementos – ornaments, mugs, coins, apparel and more!



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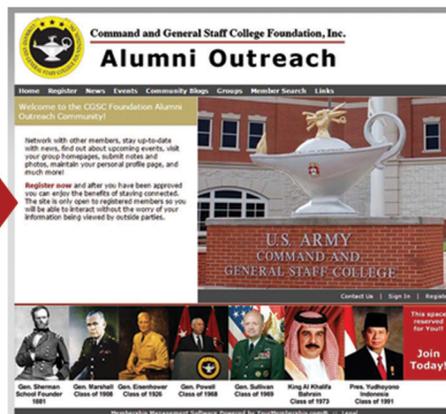


Stay connected...

# Join the CGSC Foundation Alumni Association

### Member Benefits:

- 10% discount in the CGSC Foundation gift shop
- Access to the Alumni Website – Click the link to register on the site after paying your dues
- A subscription to the *Foundation News* magazine (print copies to U.S. addresses only)
- Scholarship opportunities



Annual membership \$25

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Join today! – Go to:

[www.cgscfoundation.org/alumni](http://www.cgscfoundation.org/alumni)

## New Life Members of the Alumni Association

Nov. 2021 – April 2022

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 Maj. Gen. (Ret.) Allen Batschelet  
 Lt. Col. (Ret.) Jonathan D. Beasley  
 Maj. Matthew S. Bell  
 Lt. Col. Ryan Calhoon  
 Maj. Gen. (Ret.) Augustus L. Collins  
 Col. (Ret.) Ruth B. Collins  
 Maj. Carneen Cotton  
 Ms. Paige J. Cox  
 Maj. Gen. (Ret.) Harley C. Davis  
 Lt. Col. (Ret.) Indira Donegan  
 Maj. Peter Doyle  
 Col. (Ret.) Thomas A. Duncan, II  
 Lt. Col. (Ret.) Bryan Fencil  
 Maj. Sean Fessenden  
 Lt. Col. Joseph Hammond  
 Maj. Marci Hanson  
 Col. (Ret.) Michael Harlan

Dr. John D. Hosler  
 Brig. Gen. (Ret.) Robert D. Kerr  
 Ms. Kirsten Krawczyk  
 Lt. Col. (Ret.) Jose Laguna  
 Mr. Terrance J. Lillis  
 Dr. Rafael Linera  
 Col. (Ret.) Michael G. McCoy  
 Lt. Col. (Ret.) Matthew McKinley  
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# Thank you for your support over the years!

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## Donations made In Honor of



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Honoring a friend or family member with a contribution to the CGSC Foundation is a profound way of demonstrating your respect. The CGSC Foundation has recently received these donations in honor of (IHO) the persons named:

- Lt. Col. Daniel J. Hanks (CGSC '16) IHO Col. (Ret.) Milton H. Hamilton (CGSC '58)
- Dr. Francis B. Kish IHO Lt. Gen. (Ret.) Robert Arter
- Dr. and Mrs. Jeffrey Kramer IHO Lt. Gen. (Ret.) and Mrs. Robert Arter
- Col. (Ret.) Martin R. Loftus (CGSC '70) IHO Lt. Gen. (Ret.) Robert Arter
- Brig. Gen. (Ret.) Roger Scearce (CGSC '85) IHO Lt. Col. (Ret.) Jeffrey Holmes (CGSC '85)

## Donations made In Memory of



U.S. ARMY PHOTO

Remembering a deceased friend or family member with a contribution to the CGSC Foundation is a gesture of respect and admiration. These contributions help the Foundation further its work in supporting the College and its initiatives. With thanks and sincere condolences, we acknowledge these donations made in memory of (IMO) the persons named:

- Brig. (Ret.) Clara L. Adams-Ender (CGSC '76) IMO her friend and mentor Gen. (Ret.) Colin L. Powell (CGSC '68)
- Col. (Ret.) Ruth Collins (CGSC '86) IMO her deceased husband Lt. Col. (Ret.) Edward J. Collins, Jr. (CGSC '85)
- Col. Paul H. Easley, Sr. (CGSC '75) IMO of Lt. Gen. (Ret.) John Cushman (CGSC '55 and former CGSC CMTD '73-'76) and Gen. (Ret.) Colin Powell (CGSC '68)
- Maj. Gen. (USMC Ret.) Arnold Fields IMO Gen. (Ret.) Colin L. Powell (CGSC '68)
- Lt. Col. Daniel J. Hanks (CGSC '16) IMO Col. (Ret.) Charles H. Edwards, WWII veteran (CGSC '41)
- Col. (Ret.) Peter Im (CGSC '04) IMO Col. (Ret.) Scott Green, former Director CGSS (CGSC '05)
- Brig. Gen. (Ret.) John L. Jones (CGSC '77) IMO Gen. (Ret.) Colin L. Powell (CGSC '68)
- Memorial Donation from the estate of Maj. Gen. (Ret.) Jack Strukel, Jr.
- Ms. Vera Young IMO her deceased husband Col. (Ret.) James J. Coghlan, Jr. (CGSC '62)

## SCHOLARSHIP

CGSC Foundation Scholarship Program

### Donations in Support of the CGSC Foundation Scholarship program

Contributions to the CGSC Foundation Scholarship Program help the Foundation further its work in supporting the families of our alumni. With sincere thanks, we acknowledge these donations to this important program:

- Mr. Bob Borgelt
- Lt. Col. (Ret.) Demetrius Brooks
- Col. (Ret.) & Mrs. Roderick Cox
- Col. (Ret.) Peter Im
- Maj. Jeremy Sims
- Brig. Gen. (Ret.) Douglas S. Smith

## Making your donations meaningful

You can make your donation to the CGSC Foundation more meaningful by designating it as a donation "In Memory of" or "In Honor of" ...or by designating your support to important programs such as our scholarship program. – As you can see, we'll publish your honor or memory or support as another small way of saying "Thank You."



If you wish to make an online donation, visit [www.cgscfoundation.org/donate](http://www.cgscfoundation.org/donate) (or use the QR code above to reach the page).

As you fill out the form, indicate in the comments block how you wish to characterize your donation. If you send a check please include an explanatory note.

**Thank you in advance for your support.**



The CGSC Foundation honors the memory of the following CGSC alumni and friends:

- Col. (Ret.) Stephen J. Kempf (CGSC '75) of Leavenworth, Kansas
- Wendell E. Mason of Lexington, S.C., WWII Marine Corps veteran and father of Trustee Tom Mason
- Maj. Gen. (Ret.) Jack Strukel, Jr. of Topeka, Kansas



## Foundation honors veterans on Wreaths Across America Day 2021

by Elizabeth Hill, Foundation Programs

**ON DEC. 18, 2021, NATIONAL WREATHS ACROSS AMERICA DAY, THE CGSC FOUNDATION HELPED HONOR VETERANS' GRAVES AT THE FORT LEAVENWORTH NATIONAL CEMETERY WITH WREATHS OF REMEMBRANCE.**

The Foundation's goal in 2021 was to honor all 900 veterans buried in Section N of the cemetery. – The Foundation achieved that goal with 921 wreaths sponsored. Combined with efforts of other participating organizations and individuals, Sections N and M of the cemetery were completely covered with wreaths.

Around 9:30 a.m., under a cloudy sky and temperatures below freezing, the wreaths were delivered by Walmart trucks that entered the cemetery led by Post 56 VFW Riders on their motorcycles. The Riders and trucks entered the cemetery under a large flag draped from the raised ladders of the Fort Leavenworth Fire Department trucks. A small group of volunteers off-loaded the trucks and staged the wreaths in the cemetery for other volunteers to place after the ceremony.

The Wreaths Across America Day ceremony began at 11 a.m. at the flag pole in the cemetery. This year's ceremony included the presentation of colors by a JROTC color guard, the pledge of allegiance led by a Boy Scout, and remarks from Diana Pitts,

the Wreaths Across America coordinator for the Fort Leavenworth National Cemetery. After Pitt's remarks, there was a presentation of memorial wreaths for each of the armed services at the base of the flag pole, followed by a three-volley rifle salute and the playing of taps (this year we had bagpipers as well). After taps, all the volunteers present were given directions where to begin laying wreaths.

After all the wreaths were laid, the CGSC Foundation hosted a reception for volunteers with hot drinks and snacks at the Frontier Army Museum which is nearby the cemetery.

"I want to thank everyone that sponsored a wreath through the CGSC Foundation for this year," said CGSC Foundation President/CEO Rod Cox. "We now begin our campaign for 2022, because the effort to honor our veterans never ends."

Next year's national Wreaths Across America Day is Saturday, Dec. 17, 2022.



PHOTO BY MARK H. WIGGINS

CGSC Foundation President/CEO Rod Cox, left, and Director of Operations Lora Morgan lay wreaths during the national Wreaths Across America Day, Dec. 18, 2021, at the Fort Leavenworth National Cemetery.

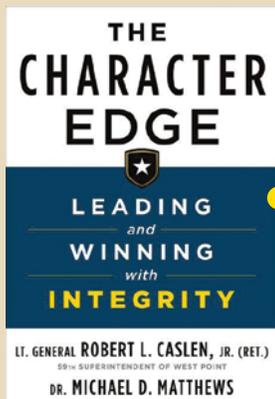
"The Foundation will be leading the effort to fill the 981 veterans graves in Section B of the Fort Leavenworth National Cemetery. The time to start that effort is now," said Cox. 🇺🇸

Visit the CGSC Foundation Wreaths Across America website to sponsor a wreath today.



Read the story online and see more photos:

<https://www.cgscfoundation.org/foundation-honors-veterans-on-wreaths-across-america-day-2021>

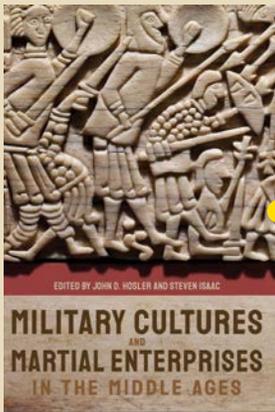


**The Character Edge: Leading and Winning with Integrity**

by Lt. Gen. (Ret.) Robert Caslen, Jr. and Dr. Michael D. Matthews; 352 pages; St. Martin's Publishing Group, 2020 & Macmillan, 2021. Available on [amazon.com](https://www.amazon.com) (hardcover - \$25; paperback - \$14; Kindle - \$13) and [barnesandnoble.com](https://www.barnesandnoble.com) (hardcover - \$26; paperback - \$17; Nook - \$13).

In a world where we're bombarded by messages of 'winning at any cost,' dishonest politicians, CEOs committing fraud, disgraced military commanders and cheating athletes, integrity matters more than ever. The Character Edge explains the powerful role character plays in trust, culture and leadership, and offers readers tools to exercise and strengthen their own. Reaching from the battlefield to the classroom and beyond, former superintendent of West Point Robert Caslen and professor of psychology Dr. Michael Matthews, explore the vital link between strong character and strong leadership, and explain why the latter cannot exist without the former.

*Lt. Gen. (Ret.) Robert Caslen, Jr., was the 59th superintendent of the United States Military Academy at West Point, former commandant of the U.S. Army Command and General Staff College and commanding general of Fort Leavenworth. Dr. Michael D. Matthews, is Professor of Engineering Psychology at the United States Military Academy.*

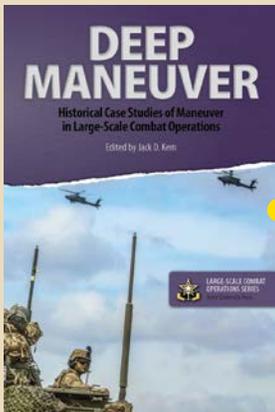


**Military Cultures and Martial Enterprises in the Middle Ages: Essays in Honour of Richard P. Abels**

Edited by John D. Hosler and Steven Isaac; 287 pages, Boydell Press, 2020. Available on [amazon.com](https://www.amazon.com) (hardcover - \$80) and [barnesandnoble.com](https://www.barnesandnoble.com) (hardcover - \$99).

The essays in this volume honor the career and achievements of Richard Abels, the distinguished historian of medieval military history; in particular, they aim to reflect how the "cultural turn" in the field has led to exciting new developments in scholarship. Ranging from the late eighth century to the fifteenth, from northern England to the Levant, the chapters analyze how medieval kings and commanders practiced a genuine military science, how the meanings of victory and defeat were constructed by chroniclers and whole societies, how wars were remembered and propagandized, and how religion and war mixed.

*John D. Hosler, Ph.D., is a professor in the Department of Military History, at the U.S. Army Command and General Staff College, Fort Leavenworth, Kansas. He specializes in Cold War history and the history of terrorism. Steven Isaac, Ph.D., is the Simpson Professor of Medieval History, Longwood University, Farmville, Virginia.*

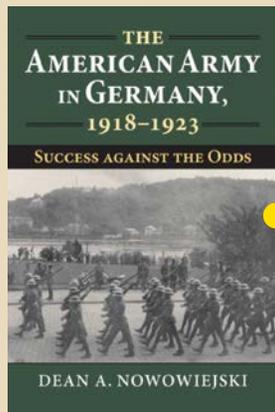


**Deep Maneuver: Historical Case Studies of Maneuver in Large-Scale Combat Operations**

Edited by Jack D. Kem; 399 pages; Army University Press, 2018. Available on Army University Press website - (free pdf download); Available on [amazon.com](https://www.amazon.com) (Kindle - \$3).

*Deep Maneuver* is a collection of 11 historical case studies of deep maneuver operations and campaigns drawn from the past 100 years with lessons for modern large-scale ground combat operations (LSCO). The book is also focused on operations at the division and corps level, chronologically organized to include case studies from World War II, the 1967 and 1973 Arab-Israeli Wars, Vietnam, Desert Storm, and Operation Iraqi Freedom. The last two chapters provide perspectives on the future of deep maneuver.

*Jack D. Kem, Ph.D., is dean of academics and professor at the U.S. Army Command and General Staff College, Fort Leavenworth, Kansas. He also serves as the chief academic officer for Army University.*



**The American Army in Germany, 1918-1923: Success against the Odds**

by Dean A. Nowowiejski; 540 pages; University Press of Kansas, 2021. Available on [amazon.com](https://www.amazon.com) (hardcover - \$48; Kindle - \$37) and [barnesandnoble.com](https://www.barnesandnoble.com) (hardcover - \$50; Nook - \$37).

*The American Army in Germany, 1918-1923: Success against the Odds* fills a gap in American military and political history through thorough research and a compelling narrative of the Rhineland occupation. After the armistice ended the fighting on the Western Front in World War I, the Third US Army marched into the American occupation zone around the city of Koblenz, Germany, in December 1918. American forces remained there as part of an "inter-Allied" coalition until early 1923. Nowowiejski reintroduces us to a successful military-diplomat, Major General Henry T. Allen, who faced two major challenges: build an efficient army and handle the complexity of working with the Allied powers of France, Britain, and Belgium in the Inter-Allied Rhineland High Commission (IARHC).

*Dean A. Nowowiejski, Ph.D., is the Ike Skelton Distinguished Chair for the Art of War and professor at the U.S. Army Command and General Staff College, Fort Leavenworth, Kansas.*



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