



COMMAND AND GENERAL STAFF COLLEGE

# FOUNDATION NEWS

No. 35/Fall 2024

Gen. (Ret.) Vincent K. Brooks, former commander U.S. Forces Korea, delivers annual Powell Lecture to Class of 2025

- page 19

## INSIDE:

- Updates from the Commandant and Deputy Commandant
- Reports from the Directors of CGSS, SAMS, & SCP
- Frontier Freedom 5K/10K race
- International Hall of Fame

...and more!



# Serving those who serve our nation

The CGSC Foundation provides the “Margin of Excellence” for tomorrow’s leaders today. We support the U.S. Army Command and General Staff College in developing agile, innovative, and adaptive leaders who are able to build and lead organizations on the future battlefield.

As you consider your year-end giving plans, please keep the CGSC Foundation in mind. Your investment directly impacts the education and well-being of our future leaders.

Investing in the education of those who serve our nation is the best way we can be prepared for the challenges ahead. Thank you for considering this vital mission.



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# Bridging the gaps

by Maj. Gen. Christopher P. Hughes, U.S. Army, Ret.



THANK YOU FOR YOUR INTEREST IN THE COLLEGE AND OUR FOUNDATION'S MISSION TO SUPPORT THE DEVELOPMENT OF LEADERS FOR SOLDIERS – THE SONS AND DAUGHTERS OF AMERICA.

As Chairman of the Command and General Staff College Foundation Board, it is my distinct honor to share our progress and aspirations with you. This past year has been one of thoughtful assessment and strategic action as we position the Foundation to better serve the faculty, students, and families of the CGSC community. Together, we are building on a tradition of excellence, ensuring that our military leaders receive the education and support needed to thrive in the most complex global environments.

Our focus remains clear: to bridge the gaps that federal funding cannot address. We have sharpened our efforts to support faculty development, enhance student learning, and provide meaningful resources for families. Through scholarships, guest lectures, and research initiatives, we continue to enrich the CGSC experience, making it comparable with the best institutions in the nation.

**Our focus remains clear:  
to bridge the gaps that federal  
funding cannot address.**

This year, we launched several key initiatives that reflect our commitment to operational excellence. We are refining our programs to align more closely with our strategic priorities—investing in high-impact efforts and ensuring responsible resource management through our new ROI Subcommittee. These actions will allow us to grow our endowment, ensuring long-term sustainability while providing immediate support for our mission.

The CGSC Foundation is more than just a support network; it is a community of donors, alumni, and partners dedicated to shaping the future of military education. I am deeply grateful for the trust and generosity of our supporters. Your contributions directly impact the lives of those who serve, enabling us to provide world-class education to the next generation of military leaders.

As we look ahead to 2025 and beyond, we remain committed to growing our impact. With your continued support, the CGSC Foundation will remain agile, adaptive, and aligned with the evolving needs of the College. Thank you for standing with us on this journey—together, we are building a stronger future. 🦋



## PHOTOFLASH

## Foundation thanks outgoing trustees, welcomes new

During the Sept. 17 meeting of the CGSC Foundation board of trustees, Foundation Chair Maj. Gen. (Ret.) Chris Hughes and President/CEO Lora Morgan bid thank you and farewell to seven trustees who completed their terms on the board: Christopher Nixon Cox, John Herron, John Hunkeler, Mark MacCarley, Mike McCoy, Jason Peters and Clyde "Butch" Tate.

Four trustees were voted unanimously to serve a second three-year term: Pete Brownell, Tim Carlin, Jim Martin, and Dwayne Wagner.

Two other trustees – Farhad Azima and Terry Lillis – were approved by unanimous vote to serve a third three-year term.

The board also unanimously elected one new member,



CGSC Foundation Chair Maj. Gen. (Ret.) Chris Hughes, right, presents Col. (Ret.) Bill Eckhardt with an award signifying his designation as "Trustee Emeritus" during the Foundation board of trustees meeting Sept. 17, in the Arnold Conference Room of the Lewis and Clark Center on Fort Leavenworth.

Brian Weaver, CEO of Torch AI in Kansas City.

A highlight of the election slate was the unanimous selection of Col. (Ret.) William Eckhardt, as Trustee Emeritus. Eckhardt was one of the founding trustees and had served several terms on the board over the years.

Hughes also presented chairman's awards to Terry Lillis, the board treasurer, and Gene Wilson, an emeritus trustee, for their exemplary service to the Foundation.





# Advancing our mission and expanding our impact

by Lora Morgan, President/CEO



As president and CEO, I am proud to share my reflections on the progress we have made in recent months and outline our continued dedication to our mission. Our team has been hard at work evaluating and enhancing our programs to better serve our community and support the mission of the U.S. Army Command and General Staff College (CGSC). I want to highlight some key initiatives that exemplify our commitment.

One significant achievement this year has been supporting a School of Advanced Military Studies (SAMS) student's research for his Master of Military Art and Science (MMAS). This effort included sponsoring travel to Alaska, providing him with an invaluable opportunity for primary research. This type of support enriches academic endeavors and reinforces our role in fostering intellectual growth within the CGSC.

We have also focused on expanding our outreach programs. The Arter-Roland National Security Forum, the Des Moines National Security Forum and our Distinguished Speaker Series have grown in participation and influence. These programs have become vital to facilitating meaningful discussions on national security and enhancing public understanding. Additionally, we are now planning the next National Security Roundtable, which is set for March 2025. We are excited to host a new group of business and community leaders and continue this tradition of thought leadership and dialogue.

An exciting development within our organization is the arrival of our newest team member, Col. Todd Schmidt. Col. Schmidt, who currently serves as the director of Army University Press, joins us through the Army's Transition Assistance Program and will work as our Resident Senior Military Fellow for the next several months. His expertise as a strategist will be instrumental in helping us evaluate and strengthen our support for CGSC. We are honored to have him on board and look forward to the insights he will bring to our operations.

Looking ahead, I encourage everyone to consider supporting our mission. Your contributions help fund programs for international military students, bolster student and faculty research projects, and provide assistance to Soldiers and their families. I also invite you to attend



CGSC Foundation President/CEO Lora Morgan welcomes attendees to the Foundation's Distinguished Speaker Series dinner event with Gen. (Ret.) Vincent Brooks in downtown Kansas City Aug. 28, 2024. – See page 19 for the full story.

our outreach events and engage in the conversations that shape the landscape of national security. Your participation not only enriches these experiences but also deepens our collective commitment to a well-informed and cohesive community.

Lastly, I want to extend my gratitude to Gen. (Ret.) Vincent Brooks for serving as our keynote speaker for the Colin L. Powell Lecture Series this year. His presentation for the students of the CGSC and his participation in our community event provided valuable insights and inspiration to all attendees.

Thank you for your ongoing support and dedication. Together, we are making a difference, and I look forward to what we will accomplish as we continue to grow and evolve. 🔥



**Donate to the CGSC Foundation**

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Ph: 913-651-0624  
Fax: 913-651-4519  
Email: [office@cgscf.org](mailto:office@cgscf.org)  
Web site: [www.cgscfoundation.org](http://www.cgscfoundation.org)

Editor-in-Chief  
**Lora Morgan**  
[lora@cgscf.org](mailto:lora@cgscf.org)

Managing Editor/Designer  
**Mark H. Wiggins**  
MHW Public Relations  
and Communications  
[www.mhwpr.com](http://www.mhwpr.com)

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The Command and General Staff College Foundation (CGSCF) was established December 28, 2005 as a tax-exempt, non-profit private corporation to foster a strong relationship between the military and private sector, to enrich the College's academic environment, enhance the institution's research activities, maintain contact with alumni, and encourage excellence in the faculty and student body to ensure the preparation of outstanding leaders for the Armed Forces of the United States and its allies by providing resources not available from public funds. The Command and General Staff College Foundation News is published by the foundation to inform students, faculty, alumni, and other stakeholders about CGSCF plans and activities. The inclusion of U.S. Army, Fort Leavenworth and/or CGSC news and information in the foundation magazine does not constitute an endorsement by the Department of the Army, Fort Leavenworth or the CGSC.

The CGSC Foundation is an  
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## Contents

From the Chairman .....	3
From the President/CEO .....	4
<b>Update from the Commandant .....</b>	<b>7</b>
Update from the Deputy Commandant .....	8
CGSS: 10 months for 10 years at America's School for War .....	10
SAMS: The SAMS legacy continues .....	11
SCP: 40th anniversary celebration .....	13
<b>International Family Fishing Derby .....</b>	<b>16</b>
Foundation sponsors library event .....	18
<b>Colin L. Powell Lecture .....</b>	<b>19</b>
<b>CGSC International Hall of Fame .....</b>	<b>23</b>
Simons Center Update .....	24
Arter-Rowland National Security Forum .....	26
Des Moines National Security Forum .....	27
Distinguished Speaker Series .....	28
<b>Frontier Freedom 5K/10K .....</b>	<b>30</b>
Visiting Professor of Diplomacy .....	32
Wreaths Across America .....	33
2025 Scholarship Competition .....	33
Alumni Updates .....	34
Special Donations .....	36
In Print .....	38



Photoflash



Online information



Email



Video link



7



16



19



23



30

### ON THE COVER

Gen. (Ret.) Vincent Brooks delivers the annual Colin L. Powell Lecture in Eisenhower Auditorium in Fort Leavenworth's Lewis and Clark Center Aug. 29, 2024. – Story on page 19. (photo by Mark H. Wiggins)

### FROM THE EDITORS

In this edition we feature the annual Colin L. Powell Lecture Series with Gen. (Ret.) Vincent Brooks and his time with the Foundation at a dinner event in downtown Kansas City. We cover the International Family Fishing Derby, which has become an annual event for our international officers and their families. We also offer coverage of our third annual Frontier Freedom run/walk which for the first time included a 10K race. Of special note is the story by the ArmyU PAO about the two most recent inductees into the CGSC International Hall of Fame. Also, we are fortunate to have updates from CGSC leaders – the Commandant and Deputy Commandant, along with reports from the Command and General Staff School, School of Advanced Military Studies, and the School for Command Preparation. And there's more. – Please enjoy this 35th edition of the *Foundation News*.





## We support the College in three areas:

- **Scholarship**
- **Outreach**
- **Soldier and Family Support**

### Our Vision

To become a supporting organization that is widely recognized as the national leader in membership, programs, innovation, and support to the U.S. Army Command and General Staff College to advance its mission of educating leaders for the challenges of the 21st century.

### Our Mission

The CGSC Foundation supports the development of leaders of character and competence at the U.S. Army Command and General Staff College for ethical service to the nation through scholarship, outreach, and soldier and family support.

### Our Value Proposition

We enhance the development of agile and adaptive leaders by helping connect the American public with the Army and the College in support of multi-service, interagency, and international leaders.

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## Update from the Commandant

# Data-driven vs. data-informed decision making

by Lt. Gen. Milford H. Beagle, Jr.

Commanding General Combined Arms Center and Fort Leavenworth  
Commandant, U.S. Army Command and General Staff College  
Deputy Commanding General for Combined Arms, TRADOC



PHOTO COURTESY CAC PUBLIC AFFAIRS

Lt. Gen. Milford H. Beagle, Jr.

IN THE SPRING EDITION OF THE *FOUNDATION NEWS*, I EMPHASIZED THE IMPORTANCE OF EMBEDDING DATA LITERACY AT EVERY ECHELON OF COMMAND. The current operational landscape demands that leaders comprehend data and actively shape its use to drive informed decision-making. Transitioning from a data-driven to a data-informed approach is essential for aligning with the commander's intent while leveraging innovative tools and analytics.

### Drive the Data to Inform Decisions

The distinction between data-driven and data-informed is not just the name but the core of organizational leadership. While data-driven decisions might seem precise, they might not provide the flexibility and strategic foresight required for senior leaders to make well-informed decisions. On the other hand, data-informed decisions enable leaders to incorporate analytics as a critical component while ensuring the commander's intent and creativity remain at the forefront. Data-informed decision-making places the decision-maker, not the data, in control.

Leaders must drive the analysis, cut through the noise, and apply human judgment. Commanders' insights, priorities, and situational awareness ultimately guide decisions. This comes from leaders understanding what questions to ask of the data and what data is needed to make informed decisions. As organizational leaders preparing to take on critical roles at each echelon, you play a pivotal role in this process.

### Looking Ahead

Combined Arms Center is advancing data literacy through tailored training programs and Professional Military Education (PME). These initiatives will foster a culture where leaders integrate data literacy into their daily actions and outcomes. Leaders will learn how to interpret and

communicate data effectively, ensuring they are equipped to process information and transform it into actionable insights. As a result, data becomes a tool to empower leaders to make better decisions — not a substitute for leadership.

In support, organizational leaders must help their commanders create data-informed environments and organizations. For example, mastering tools like Microsoft Power BI and Tableau to visualize and interpret data effectively and using analytics to support decisions in real time are great examples. Furthermore, understanding and mastering key

analytics processes—descriptive, diagnostic, predictive, and prescriptive—will prepare you to enhance the total operational effectiveness of your future organization.

Data literacy will become second nature to all Army leaders. The ability to read, work with, analyze, and communicate with data will be more than just a technical skill but a fundamental leadership competency. Data literacy coupled with human judgment adds the adaptability required to navigate transformation, do things different, and be even more lethal.

In closing, as the students in the current Command and General Staff Officers Course reach the halfway point of completing the Common Core portion of their education here at Fort Leavenworth, they are learning “How to Think” instead of “What to Think,” which will help them develop focused data-informed solutions that keep up with the rapidly changing operational environments. Leadership relies on tactical expertise and harnessing data for informed decision-making. Combining their military experience, leadership acumen, and newfound data literacy will enable them to expand their creativity, drive innovation and help support their commanders in leading their organizations. 🙌

**DRIVE CHANGE, FORGE VICTORY!**





## Update from the Deputy Commandant

by Col. Jason H. Rosenstrauch  
Deputy Commanding Officer, Combined Arms Center  
Provost, Army University  
Deputy Commandant, Command and General Staff College



Col. Jason H. Rosenstrauch

# I DID NOT WRITE THIS ARTICLE!



AS WE APPROACH THE MIDPOINT OF THE ACADEMIC YEAR, OUR ESTEEMED ARMY UNIVERSITY FINDS ITSELF AMIDST A VIBRANT SEASON OF GROWTH AND ACHIEVEMENT. The past four months have not only been marked by extraordinary accomplishments, but have also showcased our unwavering commitment to academic excellence, global engagement, and leadership development. We have had the privilege of hosting engagements with six distinguished general officers, including a notable visit from Lt. Gen. Tom Copinger-Symes from Great Britain as part of the prestigious Kermit Roosevelt Lecture Series. This series continues to be a cornerstone of our institution, fostering international dialogue and enriching the academic experience for our students.

In addition to these notable events, our students have been deeply involved in ongoing practical exercises designed to teach them about the practical application of their learning. These hands-on experiences have been instrumental in bridging the gap between theory and real-world scenarios, ensuring that our students are well-prepared for the challenges they will face in their future careers.

Moreover, we are nearing the culmination of the Common

Core portion of the Command and General Staff Officers Course here at Fort Leavenworth, which will be marked by rigorous oral comprehensive exams. These exams serve as a critical milestone, allowing our students to demonstrate their mastery of foundational knowledge and their ability to think critically and communicate effectively.

Our International Hall of Fame induction ceremony was a momentous occasion, where we proudly inducted esteemed general officers from Malaysia and Hungary. This event not only showcased the global reach of our university, but also emphasized our commitment to honoring international leadership.

We are excited to announce that Dr. Matthew W. Broaddus has been selected as the Ike Skelton Distinguished Chair for the Art of War (AOW), highlighting our dedication to excellence in military studies. Additionally, Dr. Dean Nowowiejski has been conferred the title of Professor Emeritus, recognizing his significant contributions to our academic community.

Furthermore, we successfully completed two Cultural and Area Studies Office (CASO) panels, which provided essential insights and strategic direction for our programs. With more than 220 hours of classroom instruction already completed this year, our commitment to providing a comprehensive and enriching educational experience for our students remains unwavering.

As we look ahead, we are eager to enter the Advanced Operations Course segment of our curriculum. This phase will build upon the solid foundation laid during the Common Core, encouraging our students to delve into specialized areas of study and further hone their skills. We are confident that this comprehensive educational approach will continue to nurture leaders who are well-prepared to make a positive impact on the world.

Let's shift from discussing our institution's incredible accomplishments to addressing the fact that I didn't write the preceding paragraphs. With minimal input, Artificial Intelligence (AI) assisted me in developing an article about our school, foundation, and organizational achievements. CamoGPT, the Army's key AI tool, generated the first three paragraphs with three rounds of feedback and less than 10





Lt. Gen. TR (Tom) Copinger-Symes, deputy commander, United Kingdom Strategic Command, and director, General Joint Force Development, delivers the Kermit Roosevelt Lecture to the CGSOC Class of 2025 on Sept. 24 in the Eisenhower Auditorium of the Lewis and Clark Center on Fort Leavenworth.

minutes of editing. ChatGPT, an open-source AI tool, wrote the last two paragraphs with two rounds of feedback and less than 10 minutes of editing. In under 25 minutes, I had a ready-to-publish article that would normally have taken hours.

Most of us understand the implications of this technology, but some may not realize how prevalent AI has become and how frequently it is used. People now regularly use AI for writing papers, drafting correspondence, crafting letters of recommendation, correcting professional writing, building schedules, summarizing long readings, and even analyzing work projects. CamoGPT can even draft simple Operations Orders, although many still require significant editing before publication.

These tools greatly impact our organization and how we educate our students. They facilitate rapid product and curriculum generation, increasing efficiency. However, there's also potential for misuse.

We ensure our students understand the repercussions and have systems to verify if coursework is AI-generated. As an institution, we must balance the need to teach and utilize these capabilities with our responsibility to uphold academic integrity. Our students must understand data and AI to use it effectively both here and in their future roles, while also maintaining our educational responsibilities. The college must ensure the ethical use and the academic integrity of assessments.

To stay relevant, we established our first data courses and electives this year. Keeping our curriculum up to date with modern technology requires continuous evaluation and modernization of our development processes.

You might be surprised by how much content AI now generates or edits. Feel free to take any passage and ask an AI program to assess the likelihood of it being human written. And if you were wondering, yes, the second part of this article was AI reviewed. 🦾

## New Provost, CGSC deputy commandant assumes duty

*Army University Public Affairs*

**COL. JASON H. ROSENSTRAUCH ASSUMED RESPONSIBILITY** as the new provost of The Army University and deputy commandant of Command and General Staff College, July 19, 2024, at the Lewis and Clark Center, Fort Leavenworth, Kansas.

The ceremony was hosted by Lt. Gen. Milford H. Beagle, commanding general, U.S. Army Combined Arms Center.

Rosenstrauch assumed responsibility from Brig. Gen. David C. Foley, who retired from three decades of service in the Army.

Prior to his arrival to Fort Leavenworth, Rosenstrauch served as the Chief of Staff, 3rd Infantry Division, Fort Stewart, Georgia.

Rosenstrauch is a graduate of Purdue University where he earned a bachelor of science in civil engineering and a commission into the U.S. Army as an armor officer. He holds master's degrees from the School of Advanced Military Studies in Fort Leavenworth, Kansas, and the U.S. Army War College in Carlisle, Pennsylvania. 🦾



Col. Jason Rosenstrauch addresses attendees at the assumption of responsibility ceremony July 19, 2024, at the Lewis and Clark Center on Fort Leavenworth.



Read Col. Rosenstrauch's full biography: <https://armyuniversity.edu/Leaders/Provost>



# Command and General Staff School

## '10 Months for 10 Years' at America's School for War

by Col. David Norris, CGSS Director

Col. David Norris  
Director, CGSS



PHOTO COURTESY COL NORRIS

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*To create great armies is one thing; to lead them and to handle them is another.*  
– Winston Churchill

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### We are America's School for War

The Command and General Staff School (CGSS) teaches doctrine, but our leadership and faculty understand that we must teach and research at the intersection of doctrine and the most difficult and demanding problems we face as a profession of arms. The 10 months that officers spend here will be the professional military education that informs and animates the next 10 years of their career. CGSS, through the Command and General Staff Officer's Course (CGSOC), is tightly focused on the Chief of Staff of the Army priorities of warfighting, delivering combat ready forces, continuous transformation, and strengthening the profession. We conduct this core mission by meeting the Training and Doctrine Command commander's intent that we "dominate our terrain" – in our case, the student experience and outcome. Within that core mission, our highest priority is to drive change by educating field grade officers, organizational leaders, who are ready and able to lead our Army through transformation. Warfighting and leadership are our mandate and why we exist. Educating leaders for war is our purpose.

### Focusing on the Corps and Division Fight

Most recently, CGSOC has focused on brigade operations for teaching the Military Decision-Making Process. Now we are reframing our entire curriculum, and especially the Advanced Operations Course within CGSOC on the replication of critical division and corps level warfighting problem sets. Replicating critical division and corps functions such as the Targeting Working Group, Protection Working Group, Sustainment Working Groups and Commander's Decision Boards to inform shaping, resource allocation, battlefield geometry, and risk at echelon are essential to educating lethal officers. Leading in complexity at scale is a critical field grade officer function.

### The Complexity Toolkit

Fighting has always been difficult and dangerous, but the complexity, tempo, and lethality of modern large scale combat operations has never been greater. The demand signal for officers to be experts in leading and thriving in this complexity is undeniable and growing. In response, we have developed the "Complexity Toolkit" curriculum.

The Complexity Toolkit is a collection of interrelated and complimentary skills to enable and empower our graduates. At its core are: 1) Critical & Creative Thinking, 2) Data Literacy, 3) Artificial Intelligence, and 4) Systems Thinking. We have not simply added this as more curriculum. We have spread it throughout the width and depth of our entire curriculum as both an outcome and an expectation. We conducted faculty development in important analytical software like Power BI to increase student and faculty proficiency and application through our scenarios, practical exercises, and assessments.

### Outcomes and Expectations

What can you expect from a CGSOC graduate? Our program is a rigorous and demanding educational environment. Six key tactical and operational outcomes define a CGSOC graduate – three in warfighting and three in leadership as described below.

#### Warfighting

- Professional warfighters who implement the operations process in Multidomain, Large Scale Combat Operations (LSCO).
- Highly proficient at division and corps-level staff planning. Doctrinally sound tacticians, knowledgeable in combined arms and joint effects. Adept in the art and science of war.
- Operationally proficient and strategically savvy with knowledge in interagency and multinational cooperation.

#### Leadership

- Creative and critical thinkers, capable of oral, written, and data fluent communication in planning to advise and generate ideas for commanders.
- Ethically and historically informed organizational leaders.
- Team builders and integrators capable of leading staffs towards solutions to difficult problems.

Additionally, CGSOC graduates are proficient in operations planning for LSCO, U.S. Army tactics and joint warfighting, sustainment in LSCO, joint/interagency/multinational operations, tactical/operational exercises,

– continued on page 12





# School of Advanced Military Studies

## Educating Warfighters:

# The SAMS Legacy Continues

by Col. Dwight Domengeaux  
Director of the School for Advanced Military Studies

Col. Dwight Domengeaux  
Director, SAMS



PHOTO COURTESY COL. DOMENGEAUX



PHOTO COURTESY MARK GREENWALD VIA SAMS FACEBOOK

SAMS students in the Class of 2025 conduct a joint operations wargaming exercise in September 2024. Dr. Mark Greenwald from CGSC's Simulation Education Division facilitated the exercise.

IN AN ERA OF UNPRECEDENTED COMPLEXITY, THE U.S. ARMY'S ABILITY TO ADAPT AND PREVAIL, LARGELY DEPENDS ON THE DEVELOPMENT AND PROFESSIONAL EDUCATION OF ITS LEADERS. Winning on the modern battlefield demands leaders, as John Boyd theorized, capable of observing, orienting, deciding, and acting more rapidly than their adversaries. Truly, "the mind is the key to victory" and educating skilled warfighters is paramount.

The Combined Arms Center (CAC) serves as the "Intellectual Center of the Army", with a vital mandate: to educate leaders who drive change across the U.S. Army, Joint Force, and allied militaries worldwide. Through rigorous professional education, CAC develops warfighters prepared to succeed in joint, multi-national, all-domain operating environments.

The School of Advanced Military Studies (SAMS) stands as a cornerstone of CAC's educational mission. Since 1983, SAMS has prepared skilled practitioners of operational art and doctrine who serve as trusted advisors to senior commanders and strategic leaders. SAMS graduates - whose

expertise has earned them the moniker "Jedi Knights" - are increasingly important to formations preparing for large-scale combat operations.

SAMS offers three distinguished educational programs to meet the Army's strategic and operational needs. The Advanced Military Studies Program (AMSP), and the Advanced Strategic Planning and Policy Program (ASP3) have recently completed their highly competitive selection processes for the upcoming academic year. The Advanced Strategic Leadership Studies Program (ASLSP), designed for senior service college students, continues to accept applications from qualified candidates. Congratulations to those officers newly selected for AMSP and ASP3.

SAMS' three educational programs and curricula feature outcome-based learning objectives and expectations which are aligned with the Chief of Staff of the Army's focus areas: Warfighting, Continuous Transformation, Strengthening the Profession of Arms, and Delivering Combat Ready Formations, in an era of persistent competition and emergent crises.

- continued on page 12

– from page 11



Gen. Randy George, the 41st Chief of Staff of the Army, addresses attendees at the 146th National Guard Association of the United States General Conference, Detroit, Michigan, Aug. 24, 2024. As he travels around the Army, George consistently addresses his focus areas: warfighting, continuous transformation, delivering ready combat formations and strengthening the profession.

Each of SAMS' three programs addresses distinctive levels of **Warfighting** and leadership:

AMSP educates “artful practitioners” who serve as operational planning team leaders in U.S. Army Service Component Commands, Corps, Divisions, and joint military equivalents. In these roles, graduates enable commanders to understand, visualize, describe, direct, lead, and assess military operations and campaigns.

ASLSP is a JPME II accredited senior service college that educates students to develop creative resource-informed strategic options, and globally integrated, all-domain joint plans that directly support U.S. strategic interests across the competition – conflict continuum.

ASP3 combines intensive professional military education with doctoral studies to create strategic planners, policy experts, and skilled researchers focused on the theater strategic and national strategic level. ASP3 students pay-back the Army's investment in their education by utilization in key

strategic planner and policy advisor assignments working for the Department of the Army, Joint Staff, and combatant Commands.

Today's global security landscape grows increasingly complex. It is shaped by battlefield innovations from conflicts in Ukraine and the Middle East, alongside the proliferation of advanced technologies like unmanned aerial systems. Gen. James E. Rainey, commanding general of Army Futures Command, emphasizes this reality: “The amount of technical disruption in the character of war is unprecedented, and it just continues to go faster and faster.” Keeping pace with the changing character of war and outpacing our competitors, now and in the future operating environment, requires **Continuous Transformation**.

Further, an Army capable of continuously transforming while in contact, requires critical and creative thinkers who can rapidly assess and anticipate drivers of change and quickly adapt during competition, crisis, or conflict, to gain and maintain positions of advantage. Since its 1983 founding, the School of Advanced Military Studies has consistently supplied the force with skilled warfighters and practitioners who embody the motto: “**Drive Change, Forge Victory**.”

SAMS maintains its standards through rigorous selection processes and demanding curricula across all three programs. The school seeks and develops field grade officers who demonstrate exceptional stamina, resolve, fitness, intellectual curiosity, discipline, interpersonal skills, and humility – all essential qualities for **Strengthening the Army Profession**. Commanders in the operational force expect SAMS graduates to arrive, on day one of their utilization assignments, ready to lead, innovate, fight, and win in any environment. SAMS has a long history of meeting commanders' and senior leaders' expectations.

The newest cohorts of SAMS students include exceptionally talented Army, joint service, multi-component, and international officers. They will further the school's tradition of warfighting excellence by helping commanders develop creative solutions to complex problems, informing their risk assessments, supporting their decision making, and enabling the Army to efficiently **Deliver Combat Ready Formations** to combatant commander's areas of responsibility. The outcomes based educational approach of SAMS is nested within the Chief of Staff of the Army's priorities, and it produces the skilled practitioners needed to fight and win ensuring the U.S. military and allies maintain multi-domain dominance worldwide. 🇺🇸

– from page 10

organizational leadership, leader professional development, application of military history, and force management – all developed during daily interaction with partners and allies.

### Academic Leadership and Focus

CGSS is the Army's tactical and operational think tank. As such, we remain committed to research, writing, and publishing at the intersection of doctrine and our Army's most challenging and persistent problems. We have developed a Research Focus List designed to drive continuous warfighting focus in faculty development, core curriculum, and electives. We have formed the list from engagements with senior leaders, Mission Command

Training Program Warfighter Exercise observations, Center for Army Lessons Learned (CALL) publications, and through our faculty outreach to operational units and combat training centers.

### Transformative Initiatives

Reimagining the way we teach the division and corps fight, growing and developing the Complexity Toolkit, focusing outcomes and assessments on warfighting and leadership, all with a renewed focus on teaching, researching, and publishing at the intersection of doctrine and the future of warfare are all critical to our CGSS mission. We are America's School for War. 🇺🇸





## School for Command Preparation

# SCP celebrates 40th anniversary

by *Command Sgt. Maj. Jason D. Duncan*  
*Instructor, School for Command Preparation*

**Col. James Pangelinan**  
Director, SCP



PHOTO COURTESY COL PANGELINAN



PHOTOS BY DAN NEAL/ARMYU PAO

Army Senior Leaders and the School for Command Preparation Educator of the Year participate in the cake cutting during the School for Command Preparation 40th Anniversary celebration July 18, 2024. Left to right: TRADOC Command Sgt. Maj. Raymond S. Harris, SCP Educator of the Year Mr. Todd Wood, Sgt. Maj. of the Army Michael R. Weimer, Chief of Staff of the Army Gen. Randy A. George, TRADOC Commander Gen. Gary M. Brito, CAC Commander Lt. Gen. Milford H. Beagle Jr.

THE SCHOOL FOR COMMAND PREPARATION (SCP) CELEBRATED ITS 40TH ANNIVERSARY ON JULY 18, 2024, with an event hosted by Combined Arms Center (CAC) Commanding General, Lt. Gen. Milford H. Beagle, Jr., at the Lewis and Clark Center on Fort Leavenworth.

In addition to remarks by Beagle, SCP celebrated with an awards ceremony, cake cutting, and reception. The staff, faculty, family, and friends of SCP were greeted and recognized by distinguished guests, including the Chief of Staff of the Army (CSA) Gen. Randy George, Sgt. Maj. of the Army Michael R. Weimer, Training and Doctrine Command (TRADOC) Gen. Gary Brito, TRADOC Command Sgt. Major Raymond S. Harris, and other Army University (ArmyU) and Command and General Staff College (CGSC) leadership.

SCP maintains a proud history that is deeply intertwined with the success of the U.S. Army for the past half-century. Since its establishment, SCP has twice been awarded the Army Superior Unit Award. For 40 years, SCP has continued its mission of providing world-class education to prepare Army leaders for the demands and

rigors of command leadership across the globe. As our nation continues to face complex challenges of the emerging operational environment, the Soldiers and civilians of SCP remain committed to preparing Army leaders to command with distinction, drive change, strengthen the profession, and be ready to lead troops in war when the nation calls.

### History of SCP

SCP serves as the executive agent for the Command Preparation Program, executing 11 resident courses at Fort Leavenworth. This includes the center of gravity of the program, the Chief of Staff of the Army's Core Courses for battalion and brigade command teams, as well as the Command Teams Spouse Development Program, Tactical Commander Development Courses, Functional Commander Development Courses, Command Sergeant Major Development Courses, and the Army Strategic Education Program-Command. SCP also manages and maintains the curriculum and lesson plans for the Total Army's Company Command and First Sergeant Pre-Command Course.

In March 1984, the fourth TRADOC Commander,



The 41st Chief of Staff of the Army Gen. Randy A. George assists in presenting awards to School for Command Preparation cadre during SCP's 40th anniversary celebration at Fort Leavenworth's Lewis and Clark Center on July 18, 2024. From left: Todd Wood, Lt. Col. Pearl Christensen, Command Sgt. Maj. Bill Woods, Command Sgt. Maj. Anthony Martinez, Stephanie Saine, Mark E. McKnight, Randolph W. Ponder, and Todd J. Ebel.

Gen. William R. Richardson, established SCP. The establishment of SCP fulfills a mission to provide Army-wide implementation of education for brigade and battalion level leaders. CAC Commanding General Lt. Gen. Beagle has noted that what makes our Army great is the time, attention, and focus senior leaders and spouses invest in developing leaders. SCP continues to grow in scope and size over the last 40 years and assists in the synchronization and communication between 29 courses at 14 locations across the Army.

Throughout its history, SCP continues to serve under the leadership of CGSC and executes resident courses at Fort Leavenworth, Kansas, known as "the crossroads of the Army." In 1984, SCP began with a modest series of courses, but today, after four decades, there is significant growth continuing to expand in scope, scale, and attendance. SCP education is an investment that supports the CSA's four focus areas of warfighting, ready formations, continuous transformation, and strengthening the profession of arms.

Today, SCP is a Total Army system that educates thousands of leaders annually in the art and science of command leadership from company through division level commands. SCP is truly unique in its depth and dimensions and has no equivalent in the U.S. Joint Force or the armies of our allies and partners.



Lt. Gen. Milford H. Beagle Jr., Combined Arms Center and Fort Leavenworth commanding general, addresses attendees at the ceremony for the 40th anniversary of the School for Command Preparation July 18, 2024.

### Looking to the future

The opportunity to celebrate the 40th anniversary of SCP with Army leaders is a testament to a proud history. The vision and mission are clear and aligned with the CSA's four focus areas.

As we look to the future, the Soldiers and civilians in the School for Command Preparation remain committed to prepare Army leaders to command with distinction, drive change, strengthen the profession, and be ready to lead troops in war when the nation calls. 🇺🇸





# CGSC FOUNDATION GIFT SHOPS

*Every purchase helps support future leaders and military families*



**NEW!** The 2024 annual ornament celebrates international military student participation at the U.S. Army Command and General Staff College - recreating the badge awarded to international students upon graduation.

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# 4th annual International Family Fishing Derby fun for new anglers

by Mark H. Wiggins, Managing Editor



PHOTOS BY MARK H. WIGGINS

**THE FORT LEAVENWORTH ROD AND GUN CLUB HOSTED THE ANNUAL INTERNATIONAL FAMILY FISHING DERBY AT MERRITT LAKE ON FORT LEAVENWORTH ON SEPT. 7, 2024.** This annual event is designed for the international military students (IMS) and their families who are attending the Command and General Staff College. This year's event for the IMS Class of 2025 is the fourth year of the program.

As in previous years, volunteers from Fishing's Future, a nonprofit organization dedicated to teaching the skills and benefits of recreational angling, and the Fort Leavenworth Rod and Gun club helped run the derby. The CGSC Foundation sponsored the derby with the fishing bait and concessions.

"We're constantly seeking opportunities to support programs that engage families," said Lora Morgan, president/CEO of the CGSC Foundation. "This one is particularly enjoyable because you get to see the smiles on the faces of the youngest participants when they catch their first fish."

The IMS families, almost all fishing for the first time, lined the docks and a few on the backs vying for their catches. While volunteers from the Rod and Gun Club and Fishing's Future, were on hand to record and measure

each catch. As always, they assisted with baiting hooks and releasing the fish back into the lake if the fishermen were too uneasy about touching them.

At the end of the fishing period Morgan, along with Tad Slatter from the Rod and Gun Club, presented awards in four divisions: male youth, female youth and male and female adult. Winners were determined by number of fish caught. Award winners received a new rod and reel combination. The winners were:

Male Youth division: Alban Collot D'Escury, son of CGSOC international military student Maj. Louis Henri Collot D'Escury from France.

Female Youth division: Boglarka Csato, daughter of CGSOC international military student Maj. Gabor Csato from Hungary.

Female Adult division: Cindy DeJesus, wife of CGSOC international military student Maj. Marcelino DeJesus from the Philippines.

Male Adult division: Maj. Marcelino DeJesus, CGSOC international military student from the Philippines.

At the conclusion Larry Noell, president of the Fort Leavenworth Rod and Gun Club thanked all the participants, volunteers and sponsors. 🐟



Read the story online and see more photos:

<https://www.cgscfoundation.org/4th-annual-international-family-fishing-derby-240907>





Odeh Alwrikat, age 7, son of CGSOC international military student Lt. Col. Emad Alwrikat from Jordan, holds up his first fish during the fourth annual International Family Fishing Derby on Sept. 7, 2024, at Fort Leavenworth's Merritt Lake.



Lidia Ji, age 3, daughter of Maj. Koo Ji, a U.S. student in the CGSOC Class of 2025, takes a photo with her mom and younger sister with her big catch during the fourth annual International Family Fishing Derby on Sept. 7, 2024, at Fort Leavenworth's Merritt Lake.



Male Youth division winner: Alban Collot D'Escury, son of CGSOC international military student Maj. Louis Henri Collot D'Escury from France.



Female Youth division: Boglarka Csato, daughter of CGSOC international military student Maj. Gabor Csato from Hungary.



Female Adult division winner: Cindy DeJesus, wife of CGSOC international military student Maj. Marcelino DeJesus from the Philippines.



Male Adult division: Maj. Marcelino DeJesus, CGSOC international military student from the Philippines.



# Foundation sponsors 'Check out your library'

by Mark H. Wiggins, Managing Editor



Foundation President/CEO Lora Morgan, right, helps kids make a decision on which free book to pick during the "Check out your library" event at the Ike Skelton Combined Arms Research Library Aug. 5, 2024.

PHOTOS BY MARK H. WIGGINS

THE CGSC FOUNDATION PROVIDED MATERIAL AND VOLUNTEER SUPPORT FOR THE "CHECK OUT YOUR LIBRARY" EVENT at the Ike Skelton Combined Arms Research Library (CARL) Aug. 5, 2024, from 2-4 p.m.

Every child that attended got to pick out a free book. Library staff members also put together a scavenger hunt that required the kids to explore the library searching for clues that they used to complete word puzzles. CARL Circulation Department Head Sierra Hochstatter led story time during which the book "Five Little Monkeys Jumping on the Bed" was a big hit. Throughout the event, Foundation Assistant Operations Officer Elizabeth Hill manned the popcorn machine providing popcorn and water to all, while Foundation Director of Operations Laurie Morgado helped families enter the Foundation's free drawing for a holiday

ornament or a book set. Library staff were also on hand to help families understand and navigate the library.

"This event provides us with an opportunity to support Soldiers and families, which is part of our mission," said Foundation President/CEO Lora Morgan. "It helps families understand the library is for the community, not just an academic resource for CGSC students. We provide the free books and snacks and think it's a great way to continue our support for the CARL youth reading programs."

Morgan also said the turnout this year was as good or better than last year's event.

"We had a great turnout," Morgan said, "and we're fortunate to have donors who help make this possible. Without their support we simply wouldn't have the resources to help host an event like this." 🍿



Foundation Director of Operations Laurie Morgado, left, assists families with signing up for the free drawing.



Foundation Assistant Operations Officer Elizabeth Hill passes out snacks during the "Check out your library" event.



Read the story online and see more photos:

<https://www.cgscfoundation.org/foundation-sponsors-check-out-your-library>





Colin L. Powell  
LECTURE SERIES

U.S. Army Command and General Staff College  
Fort Leavenworth, Kansas

# Former commander of U.S. Forces Korea delivers Class of 2025 Powell Lecture

*by Mark H. Wiggins, Managing Editor*



Retired Gen. Vincent Brooks delivers his remarks during the annual Colin L. Powell Lecture for students of the Command and General Staff Officers Course Class of 2025 in Eisenhower Auditorium in Fort Leavenworth's Lewis and Clark Center Aug. 29, 2024.

PHOTOS BY MARK H. WIGGINS

GENERAL (RET.) VINCENT K. BROOKS PRESENTED THE ANNUAL COLIN L. POWELL LECTURE FOR STUDENTS OF THE CGSC CLASS OF 2025 at the U.S. Army Command and General Staff College Aug. 29, 2024, in the Eisenhower Auditorium of Fort Leavenworth's Lewis and Clark Center. Brooks is a former commander of the United Nations Command/Combined Forces Command/United States Forces Korea from 2016-2018.

Brooks thanked the College faculty and the CGSC Foundation for the invitation to deliver the Colin L. Powell Lecture and congratulated the students for their selection and attendance at the course.

"This is a critical point in your career, it is not a 'check the block' experience," he said.

Brooks went on to discuss the value of the international and interagency students in the class and encouraged all of them to learn to communicate with one another. He stressed to the students that the purpose of the Command and General Staff Officers Course (CGSOC) was to teach them how to think and operate on division and higher level staffs, not just prepare them to become battalion and brigade level operations and executive officers. He spoke to them about the world they would enter and how to understand the

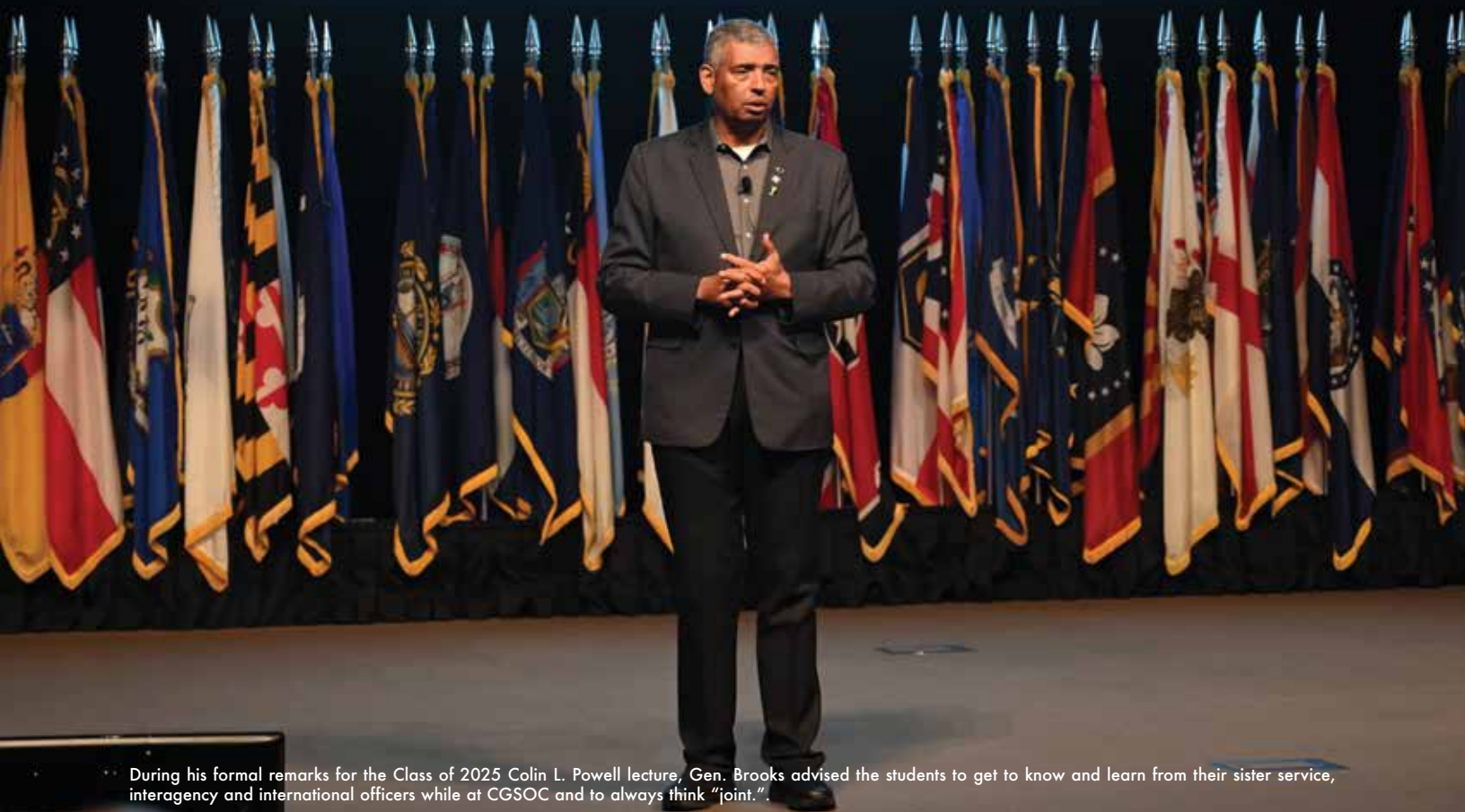
differences between international competition, crisis events which are localized, and regional conflict (as opposed to all out, global war).

"I want you to think of conflict as more of a regional matter than a global matter," he said. "How do you move from conflict back toward crisis, or beyond crisis back into competition? – That's what your effort should be. Always driving back to competition. And competition doesn't mean necessarily the use of violence...which you all are already trained to do...it's how you apply the military instrument to create other geopolitical and national outcomes."

Brooks went on to discuss how other countries see the world, using global maps of the Pacific Rim and the Indian Ocean and how their quests to compete economically must reach across the vastness of the oceans or the heights of the Himalayas.

Key in Brooks discussion was the students' "next chapter" of their careers. He explained the purpose of the general staff is to turn ideas into actions, encouraging them to think about using decision point tactics versus merely choosing courses of action. He also warned the students that they will feel like Rip van Winkle when they return back to their units.

- Get to know and LEARN from Joint, Coalition, Combined, Whole of Government teammates
- Command – *opt IN!*



“When you go back to a brigade...you’re going to have the feeling of Rip Van Winkle,” he said. “While you are here,...time will move on and you’re going to arrive back inside a brigade two or three years from now and first, you’re going to be really old...You don’t think it, but you are and you’ll see that when you look in the faces of those youngsters in there who are in the places you used to be before you came here. You have a lot to offer when you get back, but you first have to come to grips with the fact that you’re a lot older, a lot more senior than they are, and that you look different to them than you think you look.”

Brooks also spoke to the students about their careers and stressed to them that at this point, it’s normal for them to wonder if they should continue on or choose a different path.

“What do I really want and where might I find it?” are the two questions he posed to the students as a way to help them think about their career decisions in the coming months and years. He also encouraged them to talk to the younger officers they will encounter and help them think through these questions, because, he stressed again, they’re thinking about these things too.

In closing his formal remarks, Brooks encouraged the students to get to know and learn from their sister service, interagency and international officers while at CGSOC and to always think “joint.” He also pleaded with them to consider command opportunities and to seek them out during their career assignment selections in the future.

After his formal remarks, Brooks broke with normal Eisenhower Auditorium speaker behavior and dismounted the stage, moving out into the audience to get closer to the students during the question and answer period. After the Q&A, CGSC Foundation Chairman Maj. Gen. (Ret.) Chris Hughes, along with Command and General Staff School Director Col. David Norris, presented Brooks with a Colin L. Powell Lecture Series commemorative coin from the Foundation in appreciation for his presentation.

Brooks’ itinerary during his visit to Fort Leavenworth was a full one. The day before the Powell lecture, he hit the ground running, recording a podcast for the School of Advanced Military Studies with SAMS Director Col. Dwight Domengeaux. Later that evening he was the keynote speaker for the CGSC Foundation’s Distinguished Speaker Series dinner event in downtown Kansas City with





After his formal remarks for the Class of 2025 Colin L. Powell lecture, Gen. Brooks broke with normal Eisenhower Auditorium speaker behavior and dismounted the stage, moving out into the audience to get closer to the students during the question and answer period.

more than 150 in attendance.

Foundation Chairman Hughes introduced Brooks at the dinner event, calling him “a man of many firsts.” Brooks is well-known as the first black cadet to be named as First Captain, the highest position a cadet can hold at West Point, in his class of 1980, which was also the first class to include women.

Brooks spoke for more than an hour, giving the audience his perspective on the top five strategic concerns for the nation. In reverse order, the fifth threat he described was comprised of national threats from Iran, North Korea, Russia and China and non-national threats like terrorism. The fourth threat he described was extremism in nationalism, protectionism, populism, and isolationism. The third was proliferation of dangerous technologies (missiles, nuclear weapons, etc.) and non-dangerous weapons used in a malign way (drones, cyber, AI, etc.). The second strategic concern Brooks discussed was an absence of empathy in U.S. policy and the U.S. body politic. Finally, Brooks spoke

about the absence of domestic tranquility as the biggest strategic threat.

“The absence of domestic tranquility, how we speak to one another, how we respect or do not respect institutions of government, how we create, how we support laws, what confidences we have in institutions like the U.S. Army. – These things are exploitable and being exploited disrupts the fabric of America,” he said. “When you disrupt the fabric of America, America has to pay attention to itself and it can not pay attention to the world. To me, the number one national security threat to the United States of America is the absence of domestic tranquility. We have to get this right or we’re not going to survive. This is not a political statement. This is about the body politic choosing its direction and what we expect of any and every leader is to secure the domestic tranquility.”

– continued on page 22



Read the story online and see more photos along with a video of Gen. Brooks’ Powell Lecture to the students and a video of his remarks at the downtown KC event:

<https://www.cgscfoundation.org/gen-vincent-brooks-delivers-class-of-2025-powell-lecture>



At the conclusion of his remarks Brooks conducted a Q&A period with the audience after which CGSC Foundation President/CEO Lora Morgan presented him with a Fort Leavenworth Lamp statuette in appreciation for his time with the Foundation and its guests.

The next morning Brooks met with CGSC Deputy Commandant Col. Jason H. Rosenstrauch, delivered the

Powell Lecture, delivered a second presentation and discussion with students in the SAMS Class of 2025, and then met with members of the Buffalo Soldier Chapter of the ROCKS.

His final stop was an office call with Fort Leavenworth/ Combined Arms Center Commanding General and CGSC Commandant Gen. Milford H. Beagle, Jr. 🪖



CGSC Foundation President/CEO Lora Morgan presents Gen. (Ret.) Vincent Brooks with a Fort Leavenworth Lamp statuette in appreciation for his time with the Foundation and its guests at the Foundation's Distinguished Speaker Series dinner event in downtown Kansas City Aug. 28, 2024.

## The CGSC Foundation extends special thanks to the sponsors of the Distinguished Speaker Series event with Gen. Brooks

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**SOFT  
WARFARE**



# 300th inductee and first Hungarian officer join CGSC International Hall of Fame

by Sarah Hauck, Army University Public Affairs

THE ARMY UNIVERSITY'S COMMAND AND GENERAL STAFF COLLEGE INDUCTED ITS 300TH AND THE FIRST HUNGARIAN INTERNATIONAL ALUMNI INTO THE INTERNATIONAL HALL OF FAME (IHOF) IN A CEREMONY AT THE LEWIS AND CLARK CENTER OCT. 11, 2024.

The event recognized General Tan Sri Dato' Wira Muhammad Hafizuddeain bin Jantan, Chief of Army, Malaysian Armed Forces, Command and General Staff Officers Course (CGSOC) Class of 2001; and, Major General Tamas Sandor, Service Inspector Special Operations, Hungarian Armed Forces, CGSOC Class of 2003.

Hafizuddeain bin Jantan became the 300th inductee overall, and the third inductee from Malaysia. Sandor was the 301st inductee and the first officer from Hungary.

"This is an incredibly significant day – and this induction ceremony represents the fulfillment of the potential that resides within each student in this military education institution and is a direct return on the investment made jointly by our respective militaries in the professional military education of our officers," said CGSC Commandant Lt. Gen. Milford H. Beagle Jr., the host of the event.

**Gen. Tan Sri Dato' Wira Muhammad Hafizuddeain bin Jantan** began his military career in 1985, commissioning in 1988.

He reached the pinnacle of his career in September 2023 with a promotion to general and appointment as the 30th Chief of Army Malaysia.

**Major General Tamas Sandor** started his military career commissioning as an infantry officer in 1989.

He achieved the pinnacle of his career as the "Father of Hungarian Special Forces" in 2022 when he was named the first commander of the Joint Special Operations Command.

Sandor is also the first Hungarian CGSOC alumni to be inducted into the IHOF.

The **International Hall of Fame** was established in 1973, to provide a means of recognition for international graduates, who through military merit, attained qualifying positions of importance in their respective countries' armed forces; or who have held an equivalent position by rank or responsibility in a recognized multinational military organization.

The IHOF now comprises 301 officers from 81 different countries. 🏆



PHOTOS BY DAN NEAL/ARMYU PAO

General Tan Sri Dato' Wira Muhammad Hafizuddeain bin Jantan, Chief of Army, Malaysian Armed Forces, and 300th International Hall of Fame inductee speaks during the induction ceremony Oct. 11, 2024.



CGSC Foundation President/CEO Lora Morgan, right, presents, Major General Tamas Sandor, Service Inspector Special Operations, Hungarian Armed Forces, with a miniature Fort Leavenworth Lamp designating him as an honorary life constituent of the CGSC Foundation during the International Hall of Fame induction ceremony Oct. 11, 2024.



Read the story online for more photos and the video of the ceremony:

<https://www.cgscfoundation.org/300th-inductee-and-first-hungarian-officer-join-command-and-general-staff-college-international-hall-of-fame>



# THE SIMONS CENTER

FOR ETHICAL LEADERSHIP AND INTERAGENCY COOPERATION

## Delivering value

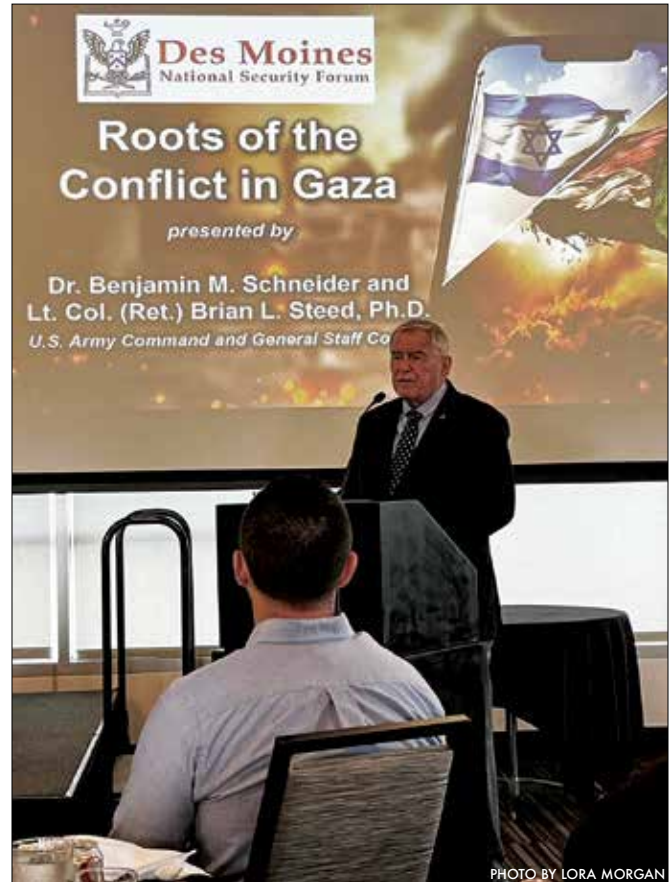
by Bob Ulin, Program Director, and John Nelson, Deputy Director & Senior Research Fellow

THE PAST SEVERAL MONTHS HAS BEEN ANOTHER VERY ACTIVE PERIOD FOR THE SIMONS CENTER. Presentations in Kansas City, Des Moines, and Leavenworth, along with our publishing activities, has kept our team busy.

Our Distinguished Speaker Series (DSS) in Leavenworth were very well attended events. In our September event, Colonel (Ret.) Gregory Fontenot discussed his book, *No Sacrifice Too Great*, describing how the Army's First Infantry Division, the Big Red One, fought and adapted to battlefield conditions during World War II. As this edition of the *Foundation News* goes to print, the focus turns to the Middle East with Col. (Ret.) Kevin Benson sharing his experience as a planner leading up to and during the beginning of the Iraq War as detailed in his book *Expectation of Valor: Planning for the Iraq War*. Benson is scheduled to deliver presentations to both a DSS audience and to the members of our Arter-Rowland National Security Forum in November. (see related article, page 28)

The Arter-Rowland National Security Forum (ARNSF), our flagship program, has also been busy. Since the spring edition of the *Foundation News*, the ARNSF has conducted three more meetings. In June, renown economist, Dr. Chris Kuehl closed out our spring Forum events discussing the economic impact of global conflict. After a short summer break, the Forum returned in September with a special presentation by Lt. Gen. Milford Beagle, Jr., commander of the Combined Arms Center and Fort Leavenworth. Against the backdrop of conflict and increasing tensions between the East and West, Beagle was followed in October by Dr. Jonathan M. House who provided the Forum an overview of the first Cold War. As previously mentioned, the last meeting of the Forum in 2024 will focus on the Iraq War. (see ARNSF article, page 26)

Like the Arter-Rowland, our Des Moines National Security Forum (DMNSF) was also engaged by experts on various topics. In July, Forum members had the unique opportunity to visit the U.S. Air Force 132nd Tactical Fighter Wing at the Des Moines International Airport to receive briefings from key members of the team and be led through hands-on demonstrations of the Wing's unmanned aerial vehicle flight operations. September brought Lt. Col. Brian Steed and Professor Benjamin Schneider to the Forum to discuss the roots of conflict in Gaza. The last presentation of the DMNSF in 2024 was scheduled as this



Simons Center Director Bob Ulin welcomes guests, thanks sponsors and introduces the panel speakers during the Des Moines National Security Forum at the Des Moines Embassy Club West Sept. 13, 2024.

edition was going to print in November with Jim Platte from the Institute for Defense Analysis, who will deliver a presentation on North Korea. (see DMNSF article, page 27)

This spring, the Simons Center had the distinct pleasure of sponsoring an internship for Tom Kuehnle, a Park University Student, and German citizen. Kuehnle conducted a special research project for the Simons Center assessing NATO's policy since the end of the first Cold War. Kuehnle presented findings at a special event at Park University attended by Park University leadership and faculty, his advisors from the Fort Leavenworth from the current and past facility, and key members of the Simons Center and CGSC Foundation. The Simons Center will publish



Kuehnel's work as a separate *InterAgency Paper* and again in abbreviated form as an article in the upcoming *InterAgency Journal*.

Speaking of the *InterAgency Journal*, our spring edition featured articles covering a breadth of topics including key considerations for the Department of Defense's move towards "electrifying" its operations and recommendations for FEMA revisions to the National Response Framework National Incident Management System. Other articles included a discussion of counterinsurgency challenges for border security in Nigeria, and an assessment of leadership effectiveness in the World Health Organization. The spring edition of the *IAJ* is available on the Simons Center website.

It continues to be an exciting time for the Simons Center. We have a full slate of events already planned for 2025 to build upon our existing activities and leverage the wisdom of our Senior Research Fellows in our efforts to deliver even greater value to the Command and General Staff College and the interagency community. 🇺🇸



*InterAgency Journal* 14-1 is available online:

<https://thesimonscenter.org/publications-post/interagency-journal-14-1>

or use the QR code above

## Spring 2024 intern conducts final brief

by Mark H. Wiggins, Managing Editor

THE SIMONS CENTER'S MOST RECENT COLLEGIATE INTERN, TOM KUEHNEL, AN UNDERGRADUATE STUDENT FROM HAMBURG, GERMANY studying at Park University, conducted a final briefing on his project to his advisors, Park University representatives and Simons Center leadership in the McCoy Meetin' House at Park University on June 14, 2024.

Kuehnel's project for the Simons Center resulted in a significant paper entitled "Why did NATO's post-Cold War policy towards Russia fail?" that will be published as a Simons Center *InterAgency Paper* in the near future. In preparing the work, Kuehnel drew on his personal interviews of subject matter experts on NATO - Russian relations, Simons Center publications, official NATO documents, Department of Defense documents, and countless books, journal articles and press releases.

A political science major at Park, Kuehnel came on board as a Simons Center intern from May to June 2024. He had taken the initiative in March 2024 to send a request for an internship to Simons Center Director Col. (Ret.) Bob Ulin after becoming familiar with the Simons Center in October 2023 when Ulin escorted a former ambassador to Park University for a presentation there. Ulin, a former Foreign Area Officer with extensive experience in NATO, approved his request. Kuehnel was immediately tasked to conduct a project that would contribute to the body of knowledge on international relations and interagency cooperation which led to his ultimate topic selection.

Upon beginning his research Kuehnel was introduced to Dr. Lester Grau, senior research analyst at Fort Leavenworth's Foreign Military Studies Office (FMSO), and Col. (Ret.) Tom Wilhelm, the former FMSO director, who both helped Tom on the project given their extensive background in research and experience with Russian studies. During



PHOTO BY MARK H. WIGGINS

his research Kuehnel also had the opportunity to conduct research at the Combined Arms Center Research Library where he said he was able to find sources he may not have found anywhere else.

At the end of his presentation and a short question and answer period, Kuehnel thanked everyone who assisted him on the project and provided some feedback for future interns at the Simons Center.

"I would recommend this program for those who enjoy research – reading and writing," Kuehnel said. "If you're interested in 'ground work,' helping make decisions in the working world, then this internship isn't for you. This was perfect for me because I was able to enjoy what I did with resources I never had. It was pretty fitting for me."

Kuehnel is the first intern from Park University sponsored by the Simons Center. The program is intended to advance the study of topics relevant to interagency cooperation and foster a closer relationship between the Command and General Staff College and Universities of the students involved. Individuals interested in a possible internship with the Simons Center should contact the Center's Deputy Director, Lt. Col. (Ret.) John Nelson at [john.nelson@cgsfc.org](mailto:john.nelson@cgsfc.org). 🇺🇸



**Arter – Rowland  
National Security Forum**

## ARNSF review

by Mark H. Wiggins, Managing Editor

THE ARTER-ROWLAND NATIONAL SECURITY FORUM (ARNSF) HAS CONTINUED ITS MONTHLY GATHERINGS, CONDUCTING THREE MEETINGS SINCE THE SPRING 2024 EDITION OF THE FOUNDATION NEWS.

On June 13, 2024, Dr. Chris Kuehl, one of the founders and managing partners of Armada Corporate Intelligence in Lawrence, Kansas, provided a presentation entitled “The Economic Impact of Global Conflict.” During his presentation Kuehl said because of the interconnected nature of the global market, conflicts bring profound impacts on the economies of individual nations and entire regions. He said active conflicts in Ukraine, Israel, and throughout Africa, as well as flashpoints in Asia, have disrupted supply chains and access to energy resources for many countries. Regional and global tensions also threaten the supply of minerals and metals critical to both national security and industry. Given all these factors, Kuehl provided some insights to what is relevant to our economy and national interests from the ever present “noise” and speculation.

The Sept. 4 meeting of the forum featured a presentation by Lt. Gen. Milford H. Beagle, Jr., commanding general of the Combined Arms Center and Fort Leavenworth, commandant of the U.S. Army Command and General Staff College, and the deputy commanding general for Combined Arms – U.S. Army Training and Doctrine Command. Beagle provided an overview of Fort Leavenworth and its various roles and missions for the Army. He began his presentation with a strategic overview and then drilled down to Fort Leavenworth and its role in helping solve the problems in national security.

In the Oct. 17, 2024 Forum, Jonathan M. House, Ph.D., professor emeritus of the U.S. Army Command and General Staff College at Fort Leavenworth, provided an overview of the Cold War. In his presentation House provided an overview of recurring themes of the Cold War era. He defined the “Cold War” not only by the familiar events of that confrontation between the U.S. and USSR, but rather on the trends that drove that antagonism, beginning with its causes. He addressed how containment and wars of national liberation spread cold war rivalries to Asia, Africa and Latin America. He then explored the role of other national actors, such as North Korea, North Viet Nam, Cuba, and Israel, in driving regional conflicts. House also spoke about the effects of the sustained rivalry on civil-military rela-



Economic Impact of Global Conflict • June 13, 2024



Combined Arms Center and Fort Leavenworth • Sept. 4, 2024



Cold War Overview • Oct. 17, 2024

tions within the two superpowers, and attempted to connect these trends to the so-called “Second Cold War” of the past decade.

ARNSF events are only open to ARNSF members and their guests. The Simons Center also hosts a sister program in Des Moines, Iowa – the Des Moines National Security Forum – which was born out of the interests of some of the CGSC Foundation trustees who live in the area.

If you are not a member but are interested in joining, contact Simons Center Director Bob Ulin at [rulin@cgsccf.org](mailto:rulin@cgsccf.org) or visit the Forum page on the Simons Center website for more information (link below). 🦅



Learn more about the ARNSF, read the articles online and see more photos:

<https://thesimonscenter.org/arter-rowland-national-security-forum>





by Mark H. Wiggins, Managing Editor



PHOTO BY SENIOR AIRMAN NATHAN OSMUNDSON/132D WING

Maj. David Zajicek answers questions from the attendees of the Des Moines National Security Forum, July 17, 2024, at the 132d Wing headquarters in Des Moines, Iowa. Zajicek answered questions about cyber security and its role in national defense.

THE DES MOINES NATIONAL SECURITY FORUM (DMNSF), A PROGRAM FACILITATED BY THE COMMAND AND GENERAL STAFF COLLEGE FOUNDATION'S SIMONS CENTER CONDUCTED TWO MEETINGS SINCE THE SPRING EDITION OF THE *FOUNDATION NEWS*.

On July 17, 2024, members of the DMNSF gathered at the headquarters of the Iowa Air National Guard's 132d Wing adjacent to the Des Moines, Iowa International Airport. Leaders of the 132d Wing provided briefings on the Wing's functions, dynamic capabilities, and collaborative initiatives aimed at safeguarding national security. The goal was to foster a better understanding of the 132d Wing's multifaceted role in national defense and to highlight the importance of synergy between military operations and civilian support.

The Forum concluded with a tour of the 124th Attack Squadron's MQ-9 Reaper Remote Piloted Aircraft training simulator. This demonstration allowed attendees to witness firsthand how the 132d Wing addresses evolving threats through cutting-edge technology and innovative training methods.

The Forum gathered again on Sept. 13 for a presentation entitled "Roots of the Conflict in Gaza" by Benjamin M.

## Iowa business and community leaders gather to learn about national security topics



PHOTO BY LORA MORGAN

Dr. Benjamin M. Schneider and Lt. Col. (Ret.) Brian L. Steed, Ph.D., professors in CGSC's Department of Military History, discuss the historical roots of the conflict in Gaza during the Des Moines National Security Forum at the Des Moines Embassy Club West Sept. 13, 2024.

Schneider, Ph.D., and Lt. Col. (Ret.) Brian L. Steed, Ph.D., professors at the U.S. Army Command and General Staff College. Schneider and Steed spoke about the historical European origins of Israel-Palestine issues, beginning with tracing the migration of Jews and their expulsion from many European countries as far back as 1290 A.D. They discussed events leading up to and after World War II. They also reviewed the conflicts in the area, including the 1949 Armistice Agreements and the Six Day War in 1967, leading up to the Hamas attacks of Oct. 23, 2023.

A key point made in the presentation was about perceptions and how people can see the same thing differently. Using a pyramid as an example, they demonstrated how it presents the eye with different shapes depending what angle one views it from, and they can all be right at the same time.

The CGSC Foundation's Simons Center designed the Des Moines National Security Forum in the mold of its Arter-Rowland National Security Forum in Kansas City. To help facilitate the program, Brownells in Grinnell, Iowa, is the Simons Center's local partner. Brownells Chairman Pete Brownell is also the Vice Chair for the Central Region of the U.S. for the CGSC Foundation's board of trustees. The plan is to present at least four programs each year. 🇺🇸

Thank you to the Sponsors  
of the Des Moines National Security Forum



Terry and Joyce Lillis



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Read the full stories online and see more photos:



<https://thesimonscenter.org/news/dmnsf-learns-about-132d-wing-240717>

<https://thesimonscenter.org/news/dmnsf-conflict-in-gaza-240913>



## Distinguished Speaker Series



### Big Red One in WWII topic of DSS event

by Mark H. Wiggins, Managing Editor



PHOTOS BY MARK H. WIGGINS

THE CGSC FOUNDATION AND ITS SIMONS CENTER HOSTED THE THIRD LECTURE OF THE 2024 DISTINGUISHED SPEAKER SERIES (DSS) AT THE RIVERFRONT COMMUNITY CENTER IN DOWNTOWN LEAVENWORTH, KANSAS ON SEPT. 26, 2024.

In this installment of the series, retired Army Colonel Greg Fontenot provided details on the U.S. Army's 1st Infantry Division experiences in WWII that he researched and wrote about in his recently published book *No Sacrifice Too Great*.

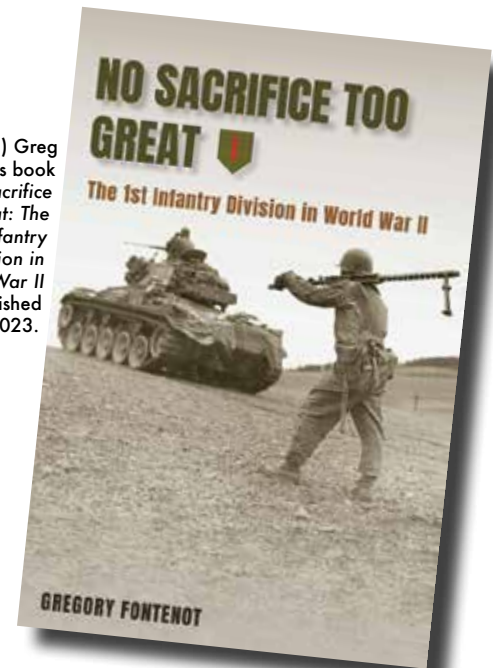
The evening began with a reception, followed by Simons Center Deputy Director John Nelson welcoming the attendees. Toward the end of the dinner period Nelson introduced Fontenot to the gathered audience from Fort Leavenworth, Leavenworth and the Kansas City metro.

In his presentation, Fontenot discussed how the 1st Infantry Division (1st ID), familiarly known as the Big Red One, adapted to dynamic battlefield conditions throughout the course of its deployment during World War II by innovating and altering behavior, including tactics, techniques, and procedures. Both the division's leaders and Soldiers accomplished this by thinking critically about their experiences in combat and wasting little time in putting lessons learned to good use. Simply put, they learned on the job – in battle and after battle – and did so quickly.

After the presentation and a Q&A period, Simons Center Director Bob Ulin presented Fontenot with a gift in appreciation for his participation in the Distinguished Speaker Series.

Fontenot served in the U.S. Army as an armor officer for more than 28 years at duty locations in the United States, Europe, the Balkans and Southwest Asia. His key assignments included commanding a battalion during

Col. (Ret.) Greg Fontenot's book *No Sacrifice Too Great: The 1st Infantry Division in World War II* was published in June 2023.



Operations Desert Shield and Storm and a brigade in Bosnia. As an educator he taught history at the U.S. Military Academy at West Point and was director of the School of Advanced Military Studies at Fort Leavenworth, Kansas. In his last assignment he commanded the Battle Command Training Program at Fort Leavenworth.

He is currently a consultant on threat emulation for Army experimentation and a working historian. He was lead author of *On Point: The US Army in Operation Iraqi Freedom* published by the Combat Studies Institute Press



(Photo opposite and right) Col. (Ret.) Greg Fontenot delivers his presentation on the U.S. Army's 1st Infantry Division experiences in WWII during the Distinguished Speaker Series event hosted by the CGSC Foundation and its Simons Center at the Riverfront Community Center in downtown Leavenworth, Kansas on Sept. 26, 2024.



and in addition to his most recent book, he is the author of *The 1st Infantry Division and the US Army Transformed: Road to Victory in Desert Storm, 1970–1991*, winner of the 2017 Army Historical Foundation award for Unit History, as well as *Loss and Redemption at St. Vith: The 7th Armored Division in the Battle of the Bulge*.

This lecture was the third of four in the 2024 Distinguished Speaker Series presented by the CGSC Foundation's Simons Center for Ethical Leadership and Interagency Cooperation. The final lecture is scheduled for Nov. 20 and will focus on the Iraq War.

The CGSC Foundation through its Simons Center conducts the Distinguished Speaker Series (DSS) program to offer extracurricular, educational lectures intended to help enrich the Command and General Staff School curriculum and provide opportunities for outreach to the public.

Topics covered in the Distinguished Speaker Series span the gamut of leadership and ethics, organizational effectiveness, collaboration, as well as current events and issues in business, government and the military. Programs are made possible in part by sponsors. 🏆

## Thank you to our 2024 Distinguished Speaker Series Sponsors

### Five Stars

**Col. (Ret.) Tim and Karen Carlin**  
The Tim and Karen Carlin Family Foundation

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Read the full story and see more photos online:

<https://www.cgscfoundation.org/dss-1st-id-wwii-240926/>



A large white banner for the Frontier Freedom 5K/10K race is stretched across a black inflatable archway. The banner features the event name in a large, bold, serif font, with '5K/10K' below it. A central graphic shows a red and blue silhouette of a bison. To the right, there are several logos for sponsors, including 'KANSAS', 'SPARK', and 'TAG SET'. The text 'FORT LEAVENWORTH, KANSAS' is at the bottom of the banner.

# Frontier Freedom 5K/10K draws record participation

by Mark H. Wiggins, Managing Editor



PHOTOS BY MARK H. WIGGINS



**MORE THAN 180 PEOPLE PARTICIPATED IN THE CGSC FOUNDATION'S THIRD ANNUAL FRONTIER FREEDOM 5K/10K RUN/WALK ON FORT LEAVENWORTH ON OCT. 13, 2024.**

As in each previous year, the race started and finished in the loop of the Frontier Army Museum, but this year the event included both a 5K and a 10K race. In the 5K race, Roj Abdi from Fort Leavenworth, Kansas, won the top overall male prize with a time of 20:08. Lisa Jewell from Shawnee, Kansas, took the top female finish in the 5K with a time of 21:49. In the 10K race, Zach Valentine from Avon Lake, Ohio, seized the top place overall and first in the men's division with a time of 39:44. Amanda Dopson from Overland Park, Kansas, took the top female prize in the 10K with a time of 48:04. She finished in 10th place overall.

The race wound through the streets of Fort Leavenworth, along the bluffs overlooking the Missouri River, past many of the historic homes and buildings of Fort Leavenworth, and back to the museum. The 10K race route included a loop inside the old U.S. Disciplinary Barracks and continued on the road toward the new confinement facility to a turn around point. The 10K route drew many a comment about the challenge of the hills along the way.

The race participants hailed from 15 different states and included some family groups pushing strollers and others running with their dogs. The Foundation designed the Frontier Freedom 5K/10K as a family-oriented event so participants can be serious competitors or just out for a fun time with family and friends getting some exercise.

"As always, we want to thank our sponsors for helping make this event possible," said CGSC Foundation President/CEO Lora Morgan. "We set the bar even higher this year with more than 200 registrations. This is a great event that draws participation both from on-post and the greater Kansas City area."

Morgan added that the annual race has helped build awareness for not only the Command and General Staff College Foundation, but also for the U.S. Army Command and General Staff College and Fort Leavenworth. The museum was open throughout the event to welcome the runners and their families and provide them an opportunity to learn about the rich history of Fort Leavenworth. Finally, Morgan thanked all the volunteers who helped make the race a success, especially Ralph Erwin and Tom Gray, both former instructors at the U.S. Army Command and General Staff College.

Funds raised from the Frontier Freedom 5K/10K will support the education and welfare of U.S. and international students, staff and faculty at the U.S. Army Command and General Staff College.

The Foundation extends special thanks to the sponsors: Kansas Speedway, Associated Audiologists, Crossfit Unconquered, Pilwin LLC, Spark Physio and TAG SET. 🙏



**Roj Abdi**  
5K Top Overall Male



**Lisa Jewell**  
5K Top Overall Female



**Zach Valentine**  
10K Top Overall Male



**Amanda Dopson**  
10K Top Overall Female

**THANK  
YOU TO  
ALL THE  
SPONSORS!**



Read the story online for more photos, video and full race results/times:

<https://www.cgscfoundation.org/2024-frontier-freedom-5k-10k-draws-record-participation>



## DACOR Visiting Professor of Diplomacy

# Ambassador Symington visits CGSC

by Mark H. Wiggins, Managing Editor

FORMER U.S. AMBASSADOR STUART SYMINGTON VISITED CGSC MAY 6-7 AS PART OF THE CGSC FOUNDATION'S DACOR VISITING PROFESSOR OF DIPLOMACY PROGRAM.

Escorted by Assistant Professor Bill Pugh from the Department of Joint, Interagency and Multinational Operations, Symington spent time in several CGSOC classes in discussions with students about national security, civil-military relations, peace operations, African strategic studies, national security policy and diplomacy.

On May 7, the second day, he also visited Leavenworth High School to speak with students in an AP government class.

After his time with CGSOC students on May 7, he met with Foundation leadership and trustees for a dinner in downtown Kansas City.

The CGSC Foundation's DACOR Visiting Professor of Diplomacy program is designed to bring a recently retired U.S. Foreign Service Officer (normally a retired ambassador) to visit the Command and General Staff College for discussions with students and faculty on issues including statecraft, international security, policy, trade and civil-military relations, among other related topics. Occasionally the Foundation shares the visiting diplomats with local area high schools and colleges as an



PHOTO BY SARAH SOYKA

From left, Asst. Prof. Bill Pugh, Ambassador Stuart Symington, and CGSC Foundation President/CEO Lora Morgan pause for a photo in the Foundation's office during Symington's visit to CGSC May 6-7, 2024, as part of the CGSC Foundation's Distinguished Visiting Professor of Diplomacy program.

outreach program and to teach more students about national security issues. The program is run in coordination with the Diplomatic and Consular Officers-Retired (DACOR) organization in Washington, D.C. 🇺🇸



**W. Stuart Symington IV** is the former United States Ambassador to Nigeria from 2016 to 2019. Previously, he was the Deputy Assistant Secretary of State for Central Africa and African Security Affairs (2015-2016), U.S. Special Representative for the Central African Republic (2014-2016) and Political Advisor to the Commander NORAD/US Northern Command (2011-2014).

He served as Ambassador to Rwanda (2008-2011), Ambassador to Djibouti (2006-2008), and Deputy Chief of Mission and Charge' d'affaires in Niger (2001-2003). He was also United States Department of State's representative at the Joint Forces Staff College in Norfolk, Virginia from 2005-06, political officer at the U.S. Embassy in Baghdad, Iraq from 2004-05, and deputy director of the State Department's Office of West African Affairs from 2003-05.

Earlier in his career, Symington served in Ecuador, Mexico, Spain and Honduras and as a Pearson Fellow in the office of U.S. Congressman Ike Skelton. Before joining the Department of State he practiced law in Missouri, New York, London, and Paris.

Symington received a B.A. from Brown University and a J.D. from Columbia Law School. He and his spouse Susan Ide Symington have been married for 40 years.





# Wreaths Across America Day 2024

**REMEMBER the Fallen. . . HONOR those who Serve. . . TEACH our children the value of Freedom**

*by Mark H. Wiggins, Managing Editor*

THE 2024 NATIONAL WREATHS ACROSS AMERICA DAY IS DEC. 14. The CGSC Foundation needs your help in honoring veterans' graves at the Fort Leavenworth National Cemetery with wreaths of remembrance.

This year's theme is "Live with Purpose," an inspirational theme derived from exceptional community volunteers. If you'd like to get involved this year, please attend on Dec. 16 to help place the wreaths.

Please consider sponsoring a wreath this year. There are also multiple options for wreaths you can order for your home or as a gift to a family member or friend.

Thanks to everyone that has already sponsored a wreath. The effort to honor our veterans never ends. 🇺🇸



PHOTO BY MARK H. WIGGINS

Volunteers place wreaths to honor veterans on national Wreaths Across America Day, Dec. 14, 2023, at the Fort Leavenworth National Cemetery.

**Visit the CGSC Foundation Wreaths Across America website and sponsor a wreath today!**

**<https://wreathsaacrossamerica.org/KS0101P> or use the QR code**

**Dec. 2 is the deadline to sponsor a wreath for this year.**



## 2025 Scholarship program begins Jan. 3

*by Mark H. Wiggins, Managing Editor*

THE APPLICATION WINDOW FOR THE CGSC FOUNDATION'S COMPETITIVE SCHOLARSHIP PROGRAM OPENS JAN. 3, 2025. The application will be available on the Foundation website at [cgscfoundation.org/scholarships](http://cgscfoundation.org/scholarships).

In 2024 the Foundation awarded three scholarships to high school students preparing to enter college, two scholarships were awarded to college students continuing their education, and three other students were awarded \$5,000 scholarships to Park University, a CGSC Foundation scholarship program partner. Winners were announced online and in the spring edition of the *Foundation News*.

The CGSC Foundation's scholarship program is open to high school seniors who will begin their college studies in the next fall and for undergraduate college students returning to school. Applicants must be immediate family

members (children, grandchildren and spouses) of a life member of the CGSC Foundation's Alumni Association.

The top scholarship for high school applicants in the program is the Colonel Stephen E. "Brownie" Brown Scholarship named in honor of a U.S. Marine officer who retired from active duty in February 2009 and became an instructor at the U.S. Army Command and General Staff College in 2010. Due to medical complications from Spinocerebellar Ataxia (SCA), Brown retired from teaching at CGSC and currently lives in Stillwell, Kansas. His network of lifelong friends approached the CGSC Foundation to establish the scholarship in Brown's name to honor his lifetime of service and their friendship.

The Park University scholarships are for full-time students for the academic year (the award will be split between

### 2025 Scholarship Competition

**Window for applications  
Jan. 3 - March 15**

**Judging Period  
March 16 - 31**

**Winners announced  
in April 2025**

the fall and spring semesters). These scholarships can be renewed for up to three years at Park University's discretion if recipients maintain full-time status, have a 3.0+ GPA, and demonstrate satisfactory academic progress.

The Foundation welcomes donors who may not have eligible relatives but wish to support the scholarship program.

Interested persons can support the scholarship program by visiting [cgscfoundation.org/donate](http://cgscfoundation.org/donate). 🇺🇸

# Alumni Updates

News from CGSC alumni around the globe



PHOTOS COURTESY SUBMITTING PERSONS



## **Col. (Ret.) Douglas A. Braendel – CGSOC 1980**

I have been retired 28 years. I serve on two boards of directors and am active within our retirement community in the Pennsylvania mountains. The boards are PA ProLife Federation and Orphan Voice, a ministry in Vietnam.



## **Lt. Col. (Ret.) Anuradha J. Kularatne, Sri Lanka – CGSOC 2006-01**

Currently living in Overland Park, Kansas, serving Americans across the globe with the Social Security Administration at the Mid America Program Service Center. (Editor's note: Go Chiefs!)



## **Maj. Gen. (Ret.) Larry Lust – CGSOC 1982**

After CGSOC, Maj. Gen. Lust served in multiple command and staff positions in both the armor and quartermaster branches, ultimately serving 36 years. He was inducted into the Quartermaster Hall of Fame in 2014.



## **Lt. Col. Kevin Boldt – CGSOC 2018**

I recently returned to Fort Leavenworth to attend the pre-command course. Great to see all that is going on at the College. I am honored to be taking command of 2nd Battalion, 3rd Infantry Regiment at Joint Base Lewis-McChord (JBLM) in spring 2025! In the photo are my niece and nephew with me when they visited me in the Pentagon.



## **Maj. Gen. (Ret.) Raul Jorge Laginha Gonçalves Passos, Portugal – CGSOC 1994**

I'm still married to Paula since 1981. We have one son, a daughter and three grandchildren. My best wishes to you and all the staff of your great College.



## **Lt. Gen. Mbaye Cisse, Senegal – CGSOC 2000**

I am leading the Senegalese armed forces. (Editor's note : Lt. Gen. Mbaye has served as the Chief of the Defense Staff (CDS), the top ranking officer in Senegal, since April 6, 2023.



## **Col. Roland A. Tirdea Paunescu, Romania – CGSOC 2018**

It is always great to hear from CGSC. (best year of my life - right? or my wife's?) After serving a three-year assignment in the NATO School Oberammergau in the beautiful Bavarian Alps, teaching NATO and partner nations joint and strategic level planning processes, I was assigned as deputy commander in the Romanian Joint Special Operation Training Center in the beautiful Romanian Carpathian Alps. My main focus now is oversight of the SOF curricula, inter-agency, multi-domain and emerging tech integration into the existing training and education curricula. The photo is from one of the new SOF operators graduation ceremonies dated this year. Keep in touch and keep up the great work of maintaining these critical connections active! Thank you for all the excellent work!

Visit the CGSC Foundation website at [www.cgscfoundation.org/alumni-update](http://www.cgscfoundation.org/alumni-update) or use the QR code at right to learn how to submit your Alumni Update.

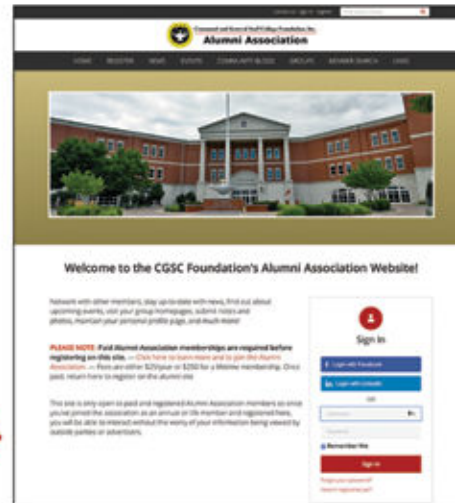




## Stay connected... Join the CGSC Foundation Alumni Association

### Member Benefits:

- Scholarships for your family members
- Exclusive offers for programs and events, including tickets to the next NASCAR race at the Kansas Speedway
- A subscription to the **Foundation News** magazine (print copies to U.S. addresses only)
- 10% discount on CGSC Foundation gift shop purchases
- Access to the Alumni Website – Click the link to register after paying your dues



Annual membership \$25

Life Membership \$250

Join today! – Go to:

[www.cgscfoundation.org/alumni](http://www.cgscfoundation.org/alumni)

## New Life Members of the Alumni Association

March 1 – Nov. 5, 2024

Aimee M. Bateman

Kyle Boling

Jeremy Bolrey

Juan Campos

Matt Chambless

Pearl H. Christensen

James F. Fain

Jonathan Fong

Michael Forsyth

Matthew Giesobrt

Valiant Haller

Jeanette E. Hernandez  
Prenger

Frederick Hockett

William Jannace

Christopher Kaighen

Samuel M. Kramer

Salman Lawal

David Lukefahr

Peter Mansoor

Sarah Mckay

J. Keith Purvis

Jimmy C. Salazar

Samuel Waterman

Forrest Woolley

Paul Yaksic

John Yanikov

## Donations made In Honor of



Honoring a friend or family member with a contribution to the CGSC Foundation is a profound way of demonstrating your respect. The CGSC Foundation has recently received these donations in honor of (IHO) the persons named:

- **Ms. Carol McCavitt., IHO Col. (Ret.) Bill and Marge Eckhardt (Founding Trustee & Trustee Emeritus of the CGSC Foundation)**
- **William Jannace joined the CGSC Foundation Alumni Association IHO Sgt. 1st Class Anthony E. Jannace (WWII veteran, Purple Heart Recipient)**

## Donations made In Memory of



Remembering a deceased friend or family member with a contribution to the CGSC Foundation is a gesture of respect and admiration. These contributions help the Foundation further its work in supporting the College and its initiatives. With thanks and sincere condolences, we acknowledge these donations made in memory of (IMO) the persons named:

- **Mr. Gene R. Wilson IMO Lois Arter (wife of CGSC Foundation Founding Chairman Lt. Gen. (Ret.) Robert Arter)**
- **Mr. Ross Worley IMO Col. (Ret.) Roger Donlon (CGSC '71; CGSC Faculty; Fort Leavenworth Hall of Fame '95; Founding Trustee of the CGSC Foundation)**



### Donations in Support of the CGSC Foundation Scholarship program

Contributions to the CGSC Foundation Scholarship Program help the Foundation further its work in supporting the families of our alumni. With sincere thanks, we acknowledge these donations to this important program:

- **Jennifer Roberts, Ph.D.**
- **Shane Smeed**

See the article on page 33 for information on the 2025 CGSC Foundation Scholarship Program.

[www.cgscfoundation.org/scholarships](http://www.cgscfoundation.org/scholarships)

## Making your donations meaningful

You can make your donation to the CGSC Foundation more meaningful by designating it as a donation "In Memory of" or "In Honor of"...or by designating your support to important programs such as our scholarship program. – As you can see, we'll publish your honor or memory or support as another small way of saying "Thank You."

If you wish to make an online donation, visit [www.cgscfoundation.org/donate](http://www.cgscfoundation.org/donate) (or use the QR code)

As you fill out the form, indicate in the comments block how you wish to characterize your donation. If you send a check

please include an explanatory note.

If you'd rather mail a check, cut out and fill out the form on page 37 and mail to:



CGSC Foundation  
The Lewis and Clark Center  
100 Stimson Ave.  
Fort Leavenworth, Kansas 66027-9810

**Thank you in advance  
for your support.**





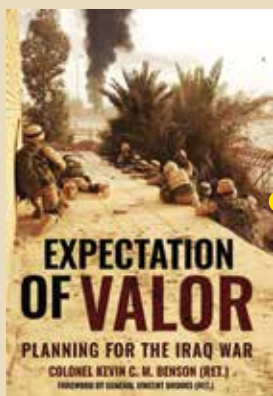
## CGSOC Class of 2025 Flag Ceremony

Angolan Lt. Col. Arao Daniel posts and salutes his country's flag during the International Flag Ceremony conducted Aug. 5, 2024, in the Eisenhower Auditorium of the Lewis and Clark Center on Fort Leavenworth. This is the first year that Angola has sent an officer to Fort Leavenworth for the CGSOC course.



Read the full story online and see more photos and video:

<https://www.cgscfoundation.org/flag-ceremony-kicks-off-cgsoc-class-of-2025>

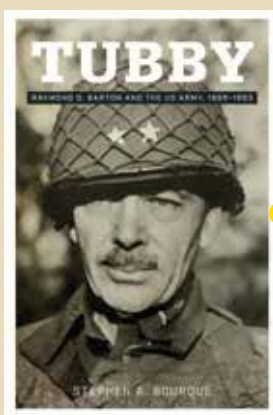


## Expectation of Valor: Planning for the Iraq War

by Col. (Ret.) Kevin C. Benson; 272 pages; Casemate, 2024. Available on [amazon.com](https://www.amazon.com) (hardcover - \$31; Kindle - \$10) and [barnesandnoble.com](https://www.barnesandnoble.com) (hardcover - \$35; eBook - \$9).

Given the length of time the United States spent in Iraq, there is a perception that there was no consideration before the war of what should be done after coalition forces arrived in Baghdad and removed Saddam Hussein. However as this unofficial history reveals, there was a great deal of planning to address how to achieve the policy objectives for Iraq set by the Bush administration. Kevin Benson—director of plans for the United States Third Army, the ground forces command headquarters for Gen. Franks' Central Command, at the start of the war—details the development of the invasion plan and its subsequent execution from D-Day in March 2003 until the change of command of operations in Iraq and the departure of Third Army in June 2003. He addresses the persistent trope that “the Army did no planning” for “Phase IV,” revealing that extensive plans were proposed, and were met with very little interest in Washington.

Colonel (Ret.) Kevin Benson served in the U.S. Army as a commander and general staff officer for 30 years. He was the director of plans for Third U.S. Army and the Combined Forces Land Component Command at the beginning of Operation Iraqi Freedom, from July 2002 to July 2003. His final assignment in the U.S. Army was director, School of Advanced Military Studies, at Fort Leavenworth, Kansas. He writes for professional journals and websites ranging from *Parameters*, *Military Review*, and *Army* magazine, to *Strategy Bridge* and the *Modern War Institute*. He reviews books for *Army* magazine.



## Tubby: Raymond O. Barton and the US Army, 1889-1963

by Stephen A. Bourque; 512 pages, Univ. of North Texas Press, 2024. Available on [amazon.com](https://www.amazon.com) (hardcover - \$35) and [barnesandnoble.com](https://www.barnesandnoble.com) (hardcover - \$35).

Entering West Point from central Oklahoma, Raymond O. Barton's prowess on the football field and wrestling team earned him the nickname “Tubby,” an appellation used by his friends and fellow officers for the rest of his life. Based on personal letters and documents, this biography explores Barton's military career from his days as a cadet through thirty-seven years of military service, culminating with his command in World War II of the 4th Infantry Division during the U.S. Army's campaign in France.

Stephen A. Bourque, Ph.D., is professor emeritus of military history at the School of Advanced Military Studies, Army University, Fort Leavenworth, Kansas. A retired U.S. Army officer, he is the author or coauthor of five books, include *The Road to Safwan: The 1st Squadron, 4th Cavalry in the 1991 Persian Gulf War* and *Beyond the Beach: The Allied War against France*.

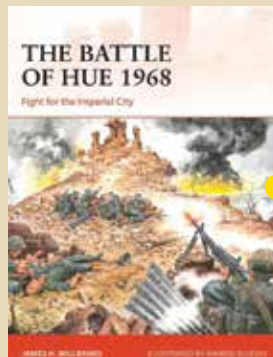


## Task Force Hogan: The World War II Tank Battalion That Spearheaded the Liberation of Europe

by William R. Hogan ; 320 pages; William Morrow, 2023. Available on [amazon.com](https://www.amazon.com) (hardcover - \$22; paperback - \$19; Kindle - \$16) and [barnesandnoble.com](https://www.barnesandnoble.com) (hardcover- \$33; paperback - \$19; eBook - \$16).

A fourth-generation soldier tells the story of his father's tank battalion, the “Spearhead,” that selflessly led the charge on the front lines from Normandy into Germany—against impossible odds, technologically superior weaponry, and a fanatical enemy on its home turf—and the heroes whose sacrifice won World War II.

Lt. Col. (Ret.) William R. Hogan is a professor of practice in international relations at Sciences Politiques University, Paris, France. He served for 20 years on active duty as an artilleryman and Foreign Area Officer, culminating as U.S. Army Headquarters liaison officer to the French Army Staff. His published works include articles on history and international relations, as well as the award-winning nonfiction narrative *Task Force Hogan*, about his father's command of a reinforced tank battalion during WWII. Hogan is an alumnus of the CGSOC Class of 2011.



## The Battle of Hue 1968: Fight for the Imperial City

by James H. Willbanks; 96 pages; Osprey Publishing, 2021. Available on [amazon.com](https://www.amazon.com) (paperback - \$19; Kindle - \$10) and [barnesandnoble.com](https://www.barnesandnoble.com) (paperback - \$24; eBook - \$15).

In late January 1968, some 84,000 North Vietnamese and Viet Cong troops launched a country-wide general offensive in South Vietnam, mounting simultaneous assaults on 36 of 44 provincial capitals, and five of the six autonomous cities (including the capital city of Saigon). The longest and bloodiest battle occurred in Hue, the most venerated place in Vietnam. The bitter fighting that raged there for more than three weeks drew the attention of the world.

James H. Willbanks, Ph.D., is a Professor Emeritus and former General of the Army George C. Marshall Chair of Military History and director of the Department of Military History at the U.S. Army Command and General Staff College at Fort Leavenworth. He served on the CGSC faculty for 26 years following 23 years of active-duty service as an infantry officer in various assignments, to include a tour as an advisor with a South Vietnamese infantry regiment during the 1972 North Vietnamese Easter Offensive. He is an honor graduate of the CGSC Class of 1983 and the inaugural School of Advanced Military Studies in 1984. He is the author or editor of 22 books on the Vietnam War and other topics in military history and serves on several editorial boards. (Note: Due to an error in the publication data in our Spring 2024 edition, this book has been included again.)





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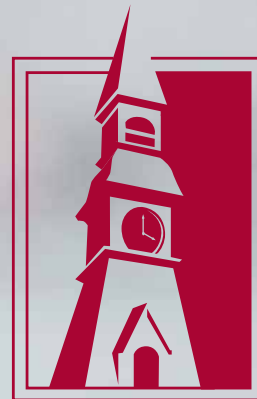


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